

Australia	100.00	Indonesia	100.00	Philippines	100.00
Bahrain	100.00	Israel	100.00	Poland	100.00
Belgium	100.00	Italy	100.00	Portugal	100.00
Cyprus	100.00	Japan	100.00	Spain	100.00
Denmark	100.00	Korea	100.00	Sweden	100.00
Egypt	100.00	Malaysia	100.00	Switzerland	100.00
Finland	100.00	Norway	100.00	Taiwan	100.00
France	100.00	South Africa	100.00	Thailand	100.00
Germany	100.00	USA	100.00	Turkey	100.00
Greece	100.00	UK	100.00	USSR	100.00
Hong Kong	100.00	Yemen	100.00		
India	100.00				



EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

Newspaper of the Year

Wednesday March 18 1992

£ D 8523A

World News Business Summary

Bomb destroys Israel's embassy in Buenos Aires

A bomb destroyed the Israeli embassy in Buenos Aires, killing at least four people and wounding 76. President Carlos Menem called the blast a "vestige of Nazism" in Argentina. The embassy, which was several stories high, was almost totally destroyed and adjacent buildings badly damaged. No group immediately claimed responsibility for the blast, which coincided with the visit to Argentina of the president of the Immigration department of the World Zionist Organisation. Page 4

Appeal to world Jewry Israeli ministers, apparently resigned to failing to secure \$10bn in loan guarantees from the US, said they would try to raise funds elsewhere, mainly from world Jewry, to finance the absorption of immigrants from the former Soviet Union. Page 4

Labour in 5-point lead Two opinion polls showing Britain's opposition Labour party with a five-point lead over the Conservatives gave new intensity to the UK election battle over the economy and tax. Prime minister John Major repeatedly attacked Labour for its "vindictive" plans to increase sharply the tax burden on those earning more than £22,000 (£38,700). But Labour leader Neil Kinnock seized on figures showing another fall in manufacturing output to accuse the government of "appalling" economic management. Page 16

EC 'open skies' policy European airlines could be free to set their own fares from the beginning of next year as a result of proposals being considered by European Community governments. Page 16

Little support for Soviets Efforts to resurrect the spirit and institutions of the Soviet Union passed with little sign that those calling for a restoration of Soviet power have widespread support. Page 16

Warning for Britons The British Foreign Office has advised the 5,500 Britons living in Libya to leave the country. The warning came as the US, Britain and France agreed on a draft resolution imposing sanctions on Libya.

UN troops seek bases UN advance forces scoured the hot spots of Croatia in search of bases for 14,000 peacekeeping troops who arrive next month. Page 3

Gumman kidnaps five An Australian missionary's wife and two daughters have been kidnapped by gunmen on the Moslem island of Jolo in the southern Philippines. Two other women, believed to be American teachers, were also abducted.

Mexican pollution Mexico City's ozone level has hit an all-time high, four times above the maximum recommended. Page 6

Ambassador strangled Mozambique's ambassador to Zambia, Sharifuddin Khan, has been found strangled in his Lusaka residence.

Mission to Mr. Gorbachev The first Commonwealth space mission of the post-Soviet era has blasted off. Sergei Krikalov awaits the Soyuz crew of a German and two Russian cosmonauts in the Mir orbital space station where he has spent the past 10 months.

FT No. 31,712

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Federal to reduce European services

Federal Express, the largest US express package delivery company, yesterday announced details of a big retrenchment in its loss-making European operations.

The Memphis-based company said it would discontinue all its intra-European express services, and concentrate instead on providing a direct intercontinental service between 16 European cities and the US. Page 17

PHARMACEUTICALS: Sweeping changes in European pricing and reimbursement policy for drugs were proposed by Armin Kessler, president of the European Federation of Pharmaceutical Industries Associations. Page 8

JAPANESE: Authorities showed no sign of following past practice and intervening to revive Japan's stricken stock market. Page 4

TELCO: India's biggest vehicle maker and a Tata group subsidiary is to manufacture truck engines and components for Mercedes-Benz. Page 6

WIMPEY: Britain's second-biggest householder announced its first pre-tax loss for more than 60 years. Page 17; Lex, Page 16

VALMET: Finnish state-owned paper machinery and engineering group, reported a pre-tax loss of £168m (£153m) against a deficit of £142m in 1990. Page 20

UK MANUFACTURING: Output is continuing to fall, indicating that the recession may be deepening, according to data released by the UK's Central Statistical Office. Page 16

CBE: Belgian cement group, reported a 12.4 per cent fall in 1991 profits to BF73.63m (£107m) but increased the dividend to BF270 per share in the light of expansion in North America and Europe. Page 20

ISOSCELES: The UK-based Gateway food retail group formed through a £20m leveraged buy-out in 1989, said it would float Wellworth, Northern Irish supermarket chain, on the stock market, and sell US sporting goods chain Herman's this year. Page 17; Lex, Page 16

KUGELFISCHER: German bearings company, made a loss of about DM30m (\$48m) in 1991 after a profits slump the previous year, and is continuing to cut labour in an attempt to lower costs. Page 20

UK INVESTMENT: A single watchdog body should be set up to regulate investments offered to private individuals, according to a report. Page 10

DOW EUROPE: European arm of the second-biggest US chemicals group, is to be chosen over Elf Aquitaine of France by the Czech government to acquire a 36 per cent stake in a Czech chemical business, Chemické Závody Sokolov. Page 20

SOGEFI: stock market-quoted auto components group controlled by Carlo De Benedetti's Cir holding company, has sold its 47.97 per cent stake in Boga, German car parts group, to Mannesmann for £120m (\$95.8m). Page 20

SOUTH AFRICA: The budget is delivered today against a background of a weakening economy and escalating demands on stretched revenues. Page 4

GEORGIA: former Soviet republic, opened talks with representatives of the World Bank and the International Monetary Fund with a view to joining both organisations in the near future.

BOUYGUES: French construction group, said it had won a contract to build an international trade complex near Bucharest.

China kept informed of UK deal which would create bank in world's top 15 Hongkong Bank to buy Midland

By Robert Peston, Angus Foster and Alexander Nicoli in London and Simon Davies in Hong Kong

HONGKONG and Shanghai Bank plans to take over Britain's Midland Bank in a deal which would create the world's largest transcontinental bank and one of its 15 largest in terms of assets. Midland was once the biggest bank in the world but now only ranks fourth among English clearing banks. Under the plan announced yesterday, it would be taken over by HSBC Holdings, parent company of Hongkong Bank.

The deal, which requires the approval of governments in the UK, Hong Kong and China and of bank regulators, would create a bank with a market value of about \$80n (£33.5bn).

It would also involve the first takeover of an English clearing bank by an organisation which is not British, even though its holding company is domiciled in the UK.

Midland and Hongkong Bank said yesterday that "a merger of the two groups would now be in the interests of both companies and their shareholders". Bankers with a close knowledge of the deal said, however, that the deal would effectively be a takeover of Midland. Hongkong Bank is expected to offer one of its shares for each Midland share, valuing Midland at close to \$3bn.

Mr William Purves, Hongkong Bank chairman, is expected to be chairman of the combined operations.

Directors of both companies were constrained by UK takeover rules from making further statements, pending the announcement of formal bid terms.

But Mr Brian Pearce, Midland's chief executive, told his staff that "although we were not seeking a partner, we received an approach from Hongkong Bank". This approach was made after Midland announced its 1991 results on February 27.

Mr Pearce added that "independence remains an option" but that "the board considers the commercial case for joining forces to be a clear one". However, he stressed that in the UK, Midland would continue to trade under its own name. Mr Purves said: "Midland will continue to have its own board".

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■ **Editorial Comment**
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■ **Lex** Page 16

■ **The local bank with overseas ambitions**
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■ **London stockmarket**
Page 29

He also made it clear that although Midland is likely to be taken over, the combined organisation would have a strong British identity. "In concept this (the takeover) would lead to the creation of a UK-based banking group with unparalleled global capabilities and regional banking strength in the UK/Europe, Asia Pacific and North America", he said.

The implication, which will be controversial in Hong Kong - where Hongkong Bank is keen to manifest commitment to the local economy - is that Hongkong Bank's management will move to the UK.

Any transfer of Hongkong Bank's management is unlikely until next year, when Mr Purves is expected to resign from the chairmanship of his group's main bank subsidiary to devote his time to being

chairman of HSBC.

The Chinese authorities were briefed at a high level about the plan before it was announced. China, which assumes sovereignty over Hong Kong in 1997, is very sensitive to developments affecting the territory's financial health and business climate. There were fears in Hong Kong that the news could provoke a verbal assault because the merger might be seen in Beijing as a desertion of the colony in the run-up to 1997.

Hongkong Bank performs some of the functions of a central bank in the colony and also has a political role. Its chairman sits on the Governor's most important decision-making body, the Executive Council. The initial indications, however, were that China's communist government

would not seriously question a Midland deal.

Mr Purves said he had kept the Chinese authorities informed, although he could not say what their reaction would be. It was understood that the contact had been at a high level, possibly through Lu Ping, director of Hong Kong and Macao affairs in the Beijing government.

The Chinese embassy in London said it did not have up-to-date information about the proposed deal but that it had taken the view that the discussions between Hongkong Bank and Midland were between two British banks.

In 1990, Hongkong Bank defused the impact of the decision to move its ultimate domicile to London by informing China's premier, Li Peng, in advance. Beijing's subsequent reaction appeared to be one of tacit approval, and it has not complained about foreign acquisitions by other big Hong Kong companies.

However, China is thought to have been upset by British companies, like Jardine Matheson, seeking to distance themselves from Hong Kong in the lead up to 1997. China believes these companies, including Hongkong Bank, are threatening Hong Kong's stability after enjoying colonial privilege for many years. Hongkong Bank's change of domicile now appears to have been a key step towards the acquisition of Midland, establishing the holding company as British and subject to UK regulation.

Mr Hamish Macleod, Hong Kong's financial secretary, placed the merger proposals in the context of Hongkong Bank's long-term strategy of internationalisation and said: "Hongkong Bank will continue to play its important role within Hong Kong's financial system". Its role as one of the two note-issuing banks in Hong Kong will not be affected.

Hong Kong's commissioner of banking, Mr David Carse, said the move should be seen as positive for the financial community. "You could argue it is a sign of strength that a Hong Kong bank is buying a UK clearing bank", he said.

Midland shares closed 76p higher at 329p.

German proposal may save next round of Gatt

By Quentin Peel in Bonn and Nancy Dunne in Washington

MR Helmut Kohl, German chancellor, flies to Washington on Friday for talks with US president George Bush, convinced that a last-minute breakthrough is still possible in the long-stalled Uruguay Round of talks on world trade liberalisation.

The German leader hopes to persuade Mr Bush to make a key concession: accepting a freeze on future US exports of cereals substitutes to the European Community.

In return, he believes he can promise a European readiness to accept quantity restrictions on EC agricultural exports, a significant sticking point in the negotiations.

Failure by the US and the EC to agree on farm trade has put in jeopardy the Uruguay Round of world trade talks, launched by the General Agreement on Tariffs and Trade (GATT) in 1986 to reform a wide spectrum of world trade.

Mr Kohl believes he has the backing of the European Commission. Mr John Major and Mr Ruud Lubbers, the British and Dutch prime ministers, and, most critically, of President Francois Mitterrand of France for the concession. He will meet Mr Bush at Camp David on Saturday.

"The proposed compromise makes clear once again that here in Europe and in Bonn there is a firm will to conclude the Gatt Round in April", an official said. "Chancellor Kohl can tell Mr Bush that the French president, the European Commission and the Portuguese presidency (of the European Council of Ministers) all agree that we want a conclusion... that the Europeans are ready for a sensible compromise."

The German compromise Continued on Page 16



White South Africans voted yesterday in a referendum on whether government reforms should continue. Page 16

Rise in US housing starts boosts hopes of recovery

George Graham in Washington

THE BUSH administration's hopes of economic recovery were boosted yesterday by evidence of a revival in both house construction and industry.

A strong advance in housing starts, coupled with a more modest increase in industrial production, provided two more of the "robins on the lawn" that Mr Nicholas Brady, the US Treasury secretary, has cited as indicators that an economic springtime is on the way.

The strongest sign of a recovery was a 10 per cent surge in housing starts in February. The Commerce Department said 1.3m privately owned homes were started in February, 29 per cent higher than a year earlier.

Single family homes provided the greatest strength, with 1.15m starts in February - up 15 per cent from January and 43 per cent higher than in February 1991.

The heavily overbuilt apartment sector remained weak, however, with starts dropping

to 128,000 units, 21 per cent down from January and 24 per cent lower than a year ago. Industrial output rose 0.6 per cent in February, but this was still not enough to reverse the sharp drop in production in January.

The Federal Reserve said a rebound in production of motor vehicles and parts accounted for about half of February's gain, adding that overall industrial production stood 1.4 per cent above its level a year earlier.

At the same time, the consumer price index rose a seasonally adjusted 0.9 per cent last month, lifting the year on year inflation rate to 2.6 per cent, from 2.6 per cent in January, according to Labor Department statistics.

But core inflation - excluding the volatile food and energy components of the price index - showed a slight decline to 3.5 per cent year on year.

The new statistics appeared to set the stage for an economic revival which, while significantly less exuberant than the recoveries from previous recessions, could nevertheless prove more robust than many economists had predicted until recently.

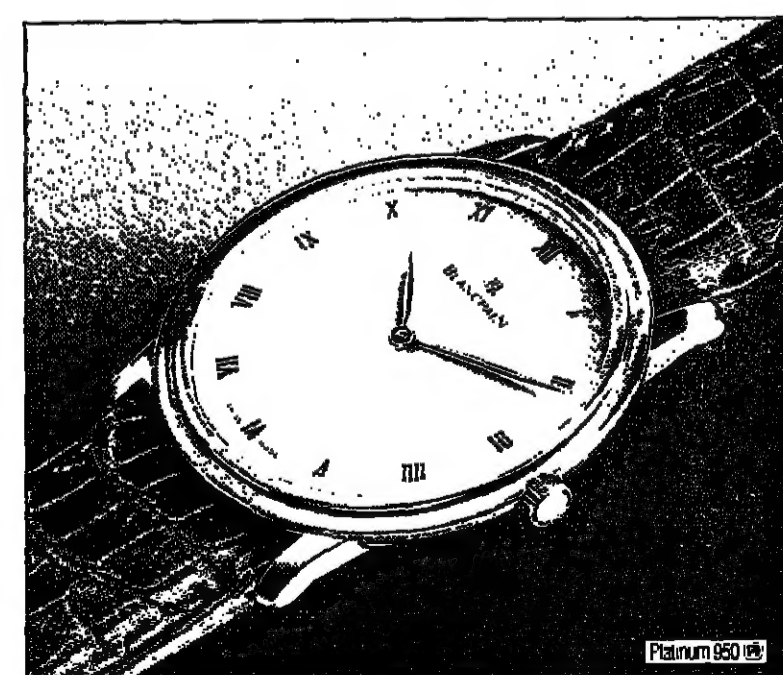
"Inventories are declining, so industry is set up for a recovery. The key is whether there is full follow-through on employment," said Mr James O'Sullivan, an economist at Morgan Guaranty Trust Company.

Strong export growth and an influx of cash contributions from America's allies in last year's Gulf war helped to cut the US external deficit sharply last year, the Commerce Department reported yesterday.

The deficit in the current account of the US balance of payments shrank to \$3.63bn, compared with \$92.1bn in 1990. The US surplus in trade in services increased by 36 per cent to \$35.9bn.

Lex, Page 16

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Syria hopes economic reforms will bring in foreign money

The Syria of President Hafez al-Assad now says it welcomes investors. But Damascus is almost certainly mistaken in believing that the very limited economic reforms it has undertaken will indeed prove a magnet for investment.

Page 4

MARKETS

STERLING New York close \$1.7365 (1.7220) London: \$1.7315 (1.7155) DM12.26 (12.27) FF15.77 (15.75) SF12.28 (12.25) Y231.0 (228.75) £ index 90.2 (89.9)	GOLD New York Comex Apr \$340.6 (\$33.9) London: \$339.4 (\$33.2) N SEA OIL (Argus) Brent 15-day Apr \$17.95 (17.85)	DOLLAR New York close DM1.6455 (1.6615) FF15.588 (15.642) SF11.490 (11.5065) Y132.795 (133.86) London: DM1.652 (1.6655) FF15.6125 (15.6575) SF11.4935 (11.511) Y133.45 (133.95) £ index 90.2 (89.9) Tokyo close: Y133.32 US closing rates Fed Funds 3 1/4% (4 1/4%) 3-month Treasury Bill: 4.135% (4.14%) Long Bonds: 90% (89.5) yield: 8.004% (8.07%)	STOCK INDICES FT-SE 100: Yield 4.95 2,491.2 (+20.5) FT-A All-Share: 1,197.76 (+0.7%) FT-SE Eurotrack 100: 1,151.58 (+5.27) FT-A World Index: N/A New York: DJ Ind. Av. closed (+19.88) S&P Comp 409.58 (+3.19) Tokyo: Nikkei 19,917.89 (+80.47) LONDON MONEY 3-month interbank: 10 1/4% (10 1/2%) Life long gilt future: Jun 95 25 (Jun 94) 25
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Chief price changes yesterday: Page 17

EUROPEAN NEWS

Brittan may impose fines over Eurocheque deal

By Andrew Hill in Brussels

SIR LEON Brittan, the European Commission's competition commissioner, is trying to win approval from his colleagues for the Commission's first fine of banks as punishment for an allegedly anti-competitive deal struck by French banks and Eurocheque International, the European cheque guarantee and cashcard organisation.

However, any fine is unlikely to be heavy, since it would relate to a first-time offence in the banking sector and because the Eurocheque agreement expired last year.

The issue was supposed to have been discussed by the Commission today but was postponed to its meeting next Wednesday, partly because of the potential sensitivity of such a ruling for French commissioners. Some of Sir Leon's colleagues also remain unconvinced about the seriousness of the infringement, arguing that the deal may have in fact helped Eurocheque expand in France.

The Commission's competition authorities are worried that the 1983 agreement between Eurocheque, itself

operated by a group of European banks, and the French banks may have discriminated against the use of Eurocheques in France.

Commission officials believe this may have been part of a general policy on the part of the French banks to encourage the use of cards rather than cheques. The Commission does allow under competition rules for EC banks to levy a fee on Eurocheque customers' accounts each time they use a cheque, which can be written in any EC currency.

But according to Commission officials, Eurocheque agreed separately with Groupe des Cartes Bancaires, which operates the Visa and Eurocard plastic card networks in France, that the banks could also earn a fee from traders who accepted Eurocheques in payment.

Commission officials believe that the agreement might have led French traders to penalise all customers by marking up prices to cover the fees. At the same time, officials say that the relatively low penetration of Eurocheques indicated that French banks were making it

difficult for French clients to use or acquire the cheques.

■ Dunlop Slazenger International, the UK-based sports goods manufacturer, is almost certain to be fined by the European Commission today for trying to prevent its squash and tennis balls being sold cheaply outside Britain. Brussels says the group has been abusing EC competition rules since 1977.

Newitt, a British sports equipment wholesaler, complained to the Commission that Dunlop Slazenger, a subsidiary of BTR, the UK holding company, was restricting continental European sales other than through its own distributors.

Dunlop Slazenger allegedly refused to sell tennis and squash balls to wholesalers, or tried to price other exporters out of the market. ■ The Commission said yesterday it might start to fine 28 Dutch builders' associations up to Ecu28,000 (£20,000) a day if they do not wind up an alleged cartel immediately. The Commission last month imposed fines of Ecu22,500 on the cartel which dominated the Dutch construction industry.

Green light for sale of E German shipyards

By Leslie Collitt in Berlin

PRIVATISATION of a large part of the east German shipbuilding industry was given the green light yesterday by the Treuhand, the government agency selling off the former communist country's state industry.

The managing board approved an "international solution": the sale of the Warnow shipyard and subject to an improved offer, the Neptun shipyard to the Kvaerner group in Norway. The MTW shipyard in Wismar and the DMR diesel engine plant in Rostock is to go to Bremer Vulkan of Germany.

The deal, announced earlier this month, caused a serious political row in the state of Mecklenburg-Vorpommern, where the shipbuilding industry is located. Mr Alfred Gomolka, the Christian Democratic state leader, was forced to resign this week after originally backing the sale of all three shipyards to Bremer Vulkan with state financial participation.

Shipbuilding workers demonstrated against the sale outside the headquarters of the Treuhand. "A whole region is being unscrupulously wrecked and we will be forced to leave," Mr Eckhard Reschke, a member of the Works Council at DMR said angrily.

Shipyard workers favoured the sale of all the shipbuilders to Bremer Vulkan which had previously saved thousands of shipbuilding jobs in Bremen with the help of generous state subsidies.

Seven thousand of the present 10,000 jobs in the east German shipbuilding companies are to be retained until 1995 with stiff fines imposed on the buyer for violations.

The Treuhand said yesterday that the sale, subject to the expected approval of the European Commission, would involve a "considerable" financial contribution by the agency and the state.

The agency is expected to assume previous debts by the shipbuilding companies, losses stemming from new orders as well as making investments to improve productivity totalling up to DM3bn (£1.8bn).



Swedish Jews who survived Nazi concentration camps demonstrating outside parliament against a visit of France's far-right Professor Robert Fauriol who claims the Holocaust never happened.

Talks on Airbus row progress

By Andrew Hill in Brussels

SENIOR EC and US trade officials will continue talks today aimed at resolving the long-running dispute between the two trade partners over aircraft manufacturing subsidies, following "positive" discussions yesterday.

Negotiators refused to comment last night on the detail of the talks, but one US official said the mood was "upbeat" and a European Commission official said it was a good sign that the discussions had focused on technical issues. "When both sides are discussing technicalities, it's because

they have the political consensus to go on," he added.

The US and EC are trying to find common ground before their self-imposed deadline of the end of the month. If they succeed, then the agreement will form the core of a new code on aircraft subsidies under the General Agreement on Tariffs and Trade. If they fail, then the GATT panel may rule on the dispute.

The row revolves around US accusations that Airbus Industrie, the EC manufacturing consortium, received subsidies from EC governments, and

Community counter-accusations that US manufacturers benefited from massive subsidies disguised as space or defence research grants. US negotiators are seeking commitments from the EC on reducing subsidies to Airbus.

The meeting has also been looking at a German scheme under which the German partner, Deutsche Airbus, was protected from exchange rate fluctuations. The GATT disputes panel has already condemned the scheme on the grounds that it constitutes an export subsidy.

Poles announce IMF pact

By Andrew Hill in Brussels

POLAND has reached conditional agreement with the International Monetary Fund to receive a \$1.5bn loan, the finance minister, Mr Andrzej Olechowski, said yesterday. AP reports from Washington.

Mr Olechowski said the IMF agreed that the \$1.5bn deficit in the budget the Polish government plans to submit to parliament this month was "a necessary one". He said the projected deficit would meet the IMF demand that it not exceed 5 per cent of the gross domestic product.

During a 36-hour visit to the

US, Mr Olechowski met with officials at the IMF, the World Bank, as well as with the US treasury secretary, Mr Nicholas Brady. He told a news conference at the Polish embassy that if the proposed budget is approved, Poland would gain access to \$1.5bn in IMF funds. He said he also discussed a \$1bn commitment from the World Bank. Another \$1bn will be sought from other countries.

Asked if he expected additional financial assistance from the US, he replied, "We remain confident we could always count on some support." Mr

Olechowski said the IMF "will be assisting us in seeking additional foreign financing". Poland was declared out of compliance with IMF guidelines last summer. Mr Olechowski went on to say that an IMF task force will visit Poland next month. He said he expected the budget to be submitted to parliament on March 23 and that the debate should take one or two months.

The government of the prime minister, Mr Jan Olszewski, has sought to back away from the strict market reforms he blames for rising unemployment and economic decline.

Portugal may have crucial lessons to learn after revolt in the classrooms

By Patrick Blum

MR DIAMANTINO Durao, Portugal's education minister who was sacked on Monday, said the political price for failing to respond to the revolt in Portuguese education.

The reason for the minister's dismissal - officially described as a resignation - was the recent wave of student protests against the PGA, an unpopular and idiosyncratic exam allowing entry into higher education. The scale of the protests, with large demonstrations up and down the country, took the government by surprise. Widespread public sympathy for the students, made it imperative for the social democratic administration of the prime minister, Mr Anibal Cavaco Silva, to respond.

By replacing the embattled and unpopular Mr Durao, who had spent only 138 days as minister, the government hopes to dampen the protests and give a new impetus to educational reforms. His replacement is Mr Antonio Couto dos Santos, 42, a former deputy minister for youth, who has played a discreet but politically important role as parliamentary affairs minister.

He inherits one of the government's most politically sensitive jobs. He faces three pressing challenges: ■ What to do with the PGA. ■ How to modernise the educational system with insufficient resources, while winning public acceptance for a substantial rise in university fees. ■ How to implement structural reforms to improve efficiency and cut back on an unwieldy bureaucracy.

For decades, Portuguese education has suffered from lack of resources - a legacy of former dictator Antonio Salazar who thought too much education gave people the wrong ideas. After the 1974 revolution, the pendulum swung 180 degrees under popular pressure for equal education for all, putting immense strains on resources.

Despite government efforts, Portuguese education, except in a few universities, remains the poor relation among its European partners, and lags 20 years behind the European average, according to officials. Pre-school education reaches only 40 per cent of children.

Patrick Blum reports from Lisbon on the crisis that led to the departure of the Portuguese education minister.

The schooling record is bleak with failure or drop-out rates of above 40 per cent. Literacy is among the highest in Europe, at around 20 per cent, reaching close to 40 per cent of the population in some rural areas. Illegal child labour contributes to low school attendance. Officials say around 15,000 children are engaged in work, but international organisations and trade unions say the figure is four or six times higher.

The use of child labour is most widespread in the north in textile factories, but it is evident in other parts of the country. Children can be seen working on building sites, in the service industry and on farms. Most work only part-time outside school hours, but many give up school altogether.

The government has tried to clamp down on unscrupulous employers by imposing fines and banning guilty employers from state contracts. The practice nevertheless endures, partly helped by the complexity of financially pressed parents, tradition, and a lack of child supervision. The government has made education a priority, but the task is immense. The year it raised its budget for education by 19 per cent compared with 1991 to Ecu643.9bn (\$5.1bn), and it receives aid from EC programmes worth some Ecu200bn for 1990-93. Money alone, however, will not solve all problems, though it should help to improve working conditions, provide better facilities and equipment and raise the low pay of teachers, making teaching more attractive.

But more reforms are urgently needed. The PGA, which focuses on broad cultural questions rather than specific school subjects, is regarded as favouring better-off students. Mr Couto dos Santos will have to decide soon whether to replace it. His predecessor said dissatisfied stu-

dents could sit it again in May, but this does not meet demands for its abolition.

The government wants to raise state university fees from the paltry Esc2,200 a year, which dates back to the 1940s, to a more viable level. The outgoing minister planned to raise fees to Esc60,000. This will be unpopular. Reform of career structures and cutting back on the estimated 400,000 people employed by the Education Ministry, is likely to meet resistance. No one mourned Mr Durao's departure save parents who appreciated his commitment to improve deteriorating security in and around schools. The new minister will have his work cut out if he is even to attempt to deal with the rest of Portugal's education headache.

Germany's see-saw pay row

By Christopher Parkes in Bonn

GERMAN engineering employers have called up a new ally a nonplussed cartoon character armed with a saw to fight against union pay demands.

Der Sägermann has appeared on billboards and in press advertisements all over the country in the past few days, seemingly puzzled by the copywriter's exhortation that Germany could lose its leading economic role in Europe if he puts the saw to use.

The aim was to promote common sense among "reasonable" people, Gesamtmetall, the employers' association funding the promotion said yesterday. The cost of the campaign could be measured in "thousands of 1 per cent" of the 9.5 per cent wage demand the association is facing from the IG Metall union.

The campaign slogan "Don't cut off the branch we're all sitting on" is accompanied by



copy which claims that workers in neighbouring countries have seen the economic light and are prepared to help improve national competitiveness by exercising moderation

at the pay negotiating table. Italians have asked for less than inflation 4 per cent at most. Firms have foregone any increase in the interests of national economic well-being. Britons, French and Belgians want around 4 per cent, the advertisement says.

The soft-sell approach contrasts sharply with the hard line taken by Mr Hans-Joachim Gotschall, head of Gesamtmetall, who has said pay this year should rise in line with expected productivity increases of 2 per cent if hundreds of thousands of job losses are to be avoided.

The campaign also represents an attempt to affect broad public opinion, which has so far tended to favour the employers in this year's pay round.

A recent opinion poll showed that 56 per cent of west Germans think the unions are asking for too much.

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STATE BANK OF PAKISTAN

EC accord unlikely on plans for spending

EUROPEAN Community leaders are unlikely to finalise spending plans for the next five years when they meet in Lisbon in June, the president of the European Parliament said yesterday. Reuter reports from Lisbon.

Mr Egon Klepsch said the parliament would achieve a unified position on the so-called Delors Two package of budget reforms for 1993 to 1997 by June "to give a push to the negotiations".

"But I am convinced it will be difficult for the council in June to have the same result as the European Parliament," he told a news conference at the end of a two-day visit to Portugal, his first since taking office in January.

Mr Jacques Delors, president of the EC Commission, has proposed a one-third annual budget increase by 1997, with more spending on foreign aid, industrial policy and help for the EC's poorest states.

British and German say the package is unacceptable and France, Belgium and Italy have reservations.

Portugal has already expressed doubts about being able to complete budget reforms before British takes over the EC presidency in July. Mr Klepsch, who held talks with Prime Minister Anibal Cavaco Silva, Foreign Minister Joao de Deus Pinheiro and President Mario Soares, said the Community had no choice but to agree on a new spending package by its Edinburgh summit in December.

On the last day of December the present financial structure of the Community is finished," he said.

■ The European Commission tomorrow launches a new environmental action plan designed to give the Community a world lead in the move towards sustainable, or environmentally sound, economic development. Reuter reports from Brussels.

The programme aims to reverse what the EC executive calls a "slow but relentless deterioration of the general state of the environment" in the 12-nation bloc that continues despite the adoption of over 200 environmental laws in the last 20 years.

The strategy, which governments will be asked to endorse but not to approve in detail, is intended as a key step towards the goal of achieving sustainable development.

The Financial Times (Europe) Ltd. Published by The Financial Times (Europe) Ltd., Frankfurt Branch, Nibelungenplatz 3, 6000 Frankfurt-am-Main 1. Telephone 49 69 158331. Fax 49 69 596448. Telex 416193. Represented by: E. Hugo, Frankfurt/Main, and as member of the Bureau of the E.C. by: McClean, G.T.S. Damer, A.C. Miller, D.E.P. Palmer, London. Printer: DVM Druck-Vertriebs, Internationaal, 6078 Neu-Issing, Frankfurt. Responsible editor: Richard Lambert. Financial Times, Number One Southbank Bridge, London SE1 9HT. The Financial Times Ltd, 1992.

Registered office: Number One, Southbank Bridge, London SE1 9HT. Company incorporated under the laws of England and Wales. Chief Executive: D.E.P. Palmer. Main shareholders: The Financial Times Limited, The Financial News Limited, Publishing director: J. Rolley, 168 Rue de Rivoli, 75004 Paris Cedex 01. Tel: (01) 4297 0621. Fax: (01) 4297 0620. Editor: Richard Lambert. Financial Times, 1521 Rue de Rivoli, 75001 Paris Cedex 01. ISSN: 0950-0804. ISSN: 0950-0804. ISSN: 0950-0804. ISSN: 0950-0804.

Financial Times (Scandinavia) Vennskabet 424, DK-1161 Copenhagen K, Denmark. Telephone (33) 13 44 41. Fax (33) 955335.

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EUROPEAN NEWS

Local heart in Italy's body politic

Haig Simonian on the role of the regions in April's general election



17m (£3.250) - on his desk, a few eyebrows were raised at what seemed like another case of everyday petty corruption.

But the administrator, Mr Mario Chiesa, was a prominent member of the Socialist party, which has run Milan almost uninterruptedly since 1945. As the police investigation deepens, the cash hoards built up by Mr Chiesa, who has run the city's venerable Plo Albero Trivulzio old people's institution for the past six years, are alleged to have ballooned to reach at 1.16bn at the last count.

The Chiesa affair has proved acutely embarrassing for the Socialists, with suggestions in political circles that the funds he is alleged to have raised via commissions on contracts and complex property deals were eventually destined for the party's coffers.

Having wasted no time in electing Mr Chiesa, now being held on corruption charges, from their ranks, the Socialists are loudly protesting that the case has been deliberately pumped up by their opponents in the run-up to Italy's general election on April 5. But the Chiesa affair highlights the unusually close connections between local and national politics in Italy.

Born out of the country's belated reunification and its strong regional traditions, and nurtured by the country's proportional representation electoral system which breeds multi-party local governments, urban politics often have



Bossi: his and other regional leagues add to the strains

national impact. The collapse late last year of long-standing councils in the big northern cities of Milan and Brescia set the alarm bells ringing at many national party headquarters.

The breach in Brescia, the second-biggest city in Lombardy and a Christian Democrat stronghold for decades, stemmed from squabbling among local party notables, whose failure to paper over their differences eventually triggered an early poll.

Only a few weeks later, the Socialists took their turn in the spotlight when the Milan council they dominated collapsed after testing for months.

In both cases, national politicians immediately initiated attempts to resolve the local differences. Prominent Christian Democrat leaders were drafted into Brescia to patch up the local feud, while in Milan, Mr Bettino Craxi, the Socialists' national leader, made it his mission to prevent the rift leading to early polls, as required by law when a new council cannot be formed within 60 days.

The importance with which local disputes are viewed by national leaders stems partly from the new constellation of Italy's politics. The collapse of Communism and reform of the former Communist Party (PCI) into the Party of the Democratic Left (PDS) have loosened voters' allegiances and encouraged regional autonomist movements such as Mr Umberto Bossi's Lombard League.

Brescia, one of Italy's richest cities, is a League stronghold, as evidenced by the graffiti on walls and signposts and the large number of League activists handing out leaflets in the town centre.

By playing on northern voters' antipathy towards the "free-spending" politicians in Rome, the party has also made strides in Milan. The prospect of sharp gains for the League at early elections in both cities was a powerful tonic for national politicians to take action late last year. With general elections only months away, the bigger parties feared that a local upset could

prove nationally embarrassing. In the event, the Christian Democrats failed to prevent local elections in Brescia, and the League duly beat them into second place.

In neighbouring Milan, a new council was formed only days before the deadline for elections expired. Even before the rise of the Leagues, local politics had traditionally had considerable impact on the national arena, argues Mr Vittorio (Bobo) Craxi, the son of the Socialist chief, who heads the party's local organisation in Milan.

Local councils allow the parties to experiment with conditions that might not be possible nationally at the moment, he says. For example, 500 communes are run by coalitions between the Christian Democrats and the PDS. Among them are provincial capitals such as Pavia to the south of Milan.

Local councils can also be part of the more elaborate system of political horse-trading between the main governing parties at national level. With only about 14 per cent of the vote in Rome and 19 per cent in Milan, it would be virtually impossible for the Socialists to appoint the mayor in both cities, as they have, without the acquiescence of the Christian Democrats.

A weak showing by the Socialists in Milan or a poor performance by the Christian Democrats in Brescia in the general elections, could quickly trigger instability within the local council as opponents seek to exploit differences within the coalition parties and alliances start to unravel.

For, while local politics play an unusually prominent role in Italy's national political game, matters can, and often do, work the other way.

Ukraine responds to Moldova tension

THE Ukrainian president, Mr Leonid Kravchuk, yesterday ordered Ukrainian border forces to be deployed along the frontier with Moldova, where a long-standing struggle between Moldova and the Russian-speaking population of the trans-Dniestr region has erupted into open fighting, writes Christy Freeland in Kiev.

The Ukrainians want to stop the shipment of arms from one part of trans-Dniestr to another. They also want to stop the movement of mercenary "Cossack" units from Russia to the embattled region via Ukraine.

The conflict is likely to be on the agenda at the meeting of Commonwealth heads of states on Friday.

UN and Iran envoys arrive in Azerbaijan

Mr Cyrus Vance, the UN special envoy flew to Azerbaijan yesterday to try to find a way to end the republic's bloody conflict with Armenia over the disputed territory of Nagorno-Karabakh. Reuter reports from Baku, Azerbaijan, that more than 1,500 people have died in four years of fighting over the enclave, mainly populated by Armenians but located inside Azerbaijan.

The Iranian deputy foreign minister, Mr Mahmoud Vaezi, left for Baku yesterday to follow up Tehran's mediation in the Nagorno-Karabakh conflict, the Iranian news agency, Irna, reported. Reuter reports from Nicosia, Mr Vaezi will try to build on a draft treaty signed in Tehran last Sunday.



DARK FORCES: former members of the Soviet Congress of People's Deputies opposed to the demise of the USSR gather in a hall, which had no electricity and had

to be illuminated by candles, in the small agricultural town of Voronovo, Russia, yesterday. They met in defiance of a ban by the Russian parliament

WORLD PHARMACEUTICALS CONFERENCE

Drugs pricing reforms urged

By Paul Abrahams

FT SWEEPING changes in European pricing and reimbursement policy for drugs was proposed yesterday by Dr Armin Kessler, president of the European Federation of Pharmaceutical Industries Associations.

Dr Kessler, speaking on the second and final day of the Financial Times World Pharmaceuticals Conference in London, said the trends of ever-increasing expenditure by pharmaceutical companies on research and development and ever-greater expenditure on healthcare by governments were unsustainable. European countries were increasingly trying to reduce

prices, even for innovative products, he said. The only alternative available to pharmaceutical groups was not to sell certain products in countries where prices offered by the government were too low. This disadvantaged patients.

The process of price-setting for individual drugs by governments should be disassociated from government reimbursement to patients and overall budgetary constraints. In return for greater pricing freedom, European countries should stop reimbursing patients for drugs which do not require a prescription. Patients should also pay a larger part of medication obtained on prescription, he argued.

Dr Kessler called for greater use of generic drugs in Europe. He said this was necessary, even though it would adversely affect the research-based pharmaceutical groups. Not only would generics help keep down government drug budgets, but they would also act as a stimulus for the industry to produce more innovative products.

Mr Peter Ladell, president of Marion Merrell Dow Europe, agreed that the slower economic growth in the industrialised nations would continue to bring pressure on drug prices. He argued that studies on the cost effectiveness of pharmaceuticals would form an increasingly critical part of pricing negotiations with governments.

Danish SDP opposition leader faces challenge

By Hilary Barnes in Copenhagen

DENMARK'S opposition Social Democratic Party (SDP) was thrown into disarray yesterday when its deputy chairman, Mr Poul Nyrup Rasmussen, mounted a challenge to the leadership of party chairman, Svend Auken.

Mr Auken, 48, has led the party since 1987, but under his leadership the party, which holds 69 of the 179 seats in the Folketing, has been plagued by personal conflicts.

More importantly, the small centre parties in the eight-party parliament do not have confidence in Mr Auken, and without the support of the centre parties, the SDP cannot hope to end a 10-year spell in opposition.

Unless Mr Auken withdraws, it is expected the leadership fight will be settled at an extraordinary party congress in April.

Mr Nyrup Rasmussen, 45, formerly the chief economist at the Confederation of Danish Trade Unions, is a moderate, a strong pro-European, and is respected in business circles.

His challenge has emerged because the SDP believes the Conservative-Liberal minority government may run into serious trouble next autumn that an election will be called.

With Mr Nyrup Rasmussen at the helm, the party's chances of returning to office are considered to be greater.

However, Mr Poul Schlüter, the prime minister, said yesterday he expects his government to remain in office until when the next general election would normally be held, in two-and-a-half-years' time. "With the problems the Social Democrats have, I can't see them forcing an election," he said.

ICL stays in EC research project

By Paul Taylor

ICL, the UK-based computer group, 80 per cent owned by Fujitsu of Japan, is to work with Bull of France and Siemens-Nirxof Informations Systems of Germany on the next stage of an European Community-funded research and development project called Sesame.

In the aftermath of its acquisition in 1990 ICL was excluded by its European partners from three other semiconductor research projects under the Joint European Submicron Silicon Initiative programme.

The EC said yesterday ICL would participate in the three-year second stage of project Sesame (Secure European System for Applications in a Multivendor Environment).

The three partners completed the first stage of Sesame last year.

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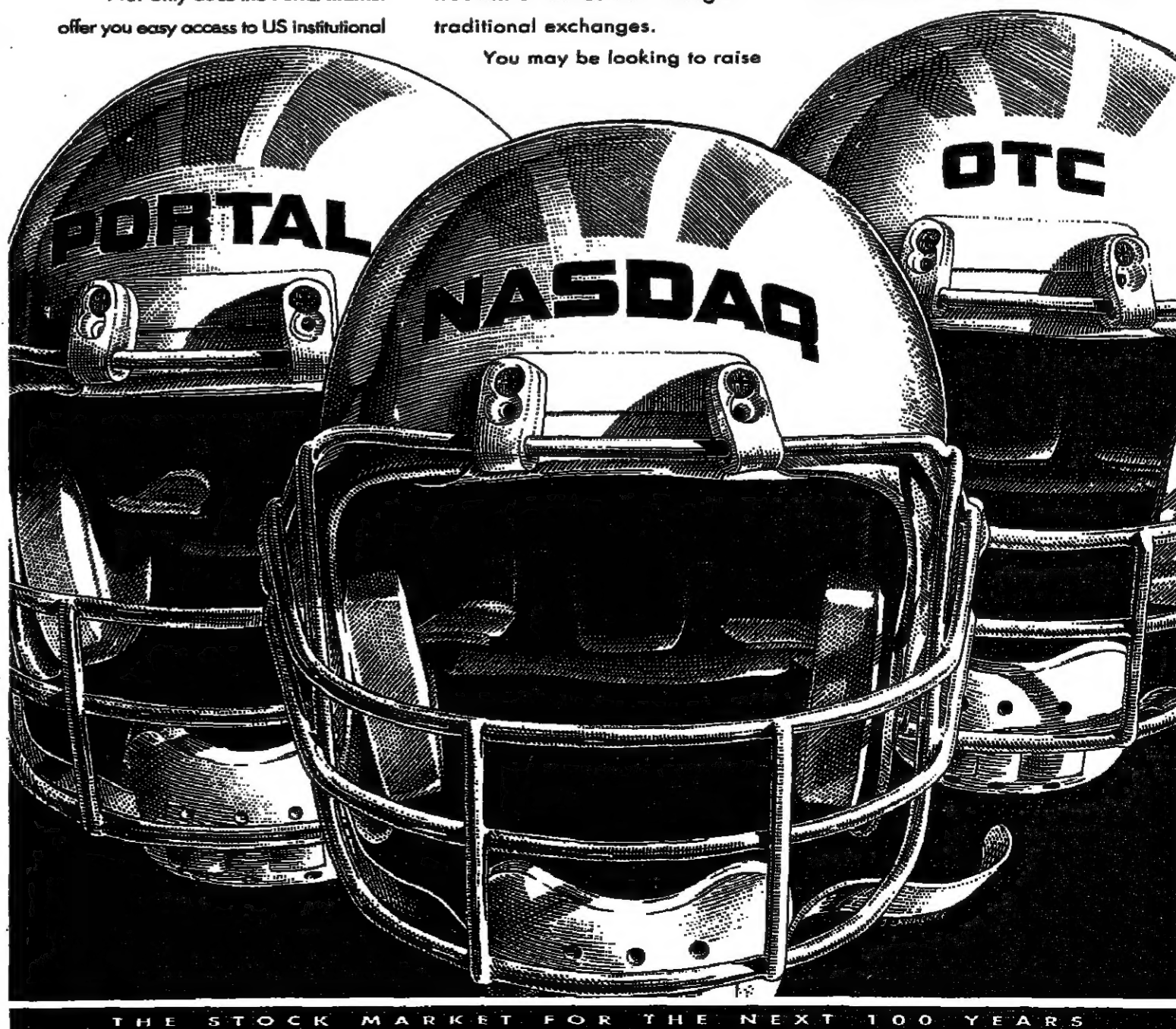
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 - 2) Subscription Price after adjustment: Yen 1,313.50 per share
 - 3) Effective Date of the adjustment: 13th March, 1992 (Japan Time)
2. Warrants issued with U.S.\$230,000,000 4 1/2 per cent. Notes due 1994
 - 1) Subscription Price before adjustment: Yen 954.00 per share
 - 2) Subscription Price after adjustment: Yen 950.70 per share
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18th March, 1992

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(the "Company")

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- 2) Conversion Price after adjustment: Yen 765.30 per share
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18th March, 1992

Israel may target world Jewry for loan funds

By Hugh Carney in Jerusalem

ISRAELI ministers, apparently resigned to failing to secure \$10bn in loan guarantees from the US, said yesterday that they would try to raise funds elsewhere, mainly from world Jewry, to finance the absorption of immigrants from the former Soviet Union.

The government reacted bitterly to reports from Washington that the Bush administration had turned down a Congressional compromise proposal which would have advanced some of the requested guarantees while talks continued. Mr. Bush's demand that Israel freeze Jewish settlements in the occupied territories.

President George Bush was in talks yesterday evening with senior members of the Senate foreign aid committee, although a compromise appeared unlikely.

The dispute has caused a deep rift between Israel and Washington, one which was widened over the past week by US allegations that Israel had illegally sold US weapons technology to China, South Africa and other third countries in Asia, Africa and South America.

Mr. Moshe Arens, the defence minister who is visiting Washington, said the administration

was imposing "impossible terms" on the loan guarantees. Israel had made the guarantees a central part of its economic strategy for absorbing 1m immigrants over the next five years. "We will not crawl or beg for help," he told an audience of US Jews. Israel would turn to world Jewry to bridge the gap.

Mr. Yitzhak Moda'i, the finance minister, is understood to have visited Geneva last week to canvass support from European Jewry as a step towards substituting the US guarantees. Mr. Moda'i suggested there was merit in the US decision if it forced Israel to end its dependence on US aid of about \$3bn a year.

Finance Ministry officials said the lack of US guarantees would not have a serious effect on the economy this year. A slowdown in immigration has eased budgetary pressures and Israel's foreign reserves stand at more than \$6bn.

But the damage lies in the difficulty Israel can expect to encounter in raising loans on world markets, after what will be seen as a US vote of no-confidence. Israel will also have to pay a higher price for its loans. The country has scheduled more than \$20bn in foreign borrowing over the next

few years to cope with immigration, a sum most officials say the already heavily-tapped Jewish diaspora cannot meet.

Meanwhile, a team of US officials is to visit Israel to investigate the allegations that Israel has re-exported weapons based on US technology contrary to strict technology transfer agreements. The government, which has vehemently denied the allegations, said it was happy to co-operate.

Israeli military experts say systems with similar characteristics to US products, such as the Python air-to-air missile and the Matzav anti-tank missile, have been sold to China and South Africa and other countries. Although Israeli officials deny the allegations, they have been heavily on expertise gained from foreign-supplied weapons.

The issue is likely to turn on the difficult question of what counts as a straight - and thereby illegal - copy of US technology and what qualifies as a genuine new development. "If we want to continue to have good relations with the US - and most of our arsenal relies on US systems - we must straighten this out," said Mr. Yehonatan, of Tel Aviv University's Jaffee Centre for strategic studies.

US, France and UK agree UN draft on Libya sanctions

By Mark Nicholson, Middle East Correspondent, in London

THE US, Britain and France have agreed on a draft United Nations resolution imposing sanctions on Libya, including a ban on all air links with the country, for its alleged part in the bombings of civil airliners over Scotland and Niger.

The draft text calls on all UN countries to deny all civil flights to and from Libya, to halt the supply of arms and related materials to the country and to downgrade the status and reduce the size of Libyan diplomatic missions.

The resolution would also ban sales of aircraft or aviation spare parts to Libya and all new insurance for Libyan civil airliners. It would also prevent the operations of Libyan Arab airlines offices overseas.

The UN foreign office yesterday advised 5,500 Britons regis-

tered as resident in Libya that they should "consider carefully" leaving the country in view of the possible flight ban. The draft resolution was circulated yesterday among other of the 15 Security Council members, although there have already been widespread discussions on the elements contained in the document.

Diplomats in New York suggested Russia would probably support the present text, but that China, Zimbabwe and Morocco could resist the resolution. Nevertheless, officials from the three drafting powers say they are reasonably confident the resolution would pass. Talks with council members will resume today and the drafting nations will take stock of their response tonight before taking any further action.

US stresses role of inspection in Iraq

By George Graham in Washington

THE US still regards the use of force as a last resort to make Iraq comply with United Nations resolutions on the elimination of its weapons of mass destruction, a senior US official said yesterday. Instead, the US is concentrating on strengthening the UN inspection of Iraqi weapons facilities.

"Our focal point right now is in the UN Security Council, to reinvigorate, to invigorate, to make more intrusive the inspection regime in Iraq," Mr. Edward Djerejian, assistant secretary and for Near Eastern affairs, told a congressional committee.

The tense relationship between Iraq and the UN has appeared even more uneasy over the past few days. US and UK ambassadors clashed angrily in the Security Council last week with Mr. Tariq Aziz, Iraq's deputy prime minister, over charges that Iraq was deliberately obstructing the efforts of UN inspectors to locate and destroy the country's missile equipment.

Tension rose a notch with the announcement that a new US aircraft carrier group had entered the Gulf, although Pentagon officials described the movement as routine.

Mr. Djerejian said the crux of the conflict was President Saddam Hussein's refusal to implement the UN resolution allowing the sale of some Iraqi oil, on condition that the proceeds were placed under UN supervision and used both to buy food and medical supplies for the Iraqi population and to defray the costs of the UN inspection teams.

"The reason he is doing that is that he does not want Iraqi oil proceeds to be funnelled through a UN mechanism. He simply wants a direct handle on all oil proceeds so that he can spend the money as he sees fit," Mr. Djerejian said. "He has deliberately tried to weaken the will of the international community, but the will of the international community has not been weakened," he added.

Four die in explosion at Israeli embassy

By John Barham in Buenos Aires and Agencies

AN EXPLOSION ripped through Israel's embassy in Buenos Aires, the Argentine capital, yesterday, killing at least four people and virtually demolishing the building. Reports said up to 100 people were hurt and buildings hundreds of yards away damaged.

An embassy official said the explosion was caused by a bomb in a car parked at the front of the building. He added that Mr. Yitzhak Shalev, the ambassador, was unharmed. At the time of the attack there were about 40 people in the embassy, located in a smart central neighbourhood. Embassy officials said the structure was built "like a fortress".

No group claimed immediate responsibility. After the explosion emergency services and military patrols rapidly cordoned off the area.

Israel's defence minister, Mr. Moshe Arens, claimed in Washington that the attack was "part of a terrorist campaign which is being waged against Israel by all kinds of Moslem holy warriors and Palestinian terrorists". He said that some terrorist activities might be aimed at sabotaging the Middle East peace process.

One eye-witness said: "All over the place there were people injured from shattered glass - women, children, pregnant women, old people. I could never imagine a scene like this." A teacher, a nearby primary school said: "I felt the ground moving under my feet. Several children were hospitalised. Cars parked in the street were set on fire."

INTERNATIONAL NEWS



Voters queue to vote in Cape Town yesterday in South Africa's whites-only referendum on ending apartheid

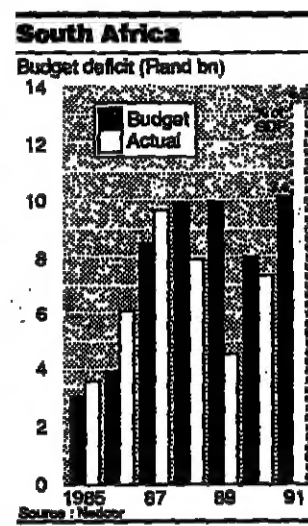
S Africa runs out of budget options

By Philip Gawth in Johannesburg

MR Barend du Plessis, South Africa's finance minister, today delivers his government's budget against a background of a weakening economy and escalating demands on stretched revenues.

Mr du Plessis has little room for manoeuvre, with significant sweeteners for the taxpayer unlikely. Instead, the budget is likely to consolidate the trend towards equalising social spending between the different racial groups, with individual taxpayers again being hard hit by the effects of fiscal drag, as pay rises to compensate for inflation suck them into higher tax bands.

The key factor limiting the finance minister's options is the state of the economy, which has been in recession for three years. Economists are forecasting growth of little more than 1 per cent this year and the outlook for revenue growth is poor. Total revenue for the 1991/2 tax year is likely to be about R2.5bn below the



original estimate of R76.65bn (US\$5bn).

Raising taxes is also not much of an option. South Africans are already fairly heavily taxed, with government spend-

ing nearly 29 per cent of gross domestic product. It is also unlikely the minister will raise Value Added Tax, currently at 10 per cent, given the political uproar that accompanied its introduction last September.

The consensus among economists is that the work of attracting more revenue will be left to fiscal drag, which has the effect of reducing real incomes.

Scope for borrowing is limited. In the 1991/2 year, the deficit before borrowing is estimated to have reached about R13bn, or 4.5 per cent of GDP, compared with the R10.1bn, or 3.4 per cent, deficit forecast by the government. Some economists argue that the larger deficit had more to do with revenue shortfalls than spending overruns, although they agree such a large deficit is unsustainable.

The size of the public debt has risen sharply in recent years, from 33.9 per cent of GDP in 1990 to over 37 per cent

in the second and third quarters of 1991.

Given the lack of flexibility on the revenue side, a large part of any shift towards equalising social spending - on pensions, for example - will have to come from spending cuts elsewhere. President F.W. de Klerk said as much when he opened parliament in February. He spoke of the need for "relatively drastic structural changes, especially in respect of current expenditure."

The government has already announced reforms to the white school system which could save about R400m and their appears to be greater resolve than in the past to curb civil servant salaries which consume about 35 per cent of the budget.

Today's budget is likely to be the last by a Nationalist government - if the reform process stays on track, next year's budget will be the product of multi-party deliberations in an interim government.

Chinese officials blocking reform 'should be fired'

A SIGNED article in a Chinese official newspaper said yesterday that officials who blocked economic reform should be fired.

The article, published in the *Economic Daily*, said that a power struggle could lead to major personnel changes. Reformer reports from Beijing.

"We must resolutely dismiss those officials who lack the spirit of blazing new trails," the article said.

It also said that reformers should not be afraid to challenge the status quo and cannot make new developments. The article in the *Economic Daily* said: "By dismissing one person we might be able to move a group."

Almost nothing appears in China's press by accident. While reformers were blamed for causing economic overheating in the late 1980s which in turn led to widespread public unrest over runaway inflation and corruption.

organ of the State Council or cabinet.

An official at the newspaper said the author, Li Dawei, was a provincial official involved in economic work.

"We believed his article was very well-written but we didn't think much about his background," the newspaper official said.

Li's article, while unflinching in its criticism of reform, said proponents of change should be forgiven their faults. "We should not demand perfection of reformers and we certainly must not make exaggerated criticisms of reformers' faults."

Reformers were blamed for causing economic overheating in the late 1980s which in turn led to widespread public unrest over runaway inflation and corruption.

Taiwan seeks protection for investments in China

TAIWAN'S parliament voted yesterday to urge a semi-official organisation to sign an investment guarantee agreement with China to protect thousands of Taiwanese investors, AP reports from Taipei.

The motion said Taiwan's semi-official Straits Exchange Foundation should negotiate an accord with its counterpart in Beijing to provide Taiwanese investors with fair treatment and protect their investments from expropriation.

Taiwan's government cannot sign a pact with the rival Communist regime in Beijing because both sides claim to be rulers of all China and ban official contact. Taiwan's Nationalist government fled to Taiwan in 1949 after losing a civil war on mainland China to Communist forces.

But Taiwan's parliament can ask semi-official organisations such as the Straits Exchange Foundation to negotiate as governments for clearer economic ties with China.

Government statistics show Taiwan companies have invested \$950m (\$554m), in China. Analysts believe the figure is higher and could total \$2.5bn as many Taiwanese do not report their investments to the government.

Last year, Taiwan's indirect trade with China through Hong Kong totalled \$5.73bn, an increase of 43.6 per cent on 1990.

On Monday, the Hong Kong-based newspaper *Wen Wei Po* reported that China would establish its first free port in the south-eastern city of Xiamen to attract business from Taiwan.

Tokyo holds back from intervening in markets

By Stefan Wagstyl and Emiko Terazono in Tokyo

THE Japanese authorities yesterday showed no sign of following past practice and intervening to revive the country's stricken stock market.

Instead, Finance Ministry officials indicated they would rely on general monetary and economic policies eventually to restore confidence in both the market and in the economy.

A finance ministry official said: "This is now a free market. We are not going to try any of the old tricks. They will not work." He was speaking soon after the market closed yesterday after the Nikkei index failed to regain the psychologically important 20,000 level and finished up 80.47 at 19,917.63. On Monday, the index had fallen to its lowest level for five years.

"This is now a free market. We are not going to try any of the old tricks. They will not work."

The last time the Nikkei index fell through the 20,000 level was in October 1989 when Mr. Ryutaro Hashimoto, the finance minister, relaxed regulations to encourage investors to buy stock. This time, his successor, Mr. Taro Aso, has given no indication of making a similar move.

The ministry change of heart is a recognition that official power to manage the market has been undermined by the financial liberalisation in the 1980s, including the introduction of stock futures trading, the admission of foreign companies and interest rate deregulation.

It also reflects a belief that with the support of stock-broking companies the ministry may lack the financial resources to shore up equities. In the 1960s, the last prolonged bear market in Japan, officials encouraged broking companies to club together to buy stocks to maintain prices.

But this time the volume of stock bought at inflated prices is so great that officials believe such a fund would be swamped.

Tokyo stores suffer decline

DEPARTMENT store sales in Tokyo - an early indicator of Japanese consumer spending - declined in real terms in February for the third month running, the Japan Department Stores Association said yesterday, writes Steven Butler in Tokyo.

Sales for the month totalled ¥191.9bn (US\$35m), with a reported 0.2 per cent increase from a year ago accounted for by the extra day in February this year.

The figures provided further evidence that continued strong consumer spending may fail to underpin the otherwise weak Japanese economy, as many economists had hoped.

Clothing sales were up modestly by 0.6 per cent, household goods rose by 1.6 per cent while foodstuffs were 7 per cent up, while miscellaneous goods were off by 5.3 per cent.

No queues form outside Syria's newly opened door

In spite of appearances, the fundamentals of the Assad regime remain the same, writes Tony Walker

LAST November Syria took what was, for it, quite an unusual step: it inserted a four-page advertising supplement in *The New York Times* extolling the virtues of a new "open door" policy.

Syria, readers were informed, was open for business. Foreign investors were welcome, the tourism industry was "ready, willing - and waiting", and water from the new Euphrates dam was helping to turn the desert green.

Why did Syria, which does not have all that much foreign currency to throw around, choose to advertise its wares in such a way, at such a time, and in a paper that it has tended to regard as hostile over the years?

The answer lies partly in Syria's desire to "clean up its image in the West", as one Damascus-based western official put it, and partly in Damascus's almost certainly mistaken belief that the very limited economic reforms it has undertaken will indeed prove a magnet for investment.

The collapse of the Soviet Union, the pre-eminence of the US in regional affairs, and Syria's need for assistance to modernise its crumbling infrastructure, are all factors that pushed Damascus towards a reappraisal of its place in the world.

Syria's participation in the US-sponsored Middle East peace process is one consequence of this "re-positioning"; so, too, was its decision in 1989 to normalise relations with Egypt and subsequently its active involvement in the anti-Iraq war. But for all the appearance of change, there are certain fundamentals that remain

much the same. In spite of the sweeping liberalisation in eastern Europe, there is precious little sign of a political thaw. President Hafez al-Assad's reaffirmation in a referendum last December in which he secured an improbable 99.8 per cent of the vote struck an oddly discordant note, even among Syrians used to such sham exercises in democracy.

Indeed, the referendum, accompanied by "spontaneous" street demonstrations involving, among others, the local Jewish community, has spawned an underground black humour in Damascus. In one joke, Syrians were given two choices in the ballot: either vote "yes" or "inform next-of-kin".

Local observers saw all the fuss over Mr Assad's reaffirmation as a sign not of strength but of insecurity.

"In spite of all his apparatus of repression, he still feels he needs to make that degree of support," said one such observer.

Signs that Mr Assad may be seeking publicly to advance prospects for his son, Basil, an army major, are also viewed with some bemusement locally, since the young Assad does not strike people as a man "likely to succeed". One of the more curious postscripts to the leadership referendum were the posters that appeared in Damascus congratulating Mr Assad with the words *Shabrook, Abu Basil* - Congratulations Father of Basil.

Syria's apparently contradictory impulses - it is talking peace with Israel while acquiring more sophisticated intermediate range missiles in collaboration with Iran - are entirely consistent with Mr Assad's approach over the years of seeking to keep open

as many options as possible. It also almost certainly accords with his scepticism about a successful outcome to the present round of peace talks.

Thus the Syrian leader, while seeking to improve his country's standing in the west by joining peace efforts and siding with Egypt and Saudi Arabia against Iraq, clings at the same time to what one western official in Damascus described as "his dog-eared cards": his enhanced relationship with Iran; his backing of militant Palestinian groups; his tactical thaw with the mainstream Palestinians of Mr Yasser Arafat; his support for the Kurdish Worker's Party, the



Assad: Improbable vote

PKK, which is allowed bases in the Syrian-controlled Bekaa valley in Lebanon (this support infuriates Turkey which is battling Kurdish separatists in its south-east), and also his links with Iraqi opposition groups which are given the run of Damascus, but are not taken very seriously.

Syrian officials say they are intensely disappointed over the lukewarm international response to their efforts to deal with misgivings about its support for terrorism, and its dismal human rights record. They point to the fact that since the 1986 Hindawi affair, in which Syrian intelligence was accused of masterminding an attempt to smuggle a bomb on an El

Al flight from London, no serious terrorist incident has been linked to groups operating from Syria.

They also complain that the west and the US in particular, which continues to place Syria on the list of countries supporting terrorism, thus denying it American aid, has not given Damascus credit for the release last year of some 3,000 political prisoners (international human rights groups note 10,000 remain in custody).

The officials say they were especially disappointed by the decision of the European parliament late last year to block much-needed EC assistance in protest at Syria's human rights record.

Syria, whose population numbers about 15m, is burdened by a 3.7 per cent rate of population increase, one of the world's highest, and is in need of all the assistance it can get.

Damascus is closely watching domestic developments in Israel where an election is due on June 23. While Syrian officials have been consulting western embassies in Damascus on whether the suspension of peace talks pending the election would help or harm Mr Shamir, the clear implication is that Syria would like to give encouragement to an alternative who might be more flexible on the "land for peace issue", although Mr Rabin has not in any way encouraged a belief that he might be willing to yield the Golan Heights, seized from Syria in the 1967 war.

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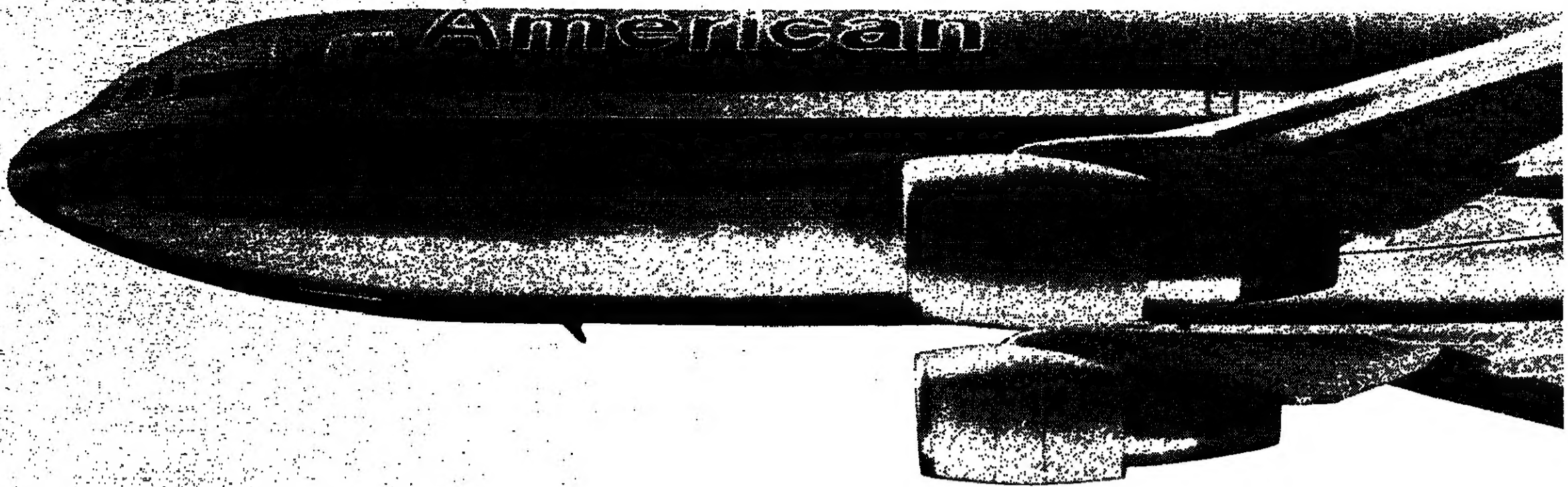
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WORLD TRADE NEWS

Beijing opens way for development of new Hong Kong

By Simon Davies in Hong Kong

BEIJING has given the go-ahead for a Hong Kong-led consortium to develop a special free port zone on Hainan Island, off the south China coast, to create a "second Hong Kong". Development costs over 15 years are estimated at \$HK1.8bn (\$1.8bn).

The news is further affirmation of China's commitment to rapid economic reform. Although the new Yangpu Development Zone will remain under China's sovereignty, the land use will be controlled by the group of overseas investors under a 70-year lease.

Kumagai Gumi (Hong Kong), the Hong Kong-listed subsidiary of the Japanese construction giant, will combine with a group of investors to provide a basic infrastructure for the Yangpu Zone, building a power station, roads and sewage works. The group will then sell land for development by local or foreign investors.

The zone will be segregated from the rest of Hainan by a customs frontier, and aim to

concentrate on developing export-oriented industries, making use of a deep-sea port. Enterprises in the zone will receive tax benefits above those current in the existing Special Economic Zones including Hainan Island itself. No external policy will be laid down on the level of recruitment or wages in the zone.

Development will be in three phases, phase one requiring investment of \$HK2.5bn and providing services for a 75,000 population. But Kumagai aims for a population of 250,000 and employment for a further 150,000 temporary residents, at the end of 15 years.

Kumagai has paid a \$HK40m deposit for the land and will pay out a total of \$HK140m for the site. Kumagai has been negotiating to set up the Zone for more than four years. The final line-up of the Yangpu consortium has yet to be finalised, but analysts believe Kumagai will be the main shareholder, with possible support from its parent company.

Indian group in engine deal with Mercedes-Benz

By David Housego in New Delhi and Andrew Fisher in Frankfurt

TELCO, India's biggest vehicle maker and a Tata group subsidiary, is to manufacture truck engines and components for Mercedes-Benz, in a move making it part of the German company's international production chain.

Mr Ratan Tata, chairman of the Tata Engineering and Locomotive Company (Telco) and Tata group head, said his company would make engines for use by the German company, part of the Daimler-Benz industrial concern.

Mercedes' decision to buy components from the Indian company is part of its strategy of widening its supply source to cut costs when world competition is growing. Mr Helmut Werner, a Mercedes director, said recently Mercedes intended to "put new life" into its co-operation with Tata.

Mercedes will use the parts supplied by Telco for its truck production in south-east Asia. Telco will make Mercedes engines for trucks exported under its own name to the Middle East. It will also make gear boxes, clutches, front and rear axles for the German company.

This week, Telco widens its product range in India with the launch of its first car, the Tata estate car.

● Ariane Genillard reports from Prague: AEG, the Daimler-Benz subsidiary, is poised to take a stake in CKD, Czechoslovakia's biggest transport and engineering company, for a joint venture making transport vehicles. AEG intends to diversify CKD's production capacity of 1,200 tractors and 550 locomotives a year, focusing on making sub-way cars and suburban trains.

Dunkel makes fresh plea for early end to Round

By Frances Williams in Geneva

MR Arthur Dunkel, Gatt director-general, yesterday launched a fresh appeal for an early and successful end to the Uruguay Round of trade talks. The delay in completing the talks, more than a year over schedule, was worsening the international economic environment and threatening the reform programmes of many developing and former communist economies, he said.

Introducing his annual report to Gatt's governing council on developments in world trade and the international trading system, Mr Dunkel said an open, liberal and credible trading system played a pivotal role in promoting growth and development. Economic growth was being held back by uncertainty and lack of confidence in government policy on the part of producers, investors, traders and consumers. Only modest recovery was in prospect in the years ahead.

"What we need, and urgently, is a significant boost to economic growth to generate the investment flows, jobs and technology transfers and increased earnings from trade without which the dramatic reform programmes under way in many countries cannot be sustained," Mr Dunkel said.

He urged Gatt members to seize the present "window of opportunity" to end the Uruguay Round in the weeks ahead. The 108 countries taking part in the round aim for a final package of Uruguay Round accords by Easter, but this deadline seems unlikely to be met. Failure of the US and the EC to settle differences over farm subsidies has

brought detailed negotiations on barriers to trade in goods, and pledges to liberalise services, to near-standstill.

Mr Dunkel said the Round was crucial for Gatt's existing members and more than 20 potential members. The Baltic states and members of the Commonwealth of Independent States are expected to apply for observer status soon - a first step to joining Gatt.

Gatt disquiet at slower world trade growth

Frances Williams on a report showing the smallest volume increase for nearly a decade

THE GROWTH of world trade in goods slowed to 3 per cent last year from 5 per cent in 1990, the smallest volume increase for nearly a decade, according to estimates published today by the General Agreement on Tariffs and Trade.

Though there are signs a modest recovery may be under way, the world trade body expects growth to remain depressed in 1992, with volume rising by perhaps 4 per cent.

The message 1.5 per cent rise in the value of world merchandise exports to a new peak of \$3,530bn in 1991, after a 13.5 per cent jump in 1990, was because of weaker volume growth, the dollar's rise against European currencies and lower commodity prices, Gatt says.

But trade in commercial services - transport, telecommunications, tourism, financial and professional services - has proved more resilient. Very preliminary estimates for 1991 suggest growth by 5 per cent, compared with 17 per cent in 1990, to a record \$850bn. This, Gatt cautions, is likely to be an underestimate.

Surging merchandise exports, against the general trend, enabled the US to regain from Germany the top slot in the world export rankings last year. The value of US exports rose by 7.5 per cent, while German exports slipped by 4.5 per cent in dollar terms. The US and Germany have alternated in first place since 1985, followed last year by Japan in third place, France and Britain.

Even more impressive was the trade performance of the six leading Asian developing

country exporters (Hong Kong, Korea, Malaysia, Singapore, Taiwan and Thailand) which in 1991 increased the value of their exports by between 10 and 20 per cent and imports by between 8 and 30 per cent.

This "was by far the most dynamic element in world trade last year," Gatt says, more than offsetting a slowdown in exports from Japan. Asia, already North America's main trading partner, became western Europe's principal export market last year, as well as its biggest supplier.

By contrast, Gatt's economists estimate that the former eastern-bloc countries may have suffered a 20 per cent fall in the value of exports and a 25 per cent drop in imports, with imports from the former Soviet Union slumping by 42 per cent.

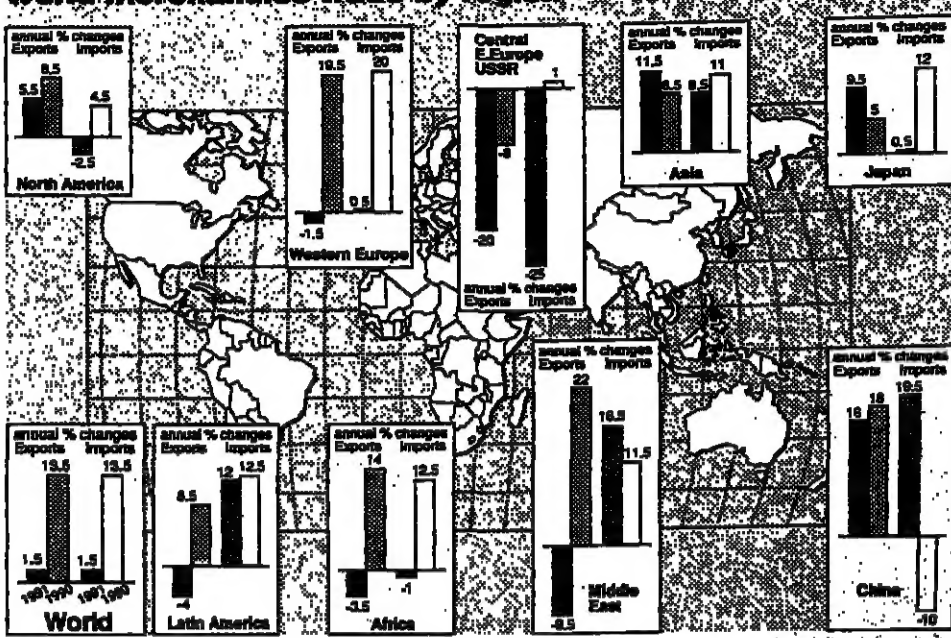
Last year marked the third consecutive year of declining growth in the volume of world output and trade, Gatt notes, as recession gripped North America and much of Europe. Trade grew by 3 per cent, down from 8.5 per cent in 1989, was the lowest since 1983, though it continued to outstrip world production.

Commenting on these developments, Mr Arthur Dunkel, Gatt's director-general, said a successful conclusion to the stalled Uruguay Round of trade talks would "make a tangible contribution to an improved economic outlook for the world economy" by providing predictable and stable trading rules for investment decisions.

In his accompanying review of developments in the international trading system last year, Mr Dunkel notes several disquieting trends.

They include: a near-dou-

World merchandise trade by region



bling of notified anti-dumping actions to 175 from 96 the year before, led by the US and Australia; a proliferation of "grey area" measures such as "voluntary" export restraints and other discriminatory trade barriers that bypass Gatt rules; and a growing reluctance of countries, notably the major traders, to abide by Gatt dispute panel decisions.

Mr Dunkel's report also highlights Gatt anxieties over a growing interest in regional trading arrangements. These are permitted by Gatt as long as they do not raise trade barriers to outsiders. Yet the working party on the US/Can-

ada free trade agreement that reported last year was just the latest in a series of more than 50 working parties which have been unable to decide whether such arrangements are Gatt-compatible. While the increased involvement of countries in various types of regional initiatives "is to be welcomed", regional agreements need to be firmly anchored in Gatt, Mr Dunkel says.

On the plus side, 11 countries have joined Gatt since the launch of the Uruguay Round in 1986, bringing the total to 103, and another eight are in various stages of joining. The

three Baltic states, Ecuador, Syria, Taiwan, Vietnam and some members of the Commonwealth of Independent States have expressed interest in eventual membership.

In addition, 10 more countries announced unilateral trade liberalisation measures last year, bringing the total since 1986 to 68 of which 51 are developing and transition economies. At the same time, the increased competition and structural change resulting from market opening and greater economic interdependence "make it urgent to conclude the Uruguay Round," Mr Dunkel concludes.

Call for new bank to boost Nafta

By Stephen Fidler

A DEVELOPMENT bank should be set up to ensure potential benefits are realised from the proposed North American Free Trade Area between the US, Canada and Mexico, a group of academics say.

Led by Prof Albert Fishlow of the University of California (Berkeley), they suggest the bank would soften the impact in those areas of the US and Canada hit by job losses. While overall jobs would be created, jobs would be lost and a need to facilitate new skills arise, Prof Fishlow says in Developing Country Investment Review, published by the London-based Chatham House.

The bank would also help meet the need for physical infrastructure, to finance environmental improvement projects and support expansion of social infrastructure, such as education and health care in Mexico. Mexico should benefit most from the resources of the bank, which would be similar in concept to the European Regional Development Fund. The bank should be funded through an issue to member governments of partly-paid shares, such as those issued by the World Bank.

UAE pushing through law on copyright

The United Arab Emirates (UAE) is pushing through legislation to avoid being placed on a US "priority watchlist" of countries breaching international copyright laws, officials said yesterday. Reuter reports from Dubai.

The UAE aimed to legislate a copyright and trade mark and patents protection law ahead of an announcement by the US trade representative's office, they added.

In the UAE, which so far lacks laws to protect copyright and trade marks, US companies were losing "millions" every year, the officials declared.

Shops are crammed full of fake products, with some of the industry based in the UAE.

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FT SURVEYS

AMERICAN NEWS

Gay group holds counter-demonstration after federal court upholds march ban

Dinkins' parade boycott could cost Irish votes

By Alan Friedman in New York

NEW YORK'S Mayor David Dinkins threw political caution to the wind yesterday when he decided to boycott the city's annual St. Patrick's Day parade because the event's Irish-American organisers had banned an Irish lesbian and gay organisation from joining the ceremony.

The mayor's decision, which could alienate New York's many Irish voters as well as other ethnic groups who are Catholic, came in the wake of a federal court ruling that used a technicality to uphold the banning of gay marchers.

On Monday night, Judge Pierre Leval ruled that the Irish Lesbian and Gay Organisation was too low on the waiting list of groups wishing to join the parade to be admitted by its sponsors, the Ancient Order of Hibernians.

Mr Dinkins, who became the first New York City mayor to snub the parade in 38 years, said he would have preferred to have taken up his traditional position at the head of the parade, but could not do so in good conscience. "It is a sad day in our city," he said.

Other leading Democrats who joined the mayor in boycotting the Irish event included Mr Andrew Stein, the city council president, who plans to challenge Mr Dinkins for the mayoral nomination next year.

Governor Mario Cuomo, who had not planned to attend, issued a statement in which he expressed his solidarity with the lesbian and gay group.

Traffic in midtown Manhattan was blocked near the two-mile-long Fifth Avenue parade route, as an estimated 150,000 marchers danced, sang, played

music and chanted.

Just before the parade began, the Irish gay marchers staged a brief counter-parade and demonstration near the Plaza Hotel at the south-eastern corner of Central Park.

An aide to Mr Dinkins said he hoped the decision to boycott the parade would not cost the mayor votes.

But the political backlash could extend beyond Irish-Americans, especially since a major supporter of the traditional Irish and Catholic communities is Cardinal John

O'Connor, the outspoken and ultra-conservative archbishop of New York.

Mr Cornelius Doolan, a 58-year-old native of Cork who served yesterday as grand marshal of the parade, was said to be sympathetic to the request by Irish gays to join the march, but Mr Doolan told one local tabloid it was not his "function" to get involved in the debate that has gripped the city.

His only comment on the eve of yesterday's parade was: "You can bet there will be a parade, darlin'".

Bad-cheque affair bounces back at Republicans

By George Graham in Washington

AFTER WEEKS of accusing their Democratic opponents of bouncing cheques, the Republicans are discovering that accusations, too, can bounce back.

The Republican administration has gleefully watched the Democrat-dominated Congress tie itself into knots over the revelation that 355 present and former congressmen wrote bad cheques on their accounts at the House of Representatives' private bank.

Some members used the bank, which covered these cheques without charging any fee, to provide what amounted to interest-free loans, and Republicans rubbed their hands as they observed that most of the worst offenders were Democrats.

Now, however, it has turned out that the list of those who overdrawed their accounts includes not only current Republican congressmen, but also three former legislators who now sit in the Bush cabinet.

Mr Dick Cheney yesterday

acknowledged writing at least 21 "problem cheques" in 1988 and early 1989, before President George Bush named him defence secretary, while Mr Edward Madigan, agriculture secretary, said 49 of his cheques were held for payment by the House bank while he was a congressman.

Ms Lynn Martin, labour secretary, also said she had written 16 cheques with insufficient funds in the 39-month period covered by a House investigation.

Although no taxpayers' money is at stake - in fact, the only losers were other congressmen - the House bank scandal has fuelled irritation across the US at the privileges of politicians.

Leading Republicans such as Congressman Newt Gingrich had sought to depict the scandal as an indictment of the Democrats who have controlled the House without interruption since 1954 and who have prevented President Bush from passing legislation.

Brazilian central bank bars sell-off incentives

By Christina Lamb in Rio de Janeiro

EFFORTS to attract greater foreign participation in Brazil's privatisation programme are being blocked by the central bank, which fears the move might interfere with negotiations on the government's debt to foreign banks.

Both domestic and foreign debt can be used to pay the government for companies being privatised, but under current rules the domestic debt is swapped at face value while foreign debt carries a fixed 25 per cent discount rate.

Mr Eduardo Modiano, co-ordinator of the privatisation programme, believes this discount is the main reason for the lack of foreign participation so far. Of the \$1.72bn raised by the programme, only 1.9 per cent has been paid in foreign debt paper. "The discount is not attractive and it

seems like discrimination against foreigners," Mr Modiano said. He wants to replace this with an auction system to let the market set the value.

Mr Modiano fears that without access to the \$45bn stock of MYDFA - the technical term for the bulk of Brazil's debt to foreign banks - the programme will raise far less than originally planned. He said in an interview yesterday: "I have no doubt that if we had a smaller discount we could achieve a higher price and attract a larger number of investors."

The new rules were planned to be in place by mid-March. However the central bank insists that any such changes must be reserved as bargaining chips in Brazil's external debt negotiations which restarted in New York yesterday.

Manley, epitome of developing world's dilemma

Canute James charts 30 years of a third world socialist faced with diminishing wealth to redistribute

A WEEK before he was returned to office in a general election in 1989, Mr Michael Manley found himself facing a barrage of questions from incredulous journalists about his reported change in political thinking. After several attempts to explain his transition from socialism to an advocate of the free market, Mr Manley looked at one of his interrogators and asked: "Is your outlook on everything the same as it was 30 years ago?"

Mr Manley, who announced at the weekend that he was resigning as Jamaica's prime minister at the end of the month at the age of 67 because of poor health, epitomised the change which has overtaken the politics of the developing world in the past three decades.

Between 1972 and 1980, in his first two terms as prime minister of the island of 2.6m people, Mr Manley put a leftward slant on the Fabian socialist principles in which he had been schooled by his father, Mr Norman Manley, founder of the People's National Party and one of Jamaica's national heroes.

His administration then trumpeted the cause of third world control over its patrimony, advocated state control of the pillars of the economy, supported changes in the patterns of international trade to encourage south-south links and sought to restructure Jamaican society by redistributing elusive wealth to close



Manley in 1977: then to some a closet communist; now a free-marketeer

the yawning gap between the rich and the poor.

He antagonised even the more liberal elements in the corridors of influence in Washington by developing close economic and political links with Cuba, Jamaica's closest neighbour. Yet although his detractors, including many in Jamaica, regarded him as something of a closet communist, Mr Manley's place on the ideological spectrum was closer to that of Tanzania's Julius Nyerere and Zambia's Kenneth Kaunda, than it was to Fidel Castro.

Now, say the political cognoscenti in Jamaica, Mr Manley's political outlook puts him somewhere to the right of Mr Neil Kinnock and the left of Mrs Margaret Thatcher. The transition came after Jamaican electors overwhelmingly rejected Mr Manley's socialism in 1980 in favour of more conservative policies of the Jamaica Labour Party led by Mr Edward Seaga. Mr Manley said that between then and 1989, when he was returned to office with a handsome majority, he reflected on the need for a new strategy to deal with

Jamaica's problems.

Mr Manley's retirement has set off a contest for the leadership of the PNP and for the prime ministership. Mr P J Patterson, the party's chairman, and a former deputy prime minister and finance minister, and Miss Portia Simpson, labour and welfare minister, have thrown their hats into the ring.

The PNP, which recent polls showed with roughly equal support to the opposition Jamaica Labour Party, will meet on March 28 to choose a successor.

Miss Simpson, a relatively inexperienced politician with strong popularity ratings, has pledged her "absolute commitment" to continuing Mr Manley's free market-oriented policies.

Her relative inexperience has been seized upon by backers of Mr Patterson who was expected to make a formal announcement of his candidacy yesterday.

In January, Mr Patterson was replaced as deputy prime minister amid allegations he approved a waiver of \$1.47m of duties on unleaded gasoline for Shell. The head of Shell in Jamaica, Mr Howard Hamilton, is a member of the party's governing board.

The winner of the leadership contest will have more than a little difficulty successfully continuing the economic process Mr Manley started. Having put the PNP's hard-left faction to the sword, Mr Manley did an ideological volte-face, concluding that the private sector, not the state, should be "the engine of growth" and that the government should play less of a role in the economy.

Since his return to office three years ago, this has been reflected in a programme to deregulate the island's economy and divesting state enterprises to local and foreign investors.

"Getting the party in the 1980s to accept that this new path was the one which should be pursued was a major task," Mr Manley said at the week-

end. "It is getting this policy accepted which I regard as being among my most significant achievements during my 40 years in politics."

In an earlier interview he had said: "We all learn new things and we all change because we want to and because circumstances with which we deal have changed. All over the third world people have had to learn. The experience of political independence, when one was full of optimism, is followed not by a change of ideals, but by a period of learning what can be accomplished and what cannot be."

Mr Manley graduated from the London School of Economics after serving in the Royal Canadian Air Force in the Second World War. He later worked as a journalist with the BBC between 1949 and 1952, when he returned to Jamaica to become an organiser of the National Workers Union, affiliated to the PNP led by his father. He entered politics in 1967 when he became a member of parliament, and has been an MP since, except for five years in the 1980s when the PNP boycotted a general election over a row about the state of the voters' register.

As he disengages, Mr Manley may conclude that those who follow him will have an easier time.

"Politicians cannot run countries," he once said. "They only set directions." He did try to run Jamaica in the 1970s. His memoirs are likely to suggest that he tried too hard.

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UK NEWS

ELECTION 1992

BUSINESS SUPPORT

Executives close ranks behind Tories

By Charles Leadbeater

LEADING business executives are closing ranks behind the Tories in an unprecedented show of support at such an early stage of an election campaign.

Industrialists say senior party figures such as Mr Chris Patten, party chairman and Mr John Wakeham, energy secretary, have played an increasingly important role in galvanising business support in recent weeks.

The party's fundraising efforts in the area, led by its deputy treasurer Lord Laming of Dunblair and Sir John Cope, have been stepped up in recent months.

A senior political and public relations adviser to several large companies that support the Tories said: "After flirting with the Labour party, people now realise the race is serious. Money has been pouring into the party over the past few weeks."

He said Mr Patten had recently moved to rebuild the party's relations with business men closely associated with Mrs Thatcher, the former prime minister, after initially taking a "cavalier approach" to Thatcherite business supporters following Mr Major's election as party leader.

Mr Bob Worcester of Mori, the polling organisation, said: "Business is playing a more assertive, more prominent role in this election because the contest is so close. In 1983 and 1987 the Tory party went into the election with a comfortable lead so it was less necessary

for business to make its position clear."

The strength of business support for the Conservatives suggests that Labour has largely failed in its attempts to woo industrialists.

Labour's most prominent business supporters such as Lord Hollick, the managing director of MAI, the financial services group, will be appearing later in the party's campaign. Labour's finance and industry group, which brings together the party's business supporters, will today argue its case in a letter to The Times, in response to a letter from 43 leading businessmen supporting the Conservative party published in yesterday's Times.

The letter followed the publication on Monday of an FT-Mori poll which showed that 92 per cent of business executives wanted the Conservatives re-elected, largely because of their record on economic management and personal taxation.

Sir Allen Sheppard, chairman and chief executive of Grand Metropolitan, the international foods, drinks and retailing group, who organised the Times letter, said he had circulated a draft of it to about a dozen friends two weeks ago.

Other industrialists volunteered to sign. Sir Allen said that had the publication been delayed for a week more than 100 executives would have signed it.

He denied that Conservative central office had encouraged the group to write the letter.

Leading business figures backing the Conservatives



Sir Alistair Grant joined supermarkets group Argill in 1977, and has been chief executive since 1986. Group pre-tax profits rose from £84.6m in the year to March 1986 to £290.8m last year. Argill's annual report puts Sir Alistair's remuneration at £218,000; under Labour his extra tax burden would be about £92,000 a year, or £1,770 per week.



Sir Allen Sheppard joined GrandMet in 1975 and became chief executive in 1986. Pre-tax profits of the group have grown under his leadership from £368m in the year to September 30 1986 to £963m last year. His 1991 emoluments are put at £713,391 (excluding pension benefits); the rough cost to him of Labour's proposals would be £129,450 a year, or £2,490 a week.



Lord King of Warburton has been chairman of British Airways since 1981. Since the company was privatised in 1987, profits have risen from £162m in that year to £225m in the first nine months of the current financial year. BA's last report and accounts show Lord King's emoluments as £407,650 a year, so Labour could cost him £71,358 a year, or £1,372 a week.



Peter Davis joined Reed International from J Salomons in 1986, becoming chief executive later that year. The publishing group's profits have risen from £186m in the year to March 31 1987 to £222m last year. His emoluments (excluding pension contributions) are put at £310,569. On that basis, Labour could cost him £32,900 a year, or £1,010 a week.



Stanley Kaimis is chairman of Dixons, the electrical goods retailer, which he joined in 1984. Pre-tax profits have been damaged by the recession, falling from £102.6m in the 1986-87 financial year to £81.7m in 1990-91. The Dixons report shows his annual remuneration at £566,132; the cost to him of Labour would be £101,450 a year, or £1,950 a week.

Smith gambles with the affluent

Philip Stephens unravels the implications for marginal seats of Labour's tax proposals

IT IS the biggest gamble of the campaign. As the details of Mr John Smith's shadow Budget settled into the country's electoral landscape yesterday the political judgment emerged from the complicated arithmetic of his proposed tax and benefit changes.

In the battle for the marginal seats on which a Labour victory depends, the shadow chancellor has decided to sacrifice the potential support of the affluent in a drive to reassure the skilled working classes.

If last night's polls prove a reliable guide it will work. The survey taken after Mr Smith's announcement pointed to a 5-point Labour lead – the same result as a poll taken before plans were unveiled.

But the Conservatives, who have three weeks to "unpick" the plans, claimed the package was a bad miscalculation: that Labour had alienated too many of the modestly well-off.

Their judgment was that the plan to abolish the £21,000 ceiling

on National Insurance contributions would swing back to the government many of the 30 or so seats in London and the south-east which have been targeted by the opposition.

The Labour leadership was equally adamant that it had kept the balance of advantage. As Mr Smith put it, Labour was not chasing votes in the stockbroker belt. It was supporting a much larger segment of the electorate, the average taxpayer and average family, which it was after.

Mr Smith won independent backing for his claim that across the country eight out of 10 taxpayers would be better off under his package and that of those remaining only 10 per cent would be losers.

But it is not as simple as that. The distribution and present political allegiance of those voters may turn out to be just as important as the numbers.

In London, where Labour is hoping to win at least 30 seats, the independent Institute for

Fiscal Studies calculated that the number of losers rose to 18 per cent. In the south-east, where Labour may win another 10 seats, the proportion worse off from the package was put at 14 per cent.

The Conservatives – who do not accept that the IPS has included all of the "hidden" tax increases in the calculations – said that in constituencies where the outcome depended on a few thousand votes or less the losers would give them a decisive advantage.

Mr John Major reeled off a list of those who would have to pay the extra 9 per cent in every pound earned over £21,000 a year. They were not just the rich: a primary school head teacher would pay an extra £580 a year, a secondary school head: £1,500, a senior hospital registrar: £317 and a GP: £1,700. To that list his strategists attached the names of marginal constituencies such as Slough and Basildon, Dulwich and Battersea, Hamp-

stead and Croydon North West. The message to those seats is that Labour does not plan an extra tax on the rich but on those whose incomes are not far above the male average of £18,000 a year.

One member of the cabinet said that Mr Smith, for all his presentational skills, had forgotten the golden rule of politics. Gainers from tax changes were rarely thankful but the losers always screamed. He has also failed to appreciate that "people do not think statistically". Many of those who earned less than £20,000 aspired to incomes above it.

There are other constituencies where concentrations of relatively affluent voters might tilt the balance. Elmet in North Yorkshire, Birmingham Hall Green, Southampton Test and Chester fall into that category.

Mr Smith recognised the risks but judged that it was one he had to take. The careful package of increases in tax thresholds, the abolition of the

starting rate of NICs and the increases in child benefit and pensions had a single objective: to persuade those earning between perhaps £10,000 and £20,000 a year that they have nothing to fear from Labour.

For Labour they are the swing voters whose crosses on the ballot box will decide the election. The party's research showed that the Conservatives had been successful in persuading many of them, particularly in marginals, that they faced substantial tax increases. Labour had to reassure them.

Mr Smith's assessment was that winning back their support was more important than appealing to a smaller segment of the electorate which leaned heavily towards the Conservatives.

The shadow chancellor, of course, would not admit such cynical motives. As an aside said: "This was an occasion when we could be morally correct and politically wise."

Additional research by Gareth Smyth

Altruism and fear in middle ground

A MIXTURE OF resignation, fear and altruism was expressed by middle-income professionals yesterday facing the prospect of higher taxes under a Labour government.

Mr David Land, an Edinburgh bank official earning between £30,000 and £40,000, said: "Labour's tax plans would make me more miserable. Most of my money goes to looking after our family. I would like to see John Major returned by a whisker, but also to get a constitutional change to 'one-up' the Tories."

Less certain about his intentions was Mr Keith Green, who is in the same earnings bracket. An account director at a London marketing consultancy, he said that under Labour he would pay more tax without any guarantee of improved public transport or education. "They seem to be taking money from a small group and giving it to another," he said. "I'll vote Tory or Liberal Democrat."

The resolve to vote Conservative was a strong as ever for Mr Adam Applethorpe, 29, assistant general manager at Northern Rock building society in Newcastle upon Tyne. He earns £45,000 a year. "I don't believe John Smith can hold the line against his spending ministers," he said.

Mr Roderick Nicol, an Exeter management training consultant on £50,000, would be hit by Labour's proposals. "I'm not sure I trust any of the parties to spend money wisely," he said. He planned to stick with the Conservatives.

Reporting by Daniel Green, Chris Tighe, James Buxton and Richard Tomkins



AS THE stock market as a whole moved up for the first time since the election announcement the shares in the "Labour gainers" section rose faster than the "Conservative gainers" yesterday. This continues the consistent out-performance by the Labour shares, which are nearly back at their level on the announcement day. Shares chosen are based on analysts' predictions of sectors that will gain or suffer from a change of government.

Aslef halts campaign on sell-off

By Michael Smith, Labour Correspondent

ASLEF, the train drivers' union, yesterday postponed a campaign against rail privatisation after legal advisers said that it should not go ahead during the election campaign.

The union was told that it could be open to a challenge that it was providing hidden finance for the Labour party, which opposes privatisation.

The Trades Union Congress is also advising unions that local agents for the Labour party must be consulted on anything which promotes the party and its candidates.

Aslef did not have the time to contact them before today's scheduled launch.

The union had planned in its campaign to press for a revitalised British Rail and to argue that privatisation would push fares up.

Mr Derrick Fullick, Aslef general secretary, said the union's campaign would be reviewed after the election.

CORRECTION

Sir Robin Day

SIR Robin Day will interview the leaders of the three main political parties for Thames Television, and not for Sky News as stated in Monday's Financial Times.



Following the same direction: Tory party chairman Chris Patten and prime minister John Major yesterday make their points at a morning campaign conference

Red sweater and kippers v Elgar on the cliffs

Nigel Andrews finds no adventure in the Tory political broadcast

"What you see is what you get" is the PR slogan we have grown used to as a description for John Major. In John Schlesinger's campaign film for the Conservatives, The Journey, what you see is what you get quickly forgotten.

The film's unshowy style is merciful in one way. There are no shots of John and Norma walking hand-in-hand along Elgar-haunted cliffs. But the hidden message may be

equally strident. The matter-of-fact footage of the PM in a car revisiting his natal Brixton, interspersed with footage of him sitting on a veranda reflecting his humble origins in tranquillity (he craftily wears a red sweater), is so low-key it is almost hectoring.

The message is clear and loud: a man born poor need not

grow up to be a socialist. The manner is clearer and propagandistically louder: this is a soft-spoken Mr Nice Guy and he might knock on your door for a cup of tea at any moment.

The PM is filmed buying kippers and tomatoes in a market. From his or Mr Schlesinger's moving car he peers out at his childhood addresses, in awe

that the houses still survive. He points down a street saying that that was where he used to put up soapboxes and make speeches as a youth. "Some people used to engage in badinage," he comments a location only Mr Major could produce.

Cunningly the man in the red sweater keeps chipping in, emphasising the message

behind all the childhood recall: that absolutely everything is safe in Conservative hands. The economy, education, health, Britain, the world.

He shows us the very house in whose back garden he played cricket, he says for hour after hour. And he is shown putting those hands to good use in the film's climactic

montage (music, please, Mr Purcell) where he shakes his annual extramile – I am trying to catch the Major style – with the likes of Bush, Mandela and Yeltsin.

A statesman; a man for all seasons; a safe pair of hands. The country is reassured, which is a small triumph for Mr Schlesinger, but I am still worrying about what the Number 10 chef is expected to cook with the tomatoes and kippers.

Media Watch: Ian Hargreaves

Broadcasters put themselves on the schedule

THERE is a danger in all this media watching, but please read on. In Monday's Guardian, Loughborough University's monitors unveiled a survey of time devoted to election issues on TV and radio.

No surprise that in week one the two most covered themes were the economy and Mr Major's trip to the palace. But in third place? None other than "the role of the media".

Introspection of this kind leads to self-consciousness and we have already seen some pretty self-conscious broadcasting.

Tonight's Dispatches on Channel 4 promises to warn over well-known grooves about alleged political interference and "self-censorship" on the BBC and ITV in the 1987 election. New life has been breathed into this topic by the BBC's foolish withdrawal of a Panorama treatise on the economy and a spate of equally misjudged attempts by politicians to dictate the terms on which they will appear on programmes, the most

recent being Paddy Ashdown's withdrawal from a Channel 4 News interview because his party's manifesto was not being given lead-story status.

It is this daily jostling for tactical advantage which is the real stuff of the broadcasters' political battles, not the systematic subversion imagined by conspiracy theorists.

The BBC's Nine O'Clock news has made an impressive and influential start in spite of opening with an inexplicable shot of the back of the newscaster's head.

John Simpson's despatch from the prime minister's first "meet the people" session ruffled feathers by proclaiming the event a tough band and overstated. Central Office would be wise to react by improving the event, rather than complaining to the BBC.

On air, the mood has been anything but cantankerous. The politicians must have been told to keep talking and avoid brawling. Chris Patten, the

Tory party chairman, began one reply the other morning with a sugary, "If you don't mind me being a little critical, that's complete drivel." As a Daily Mail cartoon put it: "They never keep their promises – where's their really dirty election we've been looking forward to?"

Part of the broadcaster's objective is to penetrate this wall of self-control. From that point of view, Panorama's debate between Messrs Lamont, Smith and Beth on the economy was a write-off. Although Mr Smith's plain language easily outpointed Mr Lamont's City-ese, a lugubrious and over-formal set, quenched what passion arose.

By the way, don't take my word for that. Anthony Howard popped up on Newsnight as soon as Panorama was off the air to denigrate his sister programme's efforts as over-rehearsed.

In searching for its own way through the political radiation shield, Newsnight has come up with the idea of having politicians from two parties

interrogate a third. I suspect this approach may yet draw blood, though not with inquisitors as sweet as Labour's George Robertson and the Conservatives' Virginia Bottomley, who were Monday night's questioners.

Many programmes, including an over-long ITV offering called Special Inquiry, have brought floating voters face to face with politicians in TV studios.

These events invariably flop. Package Mr Ordinary inside a studio and he usually becomes Mr Dull. Old-fashioned phone-ins, such as the BBC's Election Call, work better; the fact that you can't see the caller is offset by the sense that the interrogator can be more at ease than the politician.

But if you want dirt, abuse, outrageous deceit and absence of all scruple, you will have to turn to your daily paper.

There are not many floating voters in Fleet Street and already The Sun

Mail, Express, Telegraph and Times (combined daily sale 8.1m) have declared for the Tories, with only the Mirror/Record (sale 3.6m) clearly in the Labour camp.

If Mr Patten wants lessons in how to sharpen his message, he need only consult the Mail, whose front page on Tuesday showed John Smith shaking cash from the pockets of a terrified resident of middle England. The headline read: "If you make it, they'll take it", and the summary of Labour's fiscal policy was: "Crush the rich, squeeze the middle classes and put the bite on anyone with a private pension".

All the Mirror had to offer by way of riposte was a "Goodbye to all this" headline alongside snaps of Mr Smith waving (surely some mistake?) and a sundry hard-up Britons; that and a page two story suggesting Mr Major has a face like a fish. As a propaganda contest, it's the Bash Street Kids versus The Terminator.

Arts, Page 17

Ashdown campaign takes to the road

By Ralph Atkins

ONE six-year-old girl at Darrel Primary School in Richmond upon Thames thought Mr Paddy Ashdown had a very special policy.

"An animal welfare commission – that's a very powerful commitment," he said during a stop-off on his whirl around London on the first day of his campaign roadshow.

The Liberal Democrat leader's breakneck tour of seats where his party has the best chances of success was about matching policy messages with photo opportunities and the people he met with, well, more photo opportunities.

Mr Ashdown is confident of snatching Richmond and Barnes from Mr Jeremy Hanley, Tory MP for Northern Ireland Office minister who has a majority of 1,766. Dr Jenny Tonge, Lib Dem candidate, admitted the party was supposed to win in 1983 and 1987 – but this time the Tory vote could prove much softer.

"This is the first time we have been on a high location, with a huge majority on the local council and an unpopular Tory government," said Dr Tonge. Lib Dem posters already flutter amid suburban, albeit recession-hit, prosperity.

Mr Ashdown focused on education. Hence his audience with children, not councillors or canvassers. What is a politician, he was asked? "A politician is someone who lies for his party abroad," he replied, adopting an adage with perhaps reckless optimism.

Earlier in Sutton and Chesham (Tory majority 15,718), Mr Graham Tope, who won the constituency for the Liberals in 1972, said the Tory vote was "soft and crumbly".

Mr Ashdown concentrated on the environment and more children. Television crews waded through a pond to film Mr Ashdown returning from a swim with toddlers.

In Southwark and Bermondsey (held by Mr Simon Hughes for the Liberal Democrats with a 2,778 majority over Labour), the theme was health and promises of job creation.

The Liberal Democrats would reduce the rate of basic income tax to offset local taxes raised by regional assemblies, Baroness Sear, the party's deputy leader in the House of Lords, said yesterday in Liverpool.

In the first of a series of regional manifesto launches she will make this week in northern England, she said there would be a shift of spending from central to regional government, with a corresponding shift in tax raising. A regional assembly could raise more local money, in effect increasing the 26p standard income tax rate in the region.

ELECTION 1992

Major backs school entrance tests

By Philip Stephens and Andrew Adonis

CONTROVERSY over whether state schools in England and Wales should be allowed to set entrance tests for pupils dominated yesterday's campaigning. Mr John Major, the prime minister, endorsed selection but insisted that it would not become widespread, while opposition parties condemned the move back towards a divided schools system.

The Tories' education policy, launched yesterday, put encouragement for opting out at the top of the party's agenda for schools. It includes a commitment that grant-maintained schools "will be able to change their character in that is what parents clearly want and the change fits in with the wider needs of the local area".

That implicit backing for a return to selection was attacked by Mr Neil Kinnock, the Labour leader. "It appears

that the government is intent on introducing secondary moderns and selection through the back door," he said.

Mr Matthew Taylor, Liberal Democrat education spokesman, said: "Tory plans for education don't mean parents choosing schools; they mean schools choosing children."

At his first campaign press conference, Mr Major predicted that the number of schools opting for grant-maintained status would rise sharply from its current level of 200 once the government was re-elected. Predicting a "revolution" in education, he sought to dismiss suggestions that many schools would opt for "grammar schools" status. He hinted he would act to prevent too many becoming selective.

Mr Major said: "We are in favour of choice. This isn't going to open the door to huge

numbers of grammar schools right across the country replacing the present comprehensive system. That isn't going to happen."

Where schools wanted to become selective, "the secretary of state would not only look at the particular position of the school concerned", Mr Major added. "He will also look at the range of school and opportunity available in the area. There may be some additional grammar schools. But it isn't going to be a widespread switch from the comprehensive system to the grammar school system."

Mr Major, who defended the government's education record and blamed local authorities for poor standards, said he expected an "avalanche" of schools to seek grant-maintained status after the election. Questioned about the prefer-

ence of most cabinet ministers for the private sector, he said: "We are the party that believes in choice. What I am determined to do is to improve the quality of education in the state system so that everybody may feel absolutely confident in sending their children to the state system."

The Conservative education manifesto - entitled *The 39 Steps* - includes only one new policy. Small schools will be able to opt out of local authority control in groups, sharing management costs. Mr Kenneth Clarke, education secretary, said this would be particularly attractive to small primary schools.

The manifesto is silent on the organisation of schools. It should be a large number of schools, he said, which would be expected that the government would be forced to appoint regional funding coun-

cils to manage them, but Mr Clarke refused to confirm this. Mr Clarke committed the Conservatives to "uphold" - not expand - the controversial assisted places scheme, under which the fees of more than 30,000 pupils at private schools are paid by the government.

He also pledged to "maintain the popular and well-respected A-level examinations". Labour and the Liberal Democrats propose to replace these with a broader qualification.

"The next steps are to promote choice and diversity in our schools," said Mr Clarke. "More grant-maintained schools and more schools with a technology emphasis will mean a greater variety of schools. We will back the choice of parents by ensuring that popular schools are given the resources to expand." Editorial Comment, page 18

Joe Rogaly

Smith takes the lead



It is beginning to look as if it may all be going horribly sour. Last year Mr John Major believed his own Treasury's forecasts of an end to the recession before Christmas 1991. He should have known better. It is always an error to believe the Treasury. The forecasts were wrong, and so was the prime minister. He missed at least three good chances of calling an election on dates favourable to the Conservatives. Then the Majorities convinced themselves that they could face the voters in the middle of a prolonged recession and get away with it. This morning it appears that they may have been mistaken about that, too.

They believed that the Budget presented by Mr Norman Lamont last week would set their campaign off to a flying start. It had no effect whatsoever. They thought that a schoolboy lark of a tax reduction would catch the opposition out. It did, for about two hours. Then the shadow chancellor, Mr John Smith, showed his boss, Mr Neil Kinnock, how to spring free.

The Labour leads of 5 percentage points recorded in two opinion polls this morning are all Mr Smith's work, or nearly all if you take into account the assistance of Mr Norman Lamont. Mr Smith, who looks like a chancellor of the Exchequer, easily outperforms the Conservatives' Mr Lamont, who does not. I do not wish to be unfair to Mr Lamont, who has made the best of a difficult brief, but politics is not his strong suit.

Nor is strategic thinking, unless you believe that the government's 20-per-cent-band Budget strategy was really Mr John Major's, or that of a committee of himself and close colleagues. Either way, it floundered. Mr Smith merely rejigged the figures. He proposes to soak

high earners in order to finance a tax bribe that will put some change in the pockets of 80 per cent of the electorate and increase pensions and child benefits for important sub-sections of it. Not only did he offer money, he also offered increases in expenditure on health and education to save the consciences of the recipients of the bribes - and all for a public sector borrowing requirement not a penny larger than Mr Lamont's.

Mr Smith then showed superhuman capacity as a salesman. He spent an indefatigable 24 hours appearing on every TV and radio spot,

boiling down to which of two sets of politicians is the most trusted. On the basis of the Budget, Labour wins the first round. It may also be winning the argument about the continuing recession, although until very recently the public still trusted the Tories as the party best suited to get us out of the mess they got us into.

This morning the two larger parties will publish their manifestos. This is a round yet to be fought. Do not expect too much of it. British voters are not intellectuals. Hardly any calculate the merits and demerits of every aspect of politicians' published documents and speeches before deciding who to support. That is why the parties are selling their best faces. The Tories probably have a few high cards here, but they do not win in every important department.

Labour's Mrs Margaret Beckett is a more convincing chief secretary to the Treasury than Mr David Mellor. Mr Gordon Brown is a forceful Labour spokesman on industry. This knocks out his Tory opposite number, Mr Peter Lilley.

The Conservatives have a huge asset in Mr Douglas Hurd, whose evident suitability for the job of Foreign Secretary is magnified by comparison with the negative image projected by his Labour shadow, Mr Gerald Kaufman. This is bad luck for Kaufman. He is an amiable fellow in private. He is a student of musicals in general and Gene Kelly's show-stopping splash-dance in "Singin' in the Rain" in particular. Alas, he too often defeats his own purpose by adopting a vituperative approach to political discourse.

In the end the Tory campaign centres around the personality of Mr John Major. He chose the strategy. He is the strategy. He is effective in tonight's broadcast. Watch. You may decide to ignore this morning's polls and bet on him. It's your money.

The choice may boil down to which team of politicians is the most trusted

always looking like the most amiable, the most trustworthy, the most sagacious politician around. Mr Lamont assisted, by coming across as ingenuitous, tetchy, and out of touch with the details of his brief.

Today's polls are the pay-off. The question is, will they last? Labour leads, or nearly all if you take into account the assistance of Mr Norman Lamont. Mr Smith, who looks like a chancellor of the Exchequer, easily outperforms the Conservatives' Mr Lamont, who does not. I do not wish to be unfair to Mr Lamont, who has made the best of a difficult brief, but politics is not his strong suit.

Nor is strategic thinking, unless you believe that the government's 20-per-cent-band Budget strategy was really Mr John Major's, or that of a committee of himself and close colleagues. Either way, it floundered. Mr Smith merely rejigged the figures. He proposes to soak

Recession questions dominate PM's trip

By Alison Smith

QUESTIONS ABOUT the recession dogged Mr John Major yesterday as he visited two schools in his first day on the campaign trail, designed to reinforce the party's education policy launch.

At his first stop, a primary school in the constituency of Grantham - Mrs Margaret Thatcher's home town - the prime minister emphasised once more that only electoral uncertainty was hindering the recovery.

"The impediment that lies between us and the people beginning to reinvest and lift out of recession is the general election," he said, after ruffling the hair of some children waving at the press cameras outside the school.

"Once that is over, once we are back with a clear majority, I think people will begin their reinvestment."

Party aides said the All Saints County Primary School was a model of its kind. Mr Major saw children doing movement to music and modelling with Plasticine.

The prime minister then made a lightning stop at Nottingham's Djanogly College, the first of the country's 13 city technology colleges. Though the tour of the library, a language laboratory and the music room was brief, it served its purpose of underlining Tory commitment to choice and diversity in education.

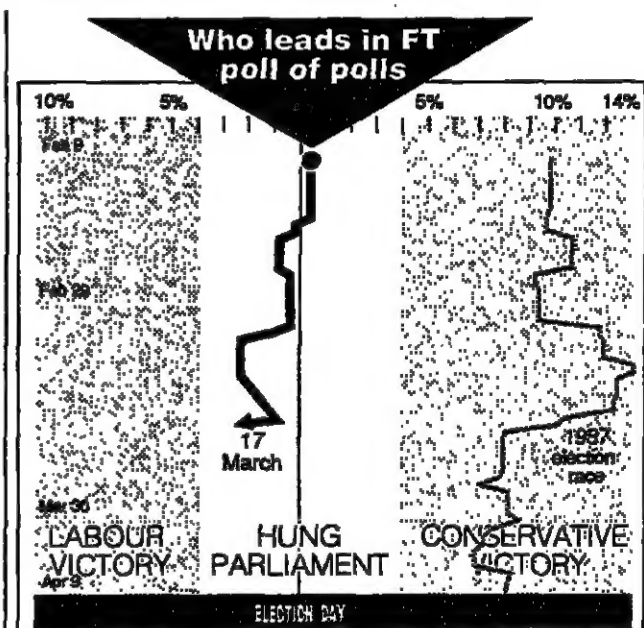
Then it was time for the second of the "Meet John Major" sessions with an audience of hand-picked Nottingham Tories and some friends.

The city is made up for three constituencies - two marginal Tory and one marginal Labour - and though the audience was selected the mood was less relaxed than at the first of the series in Huntingdon on Sunday.

There was still applause for traditional Tory themes, particularly for Mr Major's suggestion that there was a need to be more severe in the condemnation of petty crime - but four of the 12 questions were about the economy.

Though most were phrased in difficult terms, including the decline of manufacturing industry, the high level of value added tax, and the mistakes of the 1980s which had led to the spiral in house prices.

Mr Major dealt with the questions competently, and received routine standing ovations at the beginning and the end. This time, in contrast to Huntingdon, his jacket stayed on.



Kinnock steps up economic attack

By Michael Cassell

LABOUR yesterday stepped up its attack on the government's handling of the economy and claimed that its own Budget measures would lead to falling unemployment in 1993.

On the eve of the publication of his party's manifesto, Mr Neil Kinnock, the Labour leader, criticised Mr John Major for doing nothing to end the recession and for accepting that unemployment would continue to rise for the rest of this year.

Speaking at a press conference in London, Mr Kinnock said ministers had no positive plans to pull Britain out of recession. "In the face of a collapse in investment, skills shortages, rising unemployment, record business failures and rock-bottom confidence, they do nothing. They have not a single useful initiative to offer."

At the same press conference Mr Gordon Brown, the shadow trade and industry secretary, said a further 500,000 jobs were at risk during the remainder of this year if present policies continued. He also released figures showing that business failures early this year were running at a rate 25 per cent higher than in the last two months of last year.

Mr Kinnock said his party's Budget would prove more effective in helping bring the recession to an end. He said Labour's proposals were more "responsibly reflationary" than those of the government. Although the Budget was fiscally neutral, the party's decision to increase incomes for people earning up to £21,000 a year, at the expense of top earners, would raise personal spending on necessities rather than more expensive goods.

As a result, the party's economic strategy was less prone to being undermined by significant increases in imports. Labour's "job rich" Budget would therefore be more likely to create more jobs in Britain.

Mr Kinnock said Labour would not mislead the nation into believing that "a switch could be thrown" to move the economy from recession to immediate recovery.

But he and Mr John Smith, the shadow chancellor, said that Labour's proposals would begin to take effect as soon as they were implemented. Mr Smith said that his measures would see the rise in unemployment start to slow down late this year, with the number of jobless falling in 1993.

Quotes of the day

I want to see all parents, not just those who can afford to pay school fees, with a real choice of school for their children
John Major

I don't think, on the basis of the long-term record, the perpetual experimentation in schools, the fall in reading standards, crumbling buildings and oversized classes, he [John Major] can be taken very seriously on the subject of children's education
Neil Kinnock

What is offered is fictional choice for parents. Conservative dogma and limited opportunities for children
Doug McAvoy, general secretary, National Union of Teachers

I'm not sorry that I shall never be seeing some of it again. A great deal of it is absolute deceit and hypocrisy
Sir Charles Irving, Tory MP for Cheltenham, on his retirement from the House of Commons

This is just a starter; just the first offensive prawn cocktail from someone who boasted about his prawn cocktail offensive. The disaster of a Labour government would give us a main course and pudding of even higher taxes
Kenneth Baker, on John Smith's alternative Budget

It's now or never. Go for it. Sean Connery, urging Scots to support independence



Tories go slow in Scotland

For a party which many say is on the verge of extinction, the Scottish Conservatives appear remarkably relaxed. Since the election was called, Labour has had Neil Kinnock in Edinburgh at its annual Scottish conference, the SNP has launched its campaign with a cheery press conference and the Liberals have presented a Scottish version of their manifesto.

The Tories, meanwhile, have held one rather limp press conference (and that, apparently, at the urging of the broadcasters anxious to balance Kinnock). Ian Lang, the Scottish secretary, has released two statements by fax, one on Tory plans to ban the carrying of knives, and the other on expanding foreign language teaching in schools.

The party is even launching its manifesto in Scotland a day later than in England, with the idea of getting two bites of the cherry.

Still, there was a sign of life yesterday: Lord Sanderson, party chairman, made a foray into Fire, and Lang challenged

THE CAMPAIGN MACHINE: LABOUR

Lean team looks to the last lap

Ivo Dawney on how the party plans to avoid a re-run of the 1987 race

FOUR times, or was it five? The talking point among Labour's spin doctors yesterday morning was how often broadcasters on Monday had referred to Mr John Smith as the chancellor.

It is not difficult to see how the error occurred. Labour had tested up the shadow Budget to emulate the real thing. A Budget box and a walk with a borrowed dog in St James's Park were rejected as over the top. But it was launched in the Edwardian sobriety of the Institution of Civil Engineers and was intentionally free of the glitter, posters and slogans that characterise a normal Labour press conference.

Details such as the Red Book and even the phrasing of Mr Smith's speech - "I turn now to taxation..." - were mobilised to maximum effect.

The fruits emerged in Martin Lewis's chancellor blunder to an audience of more than 8m viewers on BBC's Nine O'Clock News.

How much does any of this matter? Labour's view is that, with the main parties level, every trick helps. Its switch of its Budget launch to Monday, for example, casually blasted Mr Ashdown's manifesto off the front pages.

Buoyed by these successes, the campaign team makes some grander boasts. This week it argued that it had tricked Mr Lamont into the 20p tax band by hinting this was the course favoured by Labour.

A 1p base-rate cut in the Tory Budget would, they say, have been politically more counterproductive. True? Who knows. But the claim seeks to feed the impression that the Opposition is hungrier and smarter than its opponents.

The battle plan rests with a all-time inner team - the eight-strong campaign management committee - that meets at dawn and dusk to direct operations. These backroom generals will run the party as Mr Neil Kinnock zig-zags across the country.

The publicly known faces are Mr Jack Cunningham, the affable, if sometimes brittle, campaign co-ordinator and Mr Bryan Gould, the camera-friendly shadow environment secretary, who headed the highly praised but unsuccessful 1987 effort.

Less-known, but at least as important, are Mr David Hill, sitting in Mr Peter Mandelson's vacant chair as communications director, and Ms Patricia Hewitt, a one-time Kinnock press officer, architect of the new professionalism in 1987

and an author of the manifesto. They will have a decisive role with Mr Neil Stewart, a close aide from the leader's inner office, in selling any switch in strategy to Mr Kinnock.

Other team members include Mr Larry Whitty, Labour general secretary, and Mr Philip Gould, chief of the ghostly Shadow Communications Agency that handles Labour's advertising and image.

The group's strategy has long been mapped out. First Labour confronted the Tories' tax and spending plans head-on with the shadow Budget. Second, at today's manifesto launch, it will tie its Budget proposals with its public investment priorities in an upbeat tone of Euro-social democracy, contrasted with a Toryism depicted as ideological, dry and out of touch.

The second week must build a bridge between the party's plans for the economy and its offensive on its "winning agenda" for the National Health Service and schools.

Finally, the party will wrap the package up with a big bow, inscribed: It's Time for Labour.

That is the theory. Yet the strategists know that life is not so smoothly manipulable. They

remember from 1987 that gaffes and the unexpected often spell the difference between success and failure.

Mr Kinnock argues that it was lack of liaison over tax policy that undid the triumphs of "Kinnock: The Movie", the much-praised party election broadcast, and prevented the Tories being held to a majority of half the actual outcome.

Elaborate precautions have been taken against a repetition: spokesmen are under strict instruction to consult before they comment.

Undorned with Vote Labour stickers, a nationwide team of assessors has been set up. They will monitor the regional media and check the hospitals for slip-ups or cutbacks to feed through to the grandly named Media Initiatives Unit as raw material for news stories.

It sounds like something from a John Le Carré novel. The team, originally dubbed the 10 Last Days committee, hopes to learn from the Tories' wobbly Thursday in 1987 when a panicked Mrs Thatcher stepped in to reorder the Conservative campaign.

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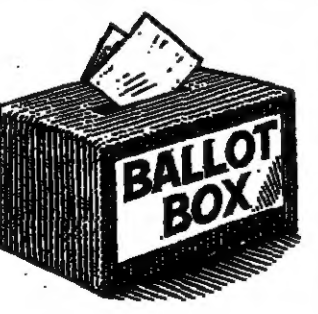
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"We are making a great deal of progress," the policy document claims. "In 1979 only 46 per cent of 16-year-olds stayed on in full-time education. The figure is now 75 per cent and rising."

A recent government publication, *Education Statistics 1991*, puts the total at just 50 per cent, but that statistic dates to 1989. In 1988 only a little over 30 per cent of 16-year-olds in England and Wales were still in full-time education - less than half the level in Japan, France and Germany.

So why should there have been such a boom since? The reason is the recession. The unemployment rate for men aged between 15 and 19 rose from 13.3 per cent in October 1988 to 18.3 per cent last October. For those aged 16 to

17, who can no longer register as unemployed and claim benefit, the current lack of jobs makes staying on at school an obvious alternative.

Even so, many will leave higher education with no qualifications. Only two thirds of 17-year-olds and 50 per cent of 18-year-olds who stay on are studying for courses leading to qualifications. Similarly, only 40 per cent of Youth Trainees gain any qualifications at all.

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UK NEWS

Single watchdog urged for private investors

By Richard Waters

A SINGLE watchdog should be set up in the UK to regulate investments offered to private individuals, according to a report published yesterday.

The report, backed by the Securities and Investments Board (SIB), the City's chief investment watchdog, could herald rationalisation of the system of investment regulation introduced after the 1986 Financial Services Act.

The creation of a single, super-regulator for private investors has recently been put on the political agenda by the opposition Labour party. It has also received wide support in the City.

The recommendation was made yesterday in a report by Sir Kenneth Clucas, who was asked by the SIB last October to examine the viability of a single self-regulating organisation (SRO) for retail investment.

At present, retail investment is regulated in the UK by four different SROs, the SIB itself, and a number of professional bodies. Under Sir Kenneth's proposals, a new super-regulator would be created to take over the bulk of the job. The Clucas review was prompted by gathering problems at Fimbra, one of the SROs, which is responsible for regu-

lating independent financial advisers, managers and brokers.

The new investment watchdog would combine the activities of Fimbra and Lantoro, which regulates the selling of life assurance and unit trust investment products. This would bring life assurance companies into the organisation, providing it with stronger financial backing than enjoyed by Fimbra.

In addition, the new watchdog would take private client fund management from Imro, the SRO responsible for investment management. However, Sir Kenneth stopped short of suggesting a

merger of Imro and the Securities and Futures Authority, the remaining SRO, to leave just two investment watchdogs.

In addition, Sir Kenneth said regulation undertaken directly by the SIB and the Insurance Brokers Registration Council should pass to the new body, although legislation would be needed before such a change could be made.

The SIB said it welcomed the recommendations and would set up a working party in the coming days to propose a structure and constitution for the new body, which could come into existence by April 1993.

Fall in output raises fears over recession

By Peter Marsh, Economics Staff

BRITISH manufacturing output is continuing to fall, according to official statistics released yesterday which indicate that the country's recession may be deepening.

The Central Statistical Office (CSO) said seasonally adjusted factory output dropped 0.7 per cent in January compared with the previous month, after a 0.4 per cent fall in December.

More bad news for the government came with the separate announcement of a public sector borrowing requirement (PSBR) last month of £1bn, indicating that public finances are continuing to deteriorate due partly to the recession.

But the data had little effect on the London stock market. The FTSE 100 index of leading shares closed last night at 2,491.2, up 20.5, ending the run of four consecutive days in which the index had fallen as a result of pre-election jitters.

On currency markets, sterling firmed, closing in London up a quarter of a penny against the D-Mark at DM2.88, while against the dollar it gained more than 1½ cents to close at \$1.7315.

In the three months to January, factory production was down 0.9 per cent compared with the previous three months. The CSO data indicates that manufacturing output has dropped by about 2 per cent since mid-1991, when it

appeared the decline might have stopped.

On the basis of yesterday's figures, factory output is falling at an underlying annual rate of about 3.5 per cent. The CSO's data for the two previous months in each case indicated that the annual decline was about 3 per cent.

According to the CSO, factory output has fallen by a total of 8 per cent from a peak in the second quarter of 1990, at around the start of the recession. Manufacturing accounts for just over a fifth of the economy, and influences activity in other sectors such as services.

The CSO also said that the output of the energy and water industries fell 2.8 per cent in January compared with December, mainly because demand for heating was lowered by warm weather.

Output from all production industries - manufacturing, energy and water - was down 1.3 per cent in January compared with December. In the three months to January, the figure fell 0.7 per cent compared with the period between August and October last year.

Mr Norman Lamont, the chancellor of the exchequer, said in his Budget statement last week that the economy as a whole would grow by 1 per cent this year, after a 2.5 per cent drop last year.



A protester carrying a child defies a bulldozer starting work yesterday on the controversial extension to the M3 at Twyford Down, in western England near Winchester. Conservationists claim that the road will destroy a site of special scientific interest.

ICI releases emission figures

By Paul Abrahams

ICI, Britain's largest chemical company, published its worldwide emission figures for the first time yesterday, as part of moves to make its environmental performance more open.

Emissions to land, air and water fell 3.7 per cent from 8.8m tonnes in 1990 to 8.3m in 1991. Sir Denis Henderson, ICI chairman, said that although there were some problems which would not be speedily resolved, the group had made a good start towards its environmental goals. These include reducing emissions by 50 per cent between 1990 and 1995.

Sir Denis said he very much regretted that the group had been prosecuted 28 times last year for environmental offences compared with 36 in 1990. The number of prosecutions decreased in every country outside Britain. Production of hazardous waste, which ICI has targeted for particular attention, fell 30 per cent from 577.9 tonnes in 1990 to 475.9 tonnes last year. The group said it aimed to eliminate all off-site disposal of environmentally harmful wastes.

Non-hazardous waste production fell 1.5 per cent from 7,949m tonnes in 1990 to 7,834m tonnes last year. However, the amount of non-hazardous waste disposed through land-fill increased from 3,508 tonnes in 1990 to 3,566. ICI also increased the amount of waste dumped in the North Sea from 150 tonnes to 170 tonnes.

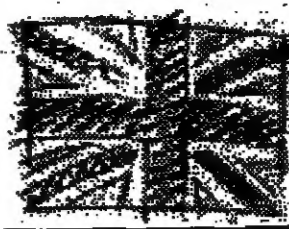
The company said it was committed to reducing its energy consumption. Energy consumption and carbon dioxide emissions had fallen by 15 per cent while total group manufacturing output had doubled over the same period. Between 1990 and 1991, group energy consumption fell by 6 per cent.

Some of Britain's largest motor suppliers use possibly misleading safety claims in advertising, according to Advertising Standards Authority (ASA).

In its monthly report, the ASA says it upheld complaints over an advertisement by VAG UK, the Volkswagen-Audi dealers, which claimed that "the Audi 100 is the safest luxury car ever tested". The vehicle in question had been tested only for frontal collisions.

The ASA upheld complaints against Renault UK for focusing on the alleged rapid acceleration and top speed of the Clio model. Nissan Europe is criticised for advertising the Nissan 300 ZX model in a manner which "was capable of encouraging drivers to attempt overtaking manoeuvres in tight situations."

BRITAIN IN BRIEF



Green audits planned by BA and Norsk

British Airways and Norsk Hydro, the Norwegian manufacturing group, are to conduct annual environmental audits to assess the ecological impact of their business activities.

Norsk Hydro's plans, among the first announced in the UK, involve adding an environmental statement to the annual accounts of its UK subsidiary starting from the current financial year. The energy, metals and chemicals group is also considering repeating an environmental assessment of its UK activities which it produced in October 1990.

British Airways is also drafting the first of what it hopes will become an annual environmental report to accompany the annual report.

Car advertising criticised

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Row breaks out at Lloyd's

A row has broken out at the Lloyd's of London insurance market over the refusal of many leading underwriters to back schemes providing "loss insurance" or personal reinsurance policies - for Names, the individuals whose assets provide the insurance market's capital.

Brokers claim the lack of realistically priced stop loss insurance - personal reinsurance for the individuals whose assets back underwriters at Lloyd's - could lead many Names to leave and undermine the market's capital base. Last year 12,500 Names bought stop loss insurance - which covers all losses in excess of an amount usually equivalent to between 10 and 20 per cent of the amount of premiums underwritten by a Name.

Power prices 'still too high'

Attempts by Mr John Wakeham, the energy secretary, to curb increases in electricity bills for industrial users have been "an abject failure," according to large power consumers including Rank, Hovis, McDougal, GKN, and Blue Circle. The companies, which belong to the Major Energy Users' Council (MEUC), a lobbying group, have written to the energy secretary saying his efforts to prevent increases of 15 per cent or more in April electricity bills had not helped.

Earlier this month Mr Wakeham asked Nuclear Electric, the state-owned company which operates the nuclear stations of England and Wales, to sell cheaper power to industry. But although Nuclear Electric dropped its price last week, the MEUC said it was still far too high.

Engineering orders fall

More than a third of engineering companies in the West Midlands experienced a drop in order between November 1991 and February 1992, according to the latest business survey of the Engineering Employers' Federation in the West Midlands.

The results of the EEF survey, which covered the fortunes of 455 companies in the British region most heavily

dependent on manufacturing, provide the underpinning for the national statistics which showed a 0.7 per cent fall in manufacturing output between December 1991 and January 1992.

Law graduates deterred by fees

Nearly 50 per cent of law graduates who failed to take up their places on this year's solicitors' finals course dropped out because they could not afford a career in the law, according to the UK College of Law.

An inquiry by the college, the largest training organisation for solicitors in Europe, found that of the 508 students who cancelled places or failed to register at the beginning of the 1991/92 academic year, 244 (48 per cent) had financial reasons for withdrawing.

Single union deals 'cost less'

Employers which bargain with several unions separately are likely to pay higher wages and perform less well financially than companies which deal with just one union or employee negotiating organisations, according to a new study by leading UK economists.

The report, by three economists from University College London and Warwick University, also found that bargaining separately with several unions makes companies more prone to strikes of at least one day's duration.

Water shortage hits south east

Three Valleys Water, which serves 2.3m people to the north and east of London, has applied for a government drought order to combat the growing risk of severe water shortage in parts of south-east England.

Water industry experts predict that unless there is heavy and sustained rainfall throughout the south and south-eastern parts of Britain in the next few weeks, many more areas will be affected by water shortages within the "Three Valleys" area, which covers parts of Hertfordshire, Bedfordshire, Buckinghamshire and Essex, are at their lowest since 1903.

FT LAW REPORTS

Operable letter of credit completes North Sea oil rig transfer

DAVY OFFSHORE LTD v EMERALD FIELD CONTRACTING LTD
Court of Appeal (Lord Justice Fox, Lord Justice Staughton and Lord Justice Beldam):
March 6 1992

TITLE TO North Sea oil equipment which provides for completion on payment by letter of credit under a sub-contract for the supply of oil field equipment.

The Court of Appeal so held when dismissing an appeal by the defendant, Emerald Field Contracting Ltd, from Mr Justice Hobhouse's decision (FT, January 28 1992) giving judgment for the plaintiff supplier, Davy Offshore Ltd, on a claim under a sub-contract for the supply of oil field equipment.

LORD JUSTICE STAUGHTON said that by a contract dated November 30 1982 between Emerald and Davy, Davy was to supply a platform called a floating production facility (FPF) and other works.

All items were to be installed and commissioned by Davy. The price was to be £227.8m. Davy was to provide a title to the goods and works might pass to Emerald before it had been paid the greater part of the contract price, and without its receiving some of the documents necessary to operate a letter of credit opened in its favour.

It asked the court to determine when and in what circumstances title would pass.

The bank was obliged to pay within five business days of presentation of proper documents.

Mr Justice Hobhouse concluded that the property was to pass upon acceptance by the bank of the documents. He did not mean on receipt of the documents, but rather at the time when the bank decided that they complied with the requirements of the credit.

By clause 18.1(a) of the contract, title to the work and facilities were to be transferred to Emerald immediately upon completion and payment of the amount due from Emerald at completion as referred to in clause 17.2.

Clause 17.2 provided that on completion Emerald should

pay Davy 95 per cent of the contract price. The 5 per cent balance was to be paid three months and five banking days after completion.

Clause 17.5 provided that Emerald's obligation to pay under clause 17.2 was to be satisfied by Davy drawing under a letter of credit.

By clause 18.1(b) Davy warranted that at time of transfer and vesting of title, the work and facilities would be free of all mortgages, liens or other encumbrances. By clause 18.1(c) it agreed that at time of transfer it would deliver to Emerald a duly executed bill of sale in British form in respect of the FPF, reflecting the warranty.

Clause 36.3.1 provided that, subject to satisfactory completion of work and receipt of specified documents including the bill of sale, "completion shall occur", and Emerald should issue completion certificate and procure the provision of a certificate from the secretary of state for trade and industry confirming that conditions under section 10 of the Industry Act 1972 had been satisfied.

Emerald was then to return all the documents to Davy, which would then present them to the bank under the terms of the letter of credit. Emerald's principal argument was that the first instalment payable by the bank under the letter of credit, was not due from Emerald at completion under clause 18.1(a). It was due from the bank, and it was due after completion.

Clause 18.1(a) provided for payment of the amount due from Emerald at completion "as referred to in clause 17.2".

Clause 17.2 expressly required Emerald to pay 95 per cent of the contract price on completion. Emerald's obligation to pay Davy on completion "pursuant to clause 17.2" was repeated in clause 17.3. Clause 17.5 provided that that obligation should be satisfied by Davy's drawing under all letters of credit.

Those provisions made it clear that "payment of the amount due" from Emerald in clause 18.1(a) did include Davy's drawing under the letter of credit, or at least being placed by Emerald in a position to do so.

Business sense supported that construction. One would not expect the parties to provide that passing of title should be deferred until trivial

amounts were paid, but not until Davy was in a position to draw the largest proportion under a letter of credit.

There were other arguments. First, Emerald said that the contract required Davy to hand over a fully executed bill of sale when work was complete, and since a bill of sale was an instrument which transferred property in a ship, title must then pass.

The basic rule was that property passed under a contract when it was intended to pass (section 17(1), Sale of Goods Act 1979). Since the bill of sale was to be handed back by Emerald under 36.3.1, and Davy was to use it for presentation under the letter of credit, it could not have been intended that property should pass when it was first handed to Emerald, so as to override 18.1(a).

There was a second argument, which Emerald said was provided that "at the time of transfer and vesting of title pursuant to sub-clause (a) above" Davy should deliver to Emerald a duly executed legal bill of sale. That suggested that when the bill of sale was delivered to Emerald, title did pass.

The provision made no sense in the light of the other terms of the contract. Provisions of a contract might be rejected if they could not be reconciled with the remainder (Glyn v Margetson & Co (1893) AC 351, 357). An alternative solution, which was very plausible, was that the parties contemplated terms as to payment, delivery of documents and completion, operating at the same or substantially the same time.

A third argument was based on a "first qualifying certificate" required to be presented by Davy to the bank, stating that it waived all possessory liens in respect of the work and the facilities. How, it was asked, could Davy have any liens to waive if title did not pass until the bank had examined the documents?

The first answer was that title passed either when Davy was equipped to operate the letter of credit, or when it presented the documents to the bank. But if that was wrong, there was no reason why a property-owner should not waive possessory liens for the future, against the time when he ceased to be owner.

The property did not pass until Davy was provided by

Emerald with the documents required to operate the letter of credit. The appeal would therefore be dismissed on that issue.

By a settlement agreement, dated June 27 1991 between Emerald and Davy, clause 17(a) provided that "subject to the provisions of sub-clause (b) hereof" Davy agreed that payment of outstanding sums under the prime contract should be deferred. Clause 17(b) provided that "the provisions of sub-clause (a) above shall not apply to any letter of credit" issued to Davy in relation to the prime contract.

By clause 19(a) Davy and Emerald confirmed that, save as agreed in the settlement agreement, "the prime contract shall continue in full force and effect".

It was argued for Emerald that clause 17(a) provided for "any sum outstanding at completion" to be deferred. Therefore, it was said, clause 18.1(a) of the prime contract, where it referred to "payment of the amount due from [Emerald] at completion" no longer had any content - no sum was due from Emerald at completion.

That argument was defeated by clause 17(b) of the settlement agreement, to which clause 17(a) was expressly made subject. Clause 17(a) was not to apply to any letter of credit.

The originating summons asked the court to declare, among other things, that (c) the obligation under clause 36.3.1 to provide a section 10 certificate was a condition of the prime contract and arose at completion.

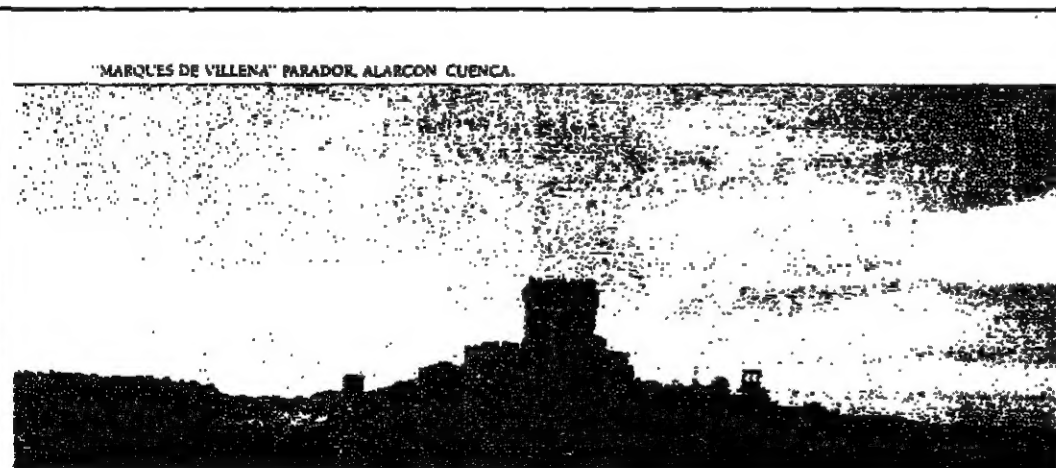
The judge made a declaration that the obligation to provide a section 10 certificate arose at completion, and was a condition of Davy's obligation to pass title. He did not decide it was a condition breach of which would amount to a repudiation. He merely held that this did not pass until the certificate was delivered. That conclusion was correct.

The appeal was dismissed. Their Lordships agreed.

For Davy: Lord Irvine QC, Edwin Glasgow QC, Richard Wilton-Smith, and Stuart Catchpole (Ashurst Morris Crisp).

For Emerald: John Dyson QC and Mark Templeman (Watson, Farley & Williams).

Rachel Davies, Barrister



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BUSINESS AND THE ENVIRONMENT

Western investors moving to eastern Europe may face environmental liability, writes Judy Dempsey

Inheriting the earth



As Soviet troops pulled out of Europe, damage from 45 years of industrialisation was left behind

Three years ago eastern Europe was a convenient dumping ground for western Europe's toxic waste. That was partly because the Commonwealth of Independent States (CIS), or former Soviet Union, had few qualms in accepting nuclear waste from eastern Europe.

Today a consortium of western companies bidding to expand nuclear power at Paks, in south-west Hungary, has admitted that it needs a new solution to the waste problem since the CIS has rejected its role as a dumping ground.

The disintegration of the Soviet Union, the assertion of the rights of the new independent republics and the political sovereignty of the countries of eastern Europe are just some of the reasons why western companies' nuclear, chemical, or industrial waste is no longer welcome.

Another reason is that the debate about the environment in eastern Europe is changing. On the one hand, it continues to focus on trying to clean up the damage caused by 45 years of communist-style industrialisation. On the other, it is beginning to concentrate on four issues which are likely to influence the region's future environmental standards. These include:

- Liability incurred by western companies investing in eastern Europe.

- The role played by international financial institutions, particularly the London-based European Bank for Reconstruction and Development (EBRD), in shaping a development policy for the region's infrastructure which will be compatible with the environment.

- How European Community environment legislation will influence corresponding legislation in eastern Europe, as well as influencing environmental standards by western companies investing, or trading, in the region.

- What effect market reforms will have on the environment in eastern Europe.

Environmental issues first gained prominence in eastern Europe in the early 1980s when Charter 77, the Czechoslovak human rights movement, environmental groups in Poland, Ecoglasnost in Bulgaria and Duna Kör in Hungary started to flex their muscles against the communist regimes.

But since the collapse of the communist systems throughout Europe, much of the energy and idealism of the environmental groups have been sucked into the political system. "As to the environ-

ment, one has to understand that its development is connected to the economic situation. Results can be achieved which are based only on a successful economy," said Sandor Keresztes, Hungary's environment minister.

In practice, however, the environment is beginning to play a greater role among western companies thinking about investing in the region. This is because advantages of cheap labour and a skilled workforce in the region have to be offset by the disadvantages of possible liability costs.

"Western companies wishing to invest in eastern Europe must be aware that they could be saddled with the cost of cleaning up the waste accumulated over many years," said Tassilo Metternich, a consultant at Environmental Resources Limited.

ERL specialises in carrying out a wide range of activities, from individual site audits to company-wide communications and training programmes related to the environment. Its

primary role is to identify what environmental problems a western investor will inherit, and what liability that company will incur.

"It is not an easy thing to do. Some western companies would naturally resent the fact that they have to pay for the damage caused by the previous owners - who were communist," said Metternich.

"It is also very messy because we are working to laws that do not exist in these countries. Moreover, companies wishing to invest in eastern Europe are sometimes treated on a case-by-case basis. So you are not always sure where you stand with the law. We tell our clients the pros and cons about the sites they have chosen as a greenfield, or what problems they inherit in a plant into which they are buying," he added.

Metternich says he is not sure if liability acts as a deterrent to attracting foreign investment into eastern Europe. "Maybe, if it was said that there would be no liability, more foreign investors would go into eastern Europe. It is hard to say. The legislation is in flux," he added.

John Mitchell, head of the east European division at ICI, one of the world's largest chemical firms, is sanguine about the question of liability.

"We are more interested in obtaining licences than in acquiring sites at the moment in eastern Europe," explained Mitchell. ICI, which is expanding into the region and which had sales worth \$60m in Hungary last year, appears to be motivated by one philosophy.

"When we obtain licences in eastern Europe, or anywhere else, we make sure that the company conforms to the highest standards in quality with regard to the product, the environment and service to the consumer," he explained. "Through training schemes, our partners in eastern Europe know what to expect from standards in warehousing and distribution."

Martin Houldin, an environmental expert at management

consultants KPMG in London, says EC legislation on the environment means that western firms investing in eastern Europe will automatically have to meet EC standards.

"Even if legislation on the environment is absent in eastern Europe, those governments which wish to apply for full membership to the EC will in any case improve their standards over time," he explained.

The need to improve standards partly explains why UK companies such as ICI and Johnson Matthey are involved in training programmes and are working more closely with environmental groups in the UK and eastern Europe.

Duncan Fisher is director of the East-West Environment Programme, organised under the umbrella of the London-based Ecological Studies Institute, the forum brings together companies, banks, non-governmental organisations and governments all involved in central and eastern Europe.

The forum has three aims:

- To help members pursue activities and investment benefiting the environment in eastern Europe.

- To provide members with a forum in which to exchange ideas and information.

- To offer members a framework for developing and implementing projects which promote growth while protecting the environment in eastern Europe.

Fisher and Gordon Hughes, from London's Centre for Economic Research Policy, believe one aspect of the environmental problem is coming to an end. "Liberalisation of prices means that enterprises and the consumer will use less energy," said Fisher.

The huge, mass emissions which we saw in eastern Europe over the past four decades will be phased out as industry is modernised. Those kinds of environmental problems will diminish," he argued. But other problems will persist and new ones will emerge.

Like the EBRD, Fisher is also aware that the economic reforms will bring new problems for the environment. "Household waste will consist of more plastic packaging. The expanding tourist industry will also create more pressure on the environment. Closure of environmentally-damaging and obsolete enterprises could meet resistance as the recession deepens," explained Fisher. "Addressing these problems will not be easy. But they cannot be ignored as eastern Europe attempts to integrate its economy with the west."

URBAN AIR POLLUTION

Down and out, but still on the freeway

Louise Kehoe takes a drive to Los Angeles



WELCOME to "Smog City", the place with the dirtiest air and more cars per capita than any other city in the US. The yellowish grime that hangs over California's largest metropolis for much of the year is grim testimony to the fact that even the strictest air-quality regulations cannot resolve the conflict between nature and the car.

To be without a car in Los Angeles is to be down and out. Even public housing "projects" for the poor have car parks. While cycling and walking may be popular forms of exercise, they are no way to get around this sprawling asphalt jungle, where a 100-mile commute to work is nothing out of the ordinary.

Smog is the price that Los Angelesans pay for their automobile-centred lifestyle. Climate and geography combine to exacerbate the problem. For about 10 months of the year Los Angeles enjoys balmy sunshine. The city's urban sprawl is centred in a natural basin that prevents its atmospheric effluent from dissipating.

Los Angeles may have the most severe air pollution in the US, but nowhere else has the problem been attacked more vigorously. South Coast Air Quality Management District (SCAQMD) regulators, with responsibility for Los Angeles and neighbouring Orange and Riverside counties, have set the pace by instituting stringent controls over atmospheric emissions by industry and individual residents.

Controls that are only beginning to take effect in many parts of the US and elsewhere have long been standard in California. Catalytic converters, which reduce car exhaust emissions have been mandatory in the state for almost 30 years. In one of its most unpopular moves, the SCAQMD last year banned the use of lighter fluid in garden barbecues.

There are signs that the assault is beginning to pay off. According to state statistics, Los Angeles had less low-level ozone pollution in 1991 than at any time since measuring began 16 years ago. Analysis of last year's smog season shows that the Southern California basin had a record low 129 days in which lung-damaging ozone exceeded the federal standard of 0.12 parts per million.

Maintaining the trend towards cleaner air will, however, require increasingly drastic and expensive compromises. But weaning Californians from the private sanctum of their automobiles may be impossible. According to a recent study conducted by the California Insti-

tute of Energy Efficiency, most drivers would prefer to switch to alternative-fueled cars rather than use car pools or mass transit.

Los Angeles air-quality regulators have launched an ambitious goal to replace approximately 17 per cent of conventional petrol-burning cars in the region, or more than 1m automobiles, with electric vehicles by the year 2010.

The city has also embarked upon plans to build what could become one of the most extensive light rail, mass transit systems in the US. While the pattern of pollution, with smog hanging over freeway corridors, makes it all too obvious to Californians that the automobile is the prime culprit, industry is also being required to clean up its act. After two years of studying the pros and cons, SCAQMD recently voted to move ahead on a revolutionary "smog exchange" plan that would replace current regulations on industrial air pollution with a trading market enabling companies to buy or sell the right to emit pollutants.

The SCAQMD believes that the market system will provide incentives to eliminate air pollution faster than its current regulatory system, while also saving industry hundreds of millions of dollars. Implementation of the system awaits final approval, but if the go-ahead is given as expected later this month, trading by 2,000 industrial polluters could begin in 1994. These industrial facilities are said to be responsible for 85 per cent of the region's industrial hydrocarbon emissions.

Under the proposed system, each company would initially be issued a number of smog exchange shares, based on past emissions. A single share would be worth a pound of pollutant per month. Over the first 10 years, the "pollution" value of each share would decline, thus forcing a clean-up.

In exchange for their participation in the market, businesses would no longer be subject to air pollution rules that specify certain equipment or methods to reduce pollutants. Companies could meet their emissions targets in whatever way they chose. Those that found ways to reduce their emissions beyond the clean-up target could sell their credits to another business that was unable to meet its reduction target.

Los Angeles' efforts to overcome its severe smog problems, combined with the city's concentration of industrial and environmental interest groups, have made it a test-bed for environmental regulation with influence throughout the US and even further afield.

The series will conclude next week in Bangkok.



MORTGAGES NOTICE OF INTEREST RATE VARIATION

The following changes apply to loans drawn prior to 17th February 1992 and are effective from the first payment date on or after 27th March 1992.

Home Loan Rate reduced by 0.55% to 10.95% per annum.

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This does not apply to loans from Central Banking Services.

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POLAND

The FT proposes to publish this survey on 28th April 1992. This survey will be included in the FT of that day and will be printed in London, Frankfurt, Rome, New Jersey and Tokyo. It will be distributed to 100 countries worldwide. For further information about advertising in the survey, please contact:

Patricia Sandage in London Tel: (071) 873 3426 Fax: (071) 873 3079, or Nina Edwards in Warsaw Tel: (22) 48 97 87 Fax: (22) 48 97 87

FT SURVEYS

COMPANY
NOTICES

LEUMI INTERNATIONAL INVESTMENTS N.V.
US \$25 MILLION GUARANTEED FLOATING RATE NOTES (9% INTEREST) AT THE VOLUNTARY OPTION TO \$200
The interest rate applicable to the above notes in respect of the interest period commencing 18th March 1992 has been fixed at 4 1/2% per annum. The interest amounting to US \$252.36 per US \$100,000 principal amount and to US \$252.36 per US \$100,000 principal amount of the Notes will be paid on 18th September 1992 against presentation of Coupon No. 4.
Special Agent: J.M. P. Principal Paying Agent: bank leumi "leumi" p.a.

COMPANY NOTICES

GENERAL MOTORS CORPORATION

Further to the DIVIDEND DECLARATION OF 21st February, 1992 NOTICE is now given that the following distribution will become payable on or after 16th March, 1992 against presentation to the Depository (as below) of Claim Forms listing Bearer Depository Receipts.

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LEGAL NOTICES

Notice of intended dividend

In the matter of THE INSOLVENCY ACT 1986 and in the matter of DAVIS INCREMENTS (UK) LIMITED

IN LIQUIDATION

NOTICE IS HEREBY GIVEN that it is my intention to declare a first dividend to creditors of the above-named company no later than 16 August 1992. Creditors who have not yet done so are required, on or before 16 April 1992, to send their proofs of debt to the undersigned N R B GODDEN at Cork Gully, Cork House, 55 Silver Street, Northampton, the liquidator of the company and, if so requested, to provide such further details or produce such documentary or other evidence as may appear to the liquidator to be necessary. A creditor who has not proved his debt by the date specified will be excluded from the dividend.
Date: 08 March 1992
N R B GODDEN, Joint Liquidator
NOTE: The dividend will be 100 pence in the pound.

Notice of Appointment of Joint Administrators

QJS FABRICATIONS LIMITED

Registered number: 1023897. Nature of business: Architectural Metalwork. Trade classification: 06. Date of appointment of joint administrators: 11 March 1992. Name of person appointing the joint administrators: Robert Wiltson, Joint Administrative Receiver, Office holder nos 1859 and 3098, Cork Gully, 43, Temple Row, Birmingham B2 5JT.

IN THE MATTER OF THE INSOLVENCY ACT 1986

IN THE MATTER OF TARTAN PETROLEUM LIMITED

(In Liquidation)

NOTICE IS HEREBY GIVEN pursuant to Section 106 of the Insolvency Act 1986 that a GENERAL MEETING of the MEMBERS of the above-named Company will be held in the Offices of CORK GULLY, Chartered Accountants of Shelley House, 3 Noble Street, London EC2V 7DD on 9 April 1992 at 11.00 a.m. to be followed at 11.15 a.m. by a GENERAL MEETING of the CREDITORS for the purpose of resolving an account of the Liquidator's acts and dealings and of the conduct of the winding-up during the preceding year.
DATED this 12th day of March 1992.
R W GODDEN and A VALENTINE
Joint Liquidators

MILLTEAM LIMITED

Formerly Colson Properties Limited

NOTICE IS HEREBY GIVEN, pursuant to Section 86 of the Insolvency Act 1986, that a MEETING of the CREDITORS of the above-named company will be held at the offices of Cork Gully, Shelley House, 3 Noble Street, London EC2V 7DD on 30 March 1992 at 2.00 pm for the purpose mentioned in Section 86(1) of the said Act. A list of the names and addresses of the company's creditors may be inspected free of charge at Shelley House, 3 Noble Street, London EC2V 7DD between the hours of 10 am and 5 pm on 4 and 5 March 1992.

DATED 5th day of March 1992
By order of the Board,
Vinod Patel, Director.

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MANAGEMENT

Alarm bells ring for 999 calls

The public sector is becoming more competitive, say David Owen and John Willman

A revolution has been under way in British public services in the past 10 years. Managers are being forced to be ever more efficient and accountable and they are borrowing heavily from the ways of the private sector.

In some cases, the impetus is provided by privatisation. In others, managers are being given greater responsibility for the services they deliver and are encouraged to adopt a more businesslike approach by carefully defined targets on financial performance and quality of service.

Government services, such as the payment of benefits, are now provided by executive agencies under contract to government departments.

Even parts of the public services which cannot be privatised or hived off into separate organisations are expected to be more accountable for costs and service quality.

Within the Department of Trade and Industry, for example, managers are free to buy in support services, such as legal advice and personnel management.

In local government, in-house teams must bid for work such as refuse collection and property management against outside contractors.

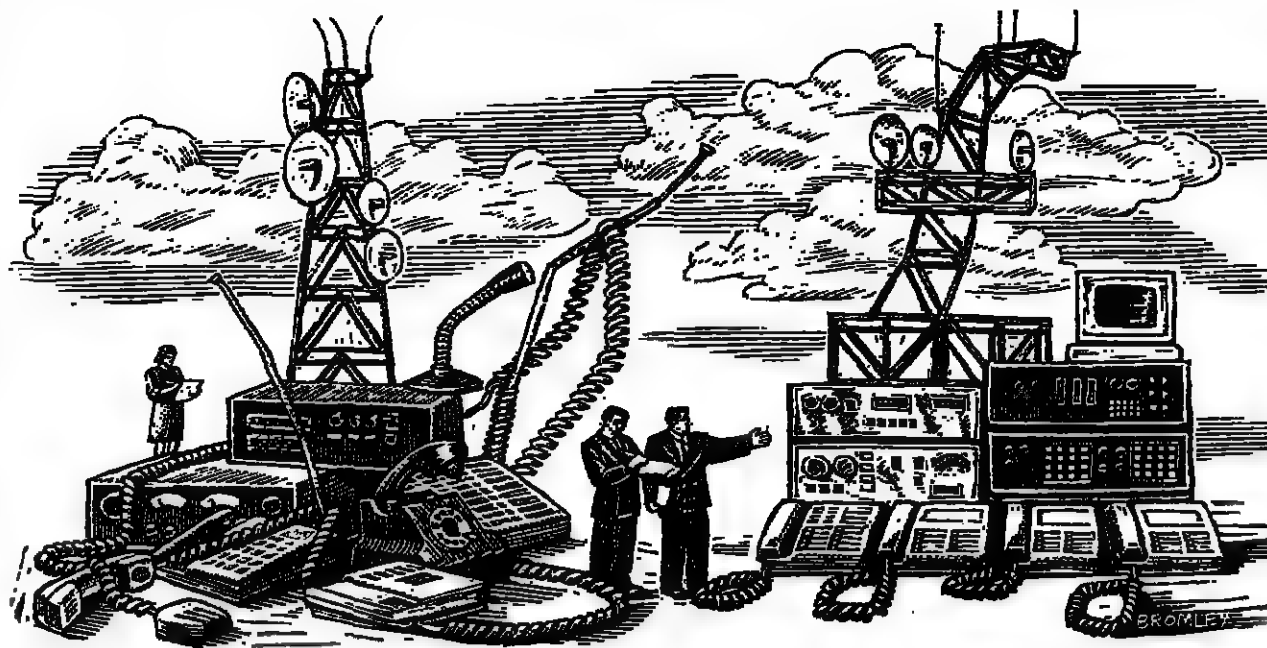
This greater commercialisation requires new ways of working, especially if public service organisations are to compete in open markets.

• New accounting systems must be installed.

• Internal and external charging systems must be set up, often in fields where there is no comparable experience in the private sector.

• Valuations are required for stocks, estates, and overheads.

• Relationships with suppliers and customers - often formerly part of the same admin-



istrative machine - have to be converted into contracts.

All of this must be done at the same time as the normal work of the organisation.

This is not always easy as is shown by the experience of the former Directorate of Telecommunications (DTels), a section of the Home Office.

DTels, which was targeted for reform almost 10 years ago and is a candidate for privatisation, provides telecom services for the police and fire brigades. Seen by most of its customers as fairly competent,

DTels was an accountant's nightmare.

Management had no idea how much it cost to perform any task while contracts with individual customers did not exist.

According to Nigel Finlayson, head of DTels, the directorate was dedicated to doing whatever was demanded of it "irrespective of what it was or what it cost".

Squadrons of financial advisers were called to prepare for a more competitive environment. An accounting system was introduced under the supervi-

sion of Touche Ross, which enabled management to allocate costs and hours worked to individual cost centres.

"When we started to write things down and record them in a sensible way, we discovered that we were our own biggest customer," Finlayson recalls. It was only when the accounting system was in place that management was able to attack such problems.

Real savings, however, needed wholesale structural reform - but the process of change was interrupted by a

complex engineering project to redesign and replace every item of radio equipment used by the UK emergency services.

Understandably this was accorded priority by successive home secretaries, but this shows how political priorities can override the drive for greater efficiency.

With that project nearly completed, DTels introduced direct charging for its installation and maintenance services in April 1989. Previously, the organisation had been financed centrally from a fund to which

all police forces contributed according to size.

This inevitably led, to a degree, to the larger metropolitan forces subsidising the smaller ones. While the larger forces welcomed lower charges, the smaller ones were not impressed by higher bills - and with direct charging exposing DTels to competition from other suppliers, they found it easy to shop around.

Officials now believe that the changes should have been phased in over a longer period. For example, introducing direct charging before a management accounting system had been properly assimilated forced a bout of cost-cutting without sufficient information about where costs were falling.

"My mistake was to put in direct charging before we knew how competitive we were," says Gordon Wasserman, the Home Office civil servant responsible for DTels.

A comprehensive review of individual customer contracts and stocks of equipment was also launched in 1989. It is an indication of the chaotic state of the records that this took two and a half years to complete.

One unexpected consequence was that customers found they had been making annual payments on imaginary or unwanted equipment. For example, some discovered they had been paying for the maintenance of 25p earpieces.

The result was that DTels' turnover fell, together with staff numbers - down from 1,180 to 700, and further reduc-

tions are planned. Sites are being closed to cut overheads. Local cost-cutting targets have been imposed with rigour. "Their incentive is continued employment," replies Wasserman when asked how area service managers have been motivated to meet these performance targets.

DTels' officials now claim to have an organisation capable of competing with the most efficient private-sector operators. Gerry Rodgers, a director of Serco, one of the group's main competitors, agrees that DTels has become more competitive in the last 12 months. The organisation no longer has to rely as much as it used to on its standing as the dominant force in the market, he says.

However, the body labours under some disadvantages. It is constrained by the civil service salary code which makes it impossible to pay more than the most perfunctory bonuses to its employees.

For another, DTels can no longer act as a central procurement agency for the emergency services. This puts it at a disadvantage against competitors who can provide a one-stop service supplying equipment and information services.

Success - in the shape of making DTels fit for privatisation - is still not assured. Some 70 per cent of business with traditional customers has been retained in free competition, but the organisation is running a trading deficit of more than \$4m a year.

Under a financial plan agreed with ministers, the organisation must almost halve its trading deficit to \$2.2m by the year ended March 1994 or face possible closure. Despite all the changes which DTels has been through in the last 10 years, it is still too soon to say that it can hold its own in the open market.

Flying off at a tangent

Is Siemens going "transnational"? Germany's electronics and electrical engineering giant has created quite a stir among organisations by deciding to locate the headquarters of its air traffic management (ATM) business in Britain, instead of its home country.

On the face of it, the move might seem to place Siemens for the first time in the company of organisational pioneers such as ABB, IBM and Unilever. These have become transnationals (as distinct from mere multinationals) by transferring the base of at least one international product division away from their home base. In Unilever's case, its twin base.

But how big a break from Siemens' past practice really is the ATM decision?

Unlike IBM, Siemens has not yet transferred the HQs of any of its global business groups outside its home base; it has 13 such entities, almost double IBM's number. What is less well-known is that at least six of the many business units beneath those groups in its structure have been dispersed abroad, mainly following acquisitions there.

So in one sense the ATM decision is merely the latest in a growing list: Siemens talks openly of its intention to shift units' HQs to wherever the market or technology is most advanced (or demanding), and to the company's most obvious centre of competence.

This was clearly the case for Siemens with ATM. The "new" HQ location, Chessington in Surrey, was the existing home of Plessey Radar. Siemens bought it as part of its 1989 carve-up of Plessey with GEC, and it accounts for about 80 per cent of the ATM unit's revenues of about £100m. But in several senses the move is an important one. Siemens' ATM is the fastest growing unit within the group's defence electronics business group. It also now includes German-based research, development and manufacturing operations which have been specially carved out of three other parts of Siemens.

Christopher Lorenz

How to make friends with Lady Luck

Jean-Louis Barsoux says chance plays only a small role on the road to success

When asked the secret of success in their companies, managers often say that luck is as important as anything.

It is not just an excuse offered by those passed by in the promotion stakes. Even those in executive suites often concede to having been in the right place at the right time.

The problem with the concept of luck as an explanation for success is that it is too vague to be of practical use. Luck becomes a catch-all for everything we do not understand about the managerial advancement process.

When pushed to explain how luck has impinged on their careers, successful executives point to two factors: recognising it and acting on it. Luck is seen as something that hap-

pens to all of us from time to time, but the people who move on are those who can spot the openings and exploit them.

This assumes that managers can only influence luck from the time it manifests itself. But can't you make preparations in advance to grasp it?

Whether consciously or not, successful managers have ways of thinking and behaving which leave them prone to the intervention of luck. Managers can increase their expo-

sure to luck in a variety of ways. In practical terms, they can establish networks which will help to keep them informed of career threats and opportunities; and by reading the trade press, and visiting customers and suppliers, they can keep abreast of what is going on in and around the industry.

Those who consistently seem to benefit from luck are also able to "read the game". They can imagine how a change of circumstances might represent an opportunity.

They are good at envisaging future scenarios and are alert to making the most out of a crisis.

They also combine directness with flexibility. They show a readiness to improvise, to cut their losses if necessary.

There is a random element in all human success. But many of the career breaks ascribed to luck are obliquely attributable to the efforts of the individual. The random shape and timing of the windfall need not mean that it was unplanned. One is

reminded of Gary Player's golfing aphorism: "The more I practice the luckier I get".

The reason we fail to see this is that we do not take the trouble to retrace or reflect upon the circumstances which generated the piece of luck. It is a cliché that "you make your own luck", but what about engineering your own misfortune?

Luck goes unrecorded and unacknowledged, and we fail to learn from it or about it. Retrospective accounts of managerial success are presented

as the culmination of a deliberate decision-making process. Certain events are cast in leading parts while the role of luck is edited out.

Yet an awareness of luck can inform managerial thinking. Luck represents a force in favour of alertness, imagination, opportunism and action - and these are as vital to the success of individual managers as they are to the success of their companies.

Unless we acknowledge the part played by luck, we will never understand it any better and we will have to continue to rely on our intuition and experience to predict when and where it may arise. Luck visits those who court it.

The author is a research associate at Templeton College, Oxford.

If you still find Europe 1992 a maze ...



Why don't you ask the right people the right questions?

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- Do my products meet European standards?
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- Are you looking for confidential help in finding a commercial, financial, or technological partner in the European Community or in other countries?

The 'Business Cooperation Network' (BC Net) is a network of some 600 business consultants in the private and public sectors throughout the entire Community and in a number of other countries. It is linked to a computerized information system to coordinate confidential queries about, and offers of, collaboration.

Do you want to have access to opportunities for collaboration that are not confidential in nature? The 'Business Cooperation Centre' (BCC) is represented by 300 correspondents spread throughout 45 countries. It is also directly accessible to businesses.

This is the time to act. Take part in the European Week for Business from the 23rd to the 27th of March 1992.

Do you prefer to speak directly without an intermediary to another businessman in the European Community? Participate in a 'EUROPARTENARIAT' event that the Commission of the European Communities organizes twice a year in a specific region of the Community. The next meeting will be in Thessalonica, Greece, on the 22nd and 23rd of June 1992 and the following will be in Mezzogiorno, Italy, on the 3rd and 4th of December 1992.

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COMMISSION OF THE EUROPEAN COMMUNITIES



ENTREPRISE POLICY

From the 23rd to the 27th of March. European Week for Business.

ARTS

Young composers

BARBICAN HALL

The BBC's "Young Musician of the Year" competition has been running for a long time now, but this year Lloyd's Bank has been inspired to extend its sponsorship, a "Young Composer Award" as well. Splendid idea; but not this first time, ideally well handled by the BBC, for the three-and-a-half hours it took. On Monday we heard pieces by the 12 composer-finalists, interspersed with mostly dim performances of irrelevant music by former Young Musicians of their years, and with laborious relocations of music-stands and microphones, chummy commentary by a female compère and much intrusive noise from the BBC crew - rumbling mobile cameras, audible instructions from their earpieces, bangs and crashes from the booths at the back of the stalls.

Much more serious, for a competition that wears a public face, was that we never knew when we were hearing the vital evidence. Each contestant among the eight finalists (their ages ranged from 15 to 21, and all the finalists were male) had submitted a "portfolio" of four pieces, as varied as possible - with express encouragement to venture into popular territory, though nothing we heard suggested any such ambition. For performance in this concert, however, only works playable by the faithful Nash Ensemble or by soloists could be exhibited; and yet we were told repeatedly that the jury would take equal account of the unperformed pieces too. Quite right; but where does that leave the live audience?

It was made clear that two or more of the composers had dressed up earlier "exercises" as small-ensemble pieces. Presumably they took hold of rights in their full-orcra stuff, perhaps in soloistic flights that would require rehearsal-time beyond the budget - but we were not to know that. The eventual joint winners were the 18-year-old James Webb, a Charterhouse chorister whose professional career "Music Magi" testified to a serious modern ear, and Philip Howard (15) with a slight but elegantly shaped flute-and-piano piece, and a colouristic, under-propelled study called *The Rams*.

We were not to know how much of David Cauley's range was contained in his three joyous, unrepentant songs on homelike Icelandic poems (delivered by Peter Hall with faultless guitar-piece *Noir* or Elliott Tucker's bright but disjointed *Alchemists* - this after David Bowie represented their best work, Rick and Whalley's *Phonics*, striving innocently to match an empyrean D.H. Lawrence exhortation, might or might not have been his best effort).

At the very least, the candidates next time should be told firmly that a Nash-sized piece will have to be the public exhibit if they make the finals - with a bigger piece on tap for a later BBC concert, should they win. The Leeds piano competition is not a good comparison: there too the semi-finals (and more) are taken into account, but aficionados can hear them, whereas the finalists' work is reserved to the private ears and eyes of the jury. There must be better ways of arranging it.

David Murray

TELEVISION

Into a world of 'voter meters' and 'media monitoring'

Predicting the outcome of the election campaign is a doddle.

1. Broadcasters will spend more money, time, resources, and manpower than on any previous election.

2. When Parliamentary candidates ask people on their doorsteps "Do you have any complaints?" the commonest response will be "Yes, too much election on television." (This is not a joke; ask people who do a lot of doorstepping and they will tell you.)

3. The outcome of the poll (no doubt there will be a post-election survey, this time as there was in 1987) will be that between 70 and 80 per cent of voters will say there has been far too much coverage.

4. Whatever politicians and broadcasters may claim, points 1, 2 and 3 will apply again at the next election.

It seems absurd that while every-one recognises that television now delivers far too much on elections, nobody does a thing about it. However, the reasons are surely pretty clear. First, politicians and news-journalists (actually news and current affairs journalists) have much in common: they are fascinated by politics, revel in the campaign, and love the sound of their own voices. The overkill is a sort of conspiracy between them and against the public.

Secondly, the campaign gives broadcasters a wonderful opportunity to test all their latest technol-

ogy, from "bi-media work stations" (the BBC's new Westminster news room is fully "bi-media", meaning that each journalist can work for both television and radio) to mobile satellite links. The only other event which allows a test as wide and as rigorous as a proper shooting war, and those do not occur often enough.

Thirdly, once any major news event is under way, many broadcasters spend nine-tenths of their time thinking about the opposition and only one tenth thinking about the viewer. "Who's covering the breakfast conference for ITN?" and "How is the BBC organising its exit poll?" become far more important than "Won't Auntie Ethel already be bored to tears?" Moreover, so much attention is devoted to the pressing problems of the nearby trees, resisting pressure from the party machines, and ensuring fair representation of the parties - that the wood disappears from view. Speak to individual broadcasters and they will concede all this, yet, unsurprisingly, not one of them will go on to say "So I'm volunteering for my programme to stay out of the election scramble".

One other prediction is less of a certainty but should still be made: "media monitoring" (analysing the coverage rather than the politics) is already a major growth area. So much so that before long somebody will surely begin to do a regular survey of media monitoring, whereupon the wheels within the wheels

will become so complicated that our heads will start to spin. Outside the walls of university sociology departments, media monitoring first began to appear in the late 1960s, used by journalists as a sort of defence mechanism against the image builders employed by political parties and leaders. The seminal work was Joe McGinnis's *The Selling of The President* which, in 1968, described the way in which television was used to

Election overkill is enough to drive us all to satellite dishes, says Christopher Dunkley

"sell" Richard Nixon to the Americans.

Today's political salesmen are called "spin doctors" and an increasing amount of air time is devoted to examining their efforts. Previously this was included in more laid-back series such as *Newsnight* and *Channel 4's* late evening *After Dark*, but now we are beginning to get programmes which do nothing else. *The Vote Race* on BBC1 on Sunday nights for the next three weeks promises to investigate "the hidden strategies of

the campaign managers". In this week's opening programme we saw a panel using "voter meters" to indicate, phrase by phrase, viewers' responses to a politician's speech.

You might have thought that, for the sake of the public, it would be better if the broadcasters told the parties and all their sorcerers that henceforth they would behave like independent journalists, serving the best interests of the public, choosing the news for themselves, not operating even vaguely hand-in-glove with the politicians to achieve stopwatch parity between the parties, and that any attempt at "spin" would be routinely revealed if it merited revelation, wherever it might be found.

That said, the most interesting item so far is a programme that did not appear: the edition of *Panorama* in which Peter Jay was due to consider the origins of the recession. Predictably enough, Samir Shah, head of current affairs at BBC television, was accused on *Blueback*, BBC1's inadequate monthly "feedback" programme, of running scared and surrendering to Government pressure. Yet those who have read the transcripts of the programme published in several of the Sunday papers (edited transcripts, and not identical, but several thousand words long enough to convey a fair idea) may have reached other conclusions.

Of course a printed transcript is not the same as a television programme which would incorporate

talking heads, graphics, and "wallpaper" scenery. But even allowing for that, this appeared to be a classic result of belief in the Birt-Jay thesis, an argument developed in the late 1970s by John Birt and Peter Jay when they worked on ITV's *Weekend World*. Broadly they said there was a bias against understanding in television journalism because news and current affairs programmes concentrated on the "what" at the expense of the "why". They wanted more analysis.

Today John Birt is the BBC's Director-General in waiting and Peter Jay is the corporation's Economics Editor, so it is hardly surprising to find the attitude of that thesis applied to *Panorama* when Jay is exploring the reasons for the recession: it is an archetypal Birt-Jay thesis subject. But if I were in charge of BBC current affairs and read that script prior to transmission I would be struck first by the seemingly historical nature of the piece, which was commissioned for the BBC's flagship current (not ancient) affairs programme; and then I would have a vivid vision of viewers in their hundreds of thousands zapping away to find something more congenial. Television should certainly do such analytical pieces, but *Panorama* may not be the best place for them.

There is one more prediction that seems a sure bet: one effect of the election overkill will be to increase even further the amount of time

devoted to watching World Cup cricket on Sky Sports. Since most of this is transmitted in the early hours of the morning, the drill, assuming you have a video recorder, is to load a four-hour cassette on long-play and tape the entire match. Then, when the terrestrial broadcasters offer you politicians, politicians, politicians or politicians of an evening, you settle back to watch the cricket. Furthermore with this system you can zap out the pestiferous commercials which they insert at the end of virtually every over.

Aside from the cricket, there is still a vast amount of dross coming off the Astra satellite. Flicking through the channels on several evenings last week I came across long promotional sequences for anti-wrinkle cream and a sponge rubber painting system which I have seen so many times before that I can practically recite the lines with the presenters. There was speedway on ice and American all-in wrestling, too, and every night two entire channels are devoted exclusively to rock videos. But some viewers will regard that as a big attraction. It is precisely the fact that you can always watch the news, or sport, or rock videos whenever you want to that is the system's greatest advantage.

In a period when you are going to be able to watch politicians on all terrestrial channels at all times, whether or not you want to, a dish suddenly seems a far more attractive proposition.

Picasso et la Danse

OPERA DE PARIS GARNIER

In recent years the programme planning for the Paris Opera Ballet has been commendably imaginative. Themes have been explored in triple bills, which have ranged from American choreography or the traditional Luller repertoire to the brightest of the new French dance and the progress of the young generation in the troupe. These compilations have been illuminating, challenging, to dancers and public, and nowhere more so than in the latest evening, *Picasso et la Danse*.

Picasso's involvement with ballet began under Diaghilev, with the creation of *Parade* in 1917, and was confirmed by his marriage, to the Ballet Russe dancer Olga Khokhlova in 1918. For the next seven years he made varied collaborations with the dance, notably in the glorious *Travarses* of 1919, two works, *Le Renard* of 1945 and *Le Cor* in 1952, marked a late revival of interest. The new Garnier programme brings *Le Tricorne* into the repertoire with the two ballets for which Picasso's paintings provided a front-cloth: Roland Petit's *Le Renard* and the Opera's own *Le Tricorne*, made for Diaghilev in 1924.

The reconstruction of *Le Tricorne* was undertaken by the choreographer's daughter, Irina Nijinska, and the American scholar Frank Rie. The current fashion for rescuing long-lost ballets from textual sources and dancers' memories is curious, commendable, but ever-open to question. Scrupulous though the research may be, the loss of a direct performance tradition means that what we see today as Nijinska's *Sacra*, or Balanchine's *Le Cor*, or Nijinska's *Travarses* is more optimistic than actual, and the more ephemeral piece, the more delicate its fabric, the more likely we are to see a ghost rather than any theatrical flesh. The recent restorations of two major Massine pieces - *Chorismation* and *Les Présages* -

seem to me valid in that they are sprung from the direct performance experience of their producers (and members of their first casts have given the stagings their approval).

Le Tricorne was a Cocteau-inspired capriccio about the brightest of the new French day-of-holidays at Deauville or Eden Roc. Diaghilev identified its lack of substance by calling it *une opérette dansée* when he presented it during the 1924/25 seasons, with the athletic, magnetically beautiful presence of Anton Dolin. Its justification as the darling of the place, in Jean Gosse. Without Dolin's panache - he left Diaghilev in 1925 - the piece was dropped.

Cocteau had hoped that Nijinska could identify the hieratic force of sporting gesture through classic dance - there are evocations of Suzanne Lenglen and of Edward, Prince of Wales, dressed pour le golf in the characters - but in this staging the frivolity lacks any aesthetic or physical conviction. The fun has gone, and the Blue Train has not run for years. The Nijinska dances lack savour, and the Opera's gifted casts are at a loss.

The Milhaud score is delightful; Henri Laurens' architectural set is interesting, and the Chanel clothes are exact, while across the front-cloth Picasso's two Amazons (hugely magnified from the painting "La Course") energetically dance. How revealing that *Les Biches*, which explored something of this same territory and predated *Le Tricorne* by only six months, should still convince utterly in the theatre. Nijinska's post-war revivals preserved both the life and the spirit of the choreography, and life and spirit are what is missing in *Le Tricorne*.

Le Tricorne blue typifies its age, and so does *Le Renard*. Roland Petit made it for his Ballets des Champs Elysées in 1945. It breathes the existential bleakness of the war's end, with its Jacques Prévert scenario about a young man who

thinks he has cheated Fate, until fate only catches up with him in the guise of the Most Beautiful Girl in the World, who kills him. Prévert's cinema associates provided other elements - Brassai, the photographic blow-ups of Paris streets, Kootz, the scene; Maye, the costumes; and Petit responded with choreography in which realism and romanticism marvellously combined. *Le Renard* was one of the key early works of the Champs Elysées seasons - and we have imperishable memories of Petit as the hero-victim and Jean Babilée as a hunchback who is chorus and companion.

But after 47 years could it still convince? This revival by Petit, on the hugeness of the Opera stage, was proof that it could. A superb cast - Kader Belarbi as the young man; Cyril Atanassoff as Faïe, Marie-Claude Pietragalla as the Girl; Fabien Roques as the Hunchback - found exactly the intensity, the melancholy poetry, that is evoked by the nocturnal streets against which the tragedy plays itself out. The scene in which the haunted Belarbi is faced with the menacingly deliberate Atanassoff (a chilling figure) is superlative dance-theatre. The Picasso front-cloth - a candle, a mask - is oddly apt.

Le Tricorne must always ravish eye and ear, and the glowing accuracy of the Opera workshops' reconstruction of the designs, (though where is the Dandy's kiter?), and the vibrant account of the score from the Spanish conductor Edmon Colomer, are grand achievements. The ensembles were lively, and were better at the second of the two performances I saw at the week's end, but the ultimate success of the piece depends on the playing of the Miller and his Wife. We were fortunate just after the war to see Leonid Massine in the part he created for himself as the Miller, alert, vital, and no less fortunate to see Violetta Elvin (in perfor-



Claude de Vulpien and Nicolas Le Riche in 'Le Tricorne'

mance at Covent Garden) finding a ravishing sensuality and wit for his wife. On Friday night, Patrick Dupond and Martine Lourdères went through various motions associated with these roles, and were inalienably themselves as *doctes*.

It was at the next day's matinee that *Le Tricorne* came fully alive. Jose Martinez is young, tall, with an elegant physique and bright technique (the last impressive in last season's

evening for the Opera's Young Hopefuls). And he has Spanish blood. In an exceptional debut - which started rather coldly, but took fire with the Miller's Farouca solo - Martinez claimed the role. His feet and body seized on de Falla's and Colomer's rhythms, stamped them out crisp and bold. The outline of the dance was taut, ideal. Greater dramatic passion will come with experience, but not since Massine's performances have I seen a reading

so acute in physical understanding, and so true to the music.

Martinez was most happily paired with Clotilde Vayer as the Miller's wife. The lovely curves of the dance as her body yields to it, the fluttering hands, and the character's flirtatiousness were all warmly, touchingly shown. *Le Tricorne* was once again a masterpiece in the theatre.

Clement Crisp

ENO gets the Coliseum

The English National Opera has acquired the freehold of its London home, the Coliseum, for £12.8m. The money comes mainly from the Government, £10.8m, with the remaining £2m supplied by the Foundation for Sport and the Arts.

For its part ENO will shortly launch a public appeal for around £17m to raise the capital to refurbish the property. The money will be spent on back stage and front of house improvements, and could involve a closure for up to a year.

All the parties were in a congratulatory mood yesterday. The Minister for the Arts, Tim Renton, was happy that his department had secured £10.8m from the reserves on the last day of Parliament; Peter Jones, entering his last year as general director at the ENO, was pleased that a fast approaching crisis in the affairs of the Coliseum - the ENO's current lease expired in 1996 - was now permanently resolved; and the owners of the property, Stoll Moss, was satisfied with what it described as a "realistic" price.

The recession in the property market, and the fact that the Coliseum is a listed building, made the purchase price much lower than anticipated a few years ago. The ENO will use its immediate annual saving in rent of £350,000 - it acquires the building on March 31 - to pay the legal fees of all involved.

The co-operation of the Foundation for Sport and the Arts was vital. The Government would have been reluctant to provide the whole sum. The Foundation, financed by the football pools companies in an effort to ward off a national lottery, is proving a good friend to the ENO. The £2m grant is its largest donation to the arts and comes from the £20m it has set aside this year for arts causes. Earlier this month it gave the ENO £400,000 for a new computerised box office.

Antony Thornton

INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

AMSTERDAM

Concertgebouw 20.15 Hartmut Haenchen conducts the Netherlands Philharmonic Orchestra in Ives' *The Unanswered Question*, Szymanowski's *First Violin Concerto* (soloist Frank Peter Zimmermann) and Brahms' *First Symphony*, repeated tomorrow evening and Sun afternoon. Fri: Riccardo Chailly conducts Messiaen's *Turangalila Symphony*. Sun evening: piano recital by Radu Lupu (6718 345).

BERLIN

Schauspielhaus 20.00 Carlo Maria Giulini conducts the Berlin Philharmonic Orchestra in Mozart's *Symphony No 40* and Mahler's *Das Lied von der Erde*, with Keith Lewis and Brigitte Fassbaender, also tomorrow (East Berlin 2080 2156).

BUDAPEST

Spring Festival. Opera at the Pest Concert Hall, Pier Giorgio Morandi conducts this evening's concert performance of Rossini's *La Scala di seta*. There is also a concert performance of

Purcell's *Dido and Aeneas* at the Obuda State Circle (Kiskorona u 7). Tonight and tomorrow: Moscow Chamber Opera in Shostakovich's *The Nose* at the János Arany Theatre (Paulay Ede u 35, Budapest VI). The State Opera has Erkel's patriotic opera *Bánk bán* tonight, Respighi's *La fiamma* tomorrow and Sat, and Donizetti's *Anna Bolena* on Sun.

Concerts: tonight at the Music Academy, the Budapest Strings play music by Mozart, Debussy, Elgar and Sandor Veress. Tomorrow at Budapest Convention Centre, Lamberto Gardelli conducts the Hungarian State Symphony Orchestra and Chorus in Berlioz's *Romeo et Juliette*. On Fri at the Music Academy, Deaso Ranki and Edit Klukon play music for two pianos. Sat: concert performance of Strauss' *Ariadne auf Naxos* at the Congress Hall of the Hungarian Academy of Sciences. Sun: Ivan Fischer conducts Mahler's *Second Symphony* at Budapest Convention Centre.

Dance: the Comedy Theatre (Szent István krt 14) has performances by the Szeged Ballet tonight, the Pecs Ballet tomorrow, the Lyon Opera Ballet on Fri and the Paul Taylor Dance Ensemble on Sat and Sun. The English National Ballet perform at the State Opera on Mon. Theatre: the Merlin Theatre (Görgey u 4) has Shakespeare's *Two Gentlemen of Verona* tonight and tomorrow, followed by guest performances by the Teatro della Limonaia from Florence on Sat, and Sun. T S Eliot's *Murder in the Cathedral* can be seen at the Kamra Theatre (Ferenciek tere 5) on Fri.

The festival runs till March 21.

28. Tickets are available from Budapest Spring Festival Ticket Office, Váci utca 1 (lower of the Pest Concert Hall), National Philharmonic Booking Office (Vörösmarty tér 1) and Central Theatre Booking Office (Andrássy ut 18).

FLORENCE

Teatro Comunale 20.00 Jan Latham-Koenig conducts Luc Bondy's production of Monteverdi's *L'incoronazione di Poppea* starring Catherine Malfitano. Runs till March 31, with next performances on Fri and Sun afternoon (277 9236).

FRANKFURT

Kammerspiele 19.30 Steve Berkoff's 1981 play *Decadence*, also Fri. Sat in Schauspielhaus: Uncle Vanya. Sun: The Merchant of Venice (2123 7444). English Theatre Kaiserslautern 20.00 Sleuth, thriller by Anthony Shaffer. Daily except Mon till May 2 (2423 1620).

MUSIC

Opernhaus 19.30 Carmen, also Fri and Sun. Tomorrow: *Un ballo in maschera* with Mara Zampieri. Sat: Mahagonny (236001). Tomorrow in Alte Oper: Symon Bychkov conducts the Orchestra of Paris. Sun: Julia Varady sings Strauss' *Four Last Songs* with the Leipzig Gewandhaus Orchestra conducted by Kurt Masur (1340 400). Fri at Jahrhunderthalle: Hecht: Maurice André plays trumpet concertos (3601 240).

GENEVA

Salle Pailloz 20.30 Opening concert

of Archipel contemporary music festival: Diego Masson conducts the London Sinfonietta in music by George Benjamin, Elliott Carter and Schoenberg. Tomorrow's programme is devoted to the music of John Cage. The festival runs till March 29 (475039). Grand Théâtre 20.00 Friedemann Layer conducts *Così fan tutte*, also Sat. Tomorrow: song recital by Robert Holl accompanied by Andras Schiff (212311).

HAMBURG

Schauspiel 19.30 Tosca with Anna Tomowa-Sintow and Neil Shicoff. Tomorrow: Don Pasquale. Fri: Le nozze di Figaro. Sat: Idomeneo. Sun: Tannhäuser with René Kollo (351721). Deutsches Schauspielhaus 19.30 Brian Friel's play *Dancing at Lughnasa*. Tomorrow and Sun: Arthur Miller's *Death of a Salesman*. Fri: The Tempest. Sat: Lessing's tragedy *Emilia Galotti* (248713).

LONDON

Covent Garden 19.30 Stuart Bedford conducts Colin Graham's production of *Death in Venice*, with Philip Langridge as Aschenbach. Tomorrow: world premiere of new ballet by Kenneth MacMillan (071-240 1065). Coliseum 19.30 Harry Bicket conducts David Freeman's ENO production of Monteverdi's *Orfeo*, with Anthony Rolfe Johnson, also Sat. Tomorrow: Kurt Weill's *Street Scene* (077-836 3161).

MILAN

Teatro alla Scala 20.00 Riccardo

Muti conducts first night of Glencarlo Cobelli's new production of *Iphigénie en Tauride*, designed by Paolo Tommasi. The cast includes Carol Vaness, Thomas Allen and Gösta Winbergh. Runs till April 5, with next performance on Sun. Thurs, Fri, Sat: Manon Lescaut (2300 3744).

MUNICH

Staatsoper 19.00 Evgeny Nesterenko sings the title role in Boris Godunov, also Sun. Tomorrow: first night of Tony Palmer's new production of Dvořák's *Dimnir*, with Ben Heppner in the title role, also Sat. Fri: Einführung with Edit Gruberova. Mon: Nutcracker (221318). Philharmonie 20.01 Musical di Roma play *Vivaldi* (348820). Tomorrow and Fri: Rafael Frühbeck de Burgos conducts the Bavarian Radio Symphony Orchestra in Mendelssohn's *First Piano Concerto* (soloist André Watts) and Ravel's *Daphnis et Chloé* (558080). Sat: Bach's B minor Mass, repeated on Sun in Prinzregententheater (229571). Kammerspiele 17.30 Dieter Dorn's production of *King Lear*, also Sat. Tomorrow: Molière's *Don Juan*. Fri and Sat: Samuel Beckett evening. Sun: Isen's *Lady from the Sea* (23721 328).

NEW YORK

Theatre. A Streetcar Named Desire: Jessica Lange makes her Broadway debut as Blanche Du Bois in Tennessee Williams' Pulitzer Prize-winning play, directed by Gregory Mosher. Now previewing, opens on April 12

(Ethel Barrymore, 243 West 47th St, 239 6200).

Dead and the Maiden: Glenn Close, Richard Dreyfuss and Gene Hackman in Ariel Dorfman's harrowing play about torture and revenge in Chile. Evening performances Tues to Sat, plus Sun afternoon. No performance tomorrow (Brooks Atkinson Theatre, 235 West 47th St, 719 4099).

Private Lives: Joan Collins stars in the 1930 Noël Coward comedy. Runs till April 5 (Broadhurst Theatre, 235 West 44th St, 239 6200).

Ticketmaster answers inquiries and sells tickets for some Broadway shows (307 4100) and rock/pop concerts (307 7171).

JAZZ/CABARET. Blue Note Two American music legends make their Blue Note debut this week: blues harpist and vocalist Junior Wells and his band, and R&B saxophonist and singer Junior Walker, backed by Billy Lippitt on Hammond B-3 organ, Jerome Davidson on guitar, Darryl Buchanan on bass and Jerome Teasley on drums. Showtimes 21.00 and 23.30 (131 West 3rd St, 475 8592).

Carlyle Hotel Eartha Kitt is in residence at the Cafe Carlyle for the next few weeks, with her inimitable repertoire of songs about men and money. Shows at 20.45 and 22.45 (Madison Ave at 78th St, 744 1800).

ROME

Teatro dell'Opera 19.30 Ghena Dimitrova stars in Sylvano Bussotti's production of La Gioconda, also Sat. Tomorrow and Sun: Tosca (488 3641).

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

CNN 0900-0930, 2000-2330 World Business Today - a joint FT/CNN production with Grant Perry and Colin Chapman. Super Channel 0830-0900 (Mon) FT East Europe Report - weekly in-depth analysis from FTTV. 0930-0950 (Tues) Spaggiari TV - Ital Report - the real world of documentary. 2130-2200 (Tues) Media Europe - what's new in European media business. 2130-2200 (Wed) FT Business Weekly - global business report with James Bellini. 0830-0900 (Thurs) Media Europe. 2130-2200 (Thurs) FT Eastern Europe Report. 0830-0900 (Fri) FT Business Weekly. 2130-22.00 (Fri) Spaggiari TV - Ital Report.

SATURDAY

CNN 0900-0930 World Business This Week - a joint FT/CNN production. 1930-1930 World Business This Week.

Super Channel 1930-2000 FT Eastern Europe Report.

SUNDAY

CNN 1030-1100, 1800-1830 World Business This Week.

Super Channel 1830-1830 FT Business Weekly.

Sky News 1330-1400, 2030-2100 FT Business Weekly.

FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Telephone: 071-873 3000 Telex: 922188 Fax: 071-407 5700

Wednesday March 18 1992

From here
to Hongkong

CROSS-BORDER bank mergers are notoriously difficult to pull off. Indeed, the recent histories of both Midland Bank and Hongkong and Shanghai Banking Corporation offer a perfect illustration of the hazards and pitfalls. Midland's disastrous acquisition of Crocker in California in the early 1980s provided business schools across the world with a classic case study in how not to conduct an overseas acquisition. Hongkong and Shanghai's losses at Marine Midland in New York state were on a smaller scale than Midland's but point to the same question. Would a takeover of Midland by the British-based parent of the Hong Kong bank have any remote chance of success?

In all bank mergers there are regulatory obstacles to be overcome at the outset and in the present case they are compounded because of the sensitivities of the People's Republic of China before the formal hand-over of power in Hong Kong in 1997. But it would be surprising if the Bank of England attempted to block the proposal, as it did with the Hong Kong bank's bid for Royal Bank of Scotland in 1981.

In the earlier case, the Bank of England was piqued that the Hong Kong bankers had attempted a bid for a British clearing bank without its fiat. Its officials claimed before the Monopolies Commission that the transfer of control overseas of a significant part of the British clearing bank system would be detrimental to the public interest because of an inherent conflict of interest. The Hong Kong bank's primary loyalty was they suggested, to the people and territory of Hong Kong.

Thin argument

The argument looked thin at the time, and while the approach of 1997 is a more force, it is hard to believe that adequate arrangements to protect Midland's depositors from financial crisis in Hong Kong could not be made. More to the point, the Hong Kong bank is an exceptionally well-capitalised institution. It is doing the Bank of England a favour by offering a solution to the weakest link in the British clearing bank chain.

The Bank of England conceded in its evidence to the Monopolies Commission a decade ago that cases might arise where "a United Kingdom bank might be so clearly in need of fresh blood and impetus that a bid from outside would on balance be preferable to the status quo." That is manifestly the case with Midland. It would be absurd for the Bank of England, weighed down as it is by the general consequences of lax monetary control and more specific questions over prudential supervision at BCCI and elsewhere, to suggest otherwise.

There are no problems here for competition policy. By bringing its strong balance sheet backing to Midland, Hongkong and Shanghai will, if anything, intensify competition in British banking. No doubt some bankers will argue that this is unfortunate, in that the economy is that capital constraints in banking could hold back credit growth, thereby threatening recovery.

The really difficult question here is for the shareholders in the Hongkong and Shanghai Banking Corporation. The bank's greatest merit has been to be in the right place at the right time to play host to some of China's most dynamic entrepreneurs as they fled from communist China. That is how it came to be transformed from a sleepy provider of trade credit to the Asian economy to a regional banking giant. Its attempt to move to global status, meantime, has met with singularly mixed fortunes.

It would be hard to argue with the timing of the bid. Many of Midland's skeletons have been cleared out and the profits stand to benefit disproportionately, relative to the other clearing banks, from recovery. Yet the move into Midland means that the Hongkong and Shanghai shareholders' stake in one of the world's most dynamic economies could be significantly diluted. Admittedly the Chinese factor muddies the argument. But why not, in view of the unhappy experience of past acquisitions, leave it to shareholders to take out their own insurance?

There are no problems here for competition policy. By bringing its strong balance sheet backing to Midland, Hongkong and Shanghai will, if anything, intensify competition in British banking. No doubt some bankers will argue that this is unfortunate, in that the economy is that capital constraints in banking could hold back credit growth, thereby threatening recovery.

The really difficult question here is for the shareholders in the Hongkong and Shanghai Banking Corporation. The bank's greatest merit has been to be in the right place at the right time to play host to some of China's most dynamic entrepreneurs as they fled from communist China. That is how it came to be transformed from a sleepy provider of trade credit to the Asian economy to a regional banking giant. Its attempt to move to global status, meantime, has met with singularly mixed fortunes.

It would be hard to argue with the timing of the bid. Many of Midland's skeletons have been cleared out and the profits stand to benefit disproportionately, relative to the other clearing banks, from recovery. Yet the move into Midland means that the Hongkong and Shanghai shareholders' stake in one of the world's most dynamic economies could be significantly diluted. Admittedly the Chinese factor muddies the argument. But why not, in view of the unhappy experience of past acquisitions, leave it to shareholders to take out their own insurance?

Education by opt out

THE Conservative education manifesto contains measures to promote parental choice and schemes to suppress local democratic control. Selection, managerial autonomy and state-funded places in private schools will be - or stay - in. But the local education authority will disappear in its current form, as all schools are urged to opt out of local authority control - including primary schools, which are to be allowed to opt out in groups.

It is an unwholesome combination. If implemented, it could inflict severe harm on the education system. The plight of Stratford School, east London, ought to have put paid to the policy of opting out. Stratford, a grant-maintained secondary school with a substantial Asian intake, gained independence from its local education authority last year. Its governors, a majority of whom are claimed as supporters by the London Collective of Black Governors, are currently attempting to dismiss its head teacher. The school is in turmoil; accusations of racism and intimidation abound; the case is in the courts; and the only recourse is to Mr Kenneth Clarke, education secretary, who has so far declined to intervene three times in the governing body's deliberations.

Ultimate control
The moral is clear: if local education authorities wither through the Conservative distrust of local government, they will have to be recreated. It is not an issue of day-to-day intervention, but of ultimate control and funding. Mr Clarke could not conceivably act as the court of appeal for 25,000 schools; nor could the education department itself monitor and allocate funds to so many institutions. If many more schools opt out, it will need regional councils for the purpose. We will end up with education quangos akin to the regional health authorities.

Such centralisation by the back door will affect more than the health of local democracy: it could lead to the widespread return of selection for entry to secondary schools. For Mr Clarke has indicated that he will treat sympathetically applications by grant-maintained schools to reintroduce formal entry tests. At present, a mere 18 grammar schools survive in England; they could soon be reappearing across the country by a haphazard process of governor initiatives. And where grammar schools appear, secondary moderns must inevitably follow for their rejects.

Prepared experiments
This is no way to proceed. The comprehensive school is not universally admired; there is a good case for allowing schools to specialise and provide for particular needs. But it should be argued nationally, with carefully prepared experiments to test options. Elected local authorities could play a part in this. Reform should not be the result of random selection by school governors, with no democratic check other than the sanction of a remote minister in London.

Opting out is not to be confused with autonomy: under the local management of schools initiative, supported by both opposition parties, institutions are rapidly gaining freedom to manage their own budgets, appoint their own staff and organise their own priorities, within the context of the national curriculum and entry policies determined for them.

Midland Bank and HSBC Holdings, parent company of Hongkong and Shanghai Banking Corporation, approach their impending union, announced yesterday, with very different emotions.

Directors of Hongkong Bank can barely contain their excitement at the prospect of carrying off a big European bank after more than 30 years of courtship. "We have been looking for an acquisition in the UK since the late 1950s," said an executive.

For almost exactly the same length of time, Midland Bank has been in decline. In the early 1980s it was the biggest bank in the world. But for the past two years, it has been touch and go whether it made a pre-tax profit.

However, in the past couple of months, Midland had begun to believe that it had turned the corner under its new chairman, Sir Peter Walker, and new chief executive, Mr Brian Pearce, who were appointed last spring. Although its after-tax profits were wiped out in 1990 and 1991 by losses on loans to UK companies and consumers, there were signs of progress: costs have been kept under control and revenue from interest and commissions has been rising strongly.

So Midland's directors are slightly disappointed to be deprived of the challenge of steering the bank back to health as an independent entity. But Mr William Purves, Hongkong Bank chairman, is ready to make them an offer they cannot refuse.

If the deal goes through - and bankers were confident yesterday that it would - it will create the world's first genuinely transcontinental bank, with strong businesses in both the Far East and Europe, together with a smaller presence in North America and the Middle East.

The two banks made only the barest of public statements yesterday when they posted the bids. They said they had agreed that "merger of the two groups would now be in the best interests of both companies and their shareholders".

Until a formal offer from Hongkong Bank is on the table, the executives of the two banks are constrained from making any further public statements about the deal by the Takeover Panel and the Stock Exchange. If bankers make statements which seem to put a value on the two businesses, the regulators can insist that any merger terms are based on those implied values - which Hongkong Bank or Midland might later regret.

Nonetheless, an account of the gestation and aims of the deal can be constructed from interviews with the bankers and their advisers.

Formal terms cannot be agreed until the banks have examined each other's balance sheets and loan books and formed a view of the relative value of the two businesses. This process of "due diligence" should not take more than a couple of weeks, since the organisations know each other well already.

Hongkong Bank should then ask Midland shareholders to swap their existing shares in the bank for new shares in Hongkong Bank - analysts said yesterday that Hongkong Bank would probably offer one of its shares for each Midland share. The deal would mean that Hongkong Bank's stake in the combined group at about 25%. Not only was the official statement from the two banks short, but bankers make it clear that it was slightly economical with the truth. This will not be a "merger" or marriage of equals. If the negotiations are successful, Hongkong Bank will make a takeover offer for Midland and will emerge under the chairmanship of Mr Purves - firmly in control of the combined businesses.

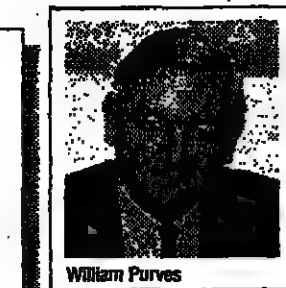
However, a takeover cannot be completed without the formal approval or behind-the-scenes blessing of a number of regulators and governments. Hongkong Bank has sought on the Chinese government, which will take control of Hong Kong in 1997, and is hopeful of winning its approval.

A merger of the Midland and Hongkong banks to create an £8bn group would not be a marriage of equals, says Robert Peston

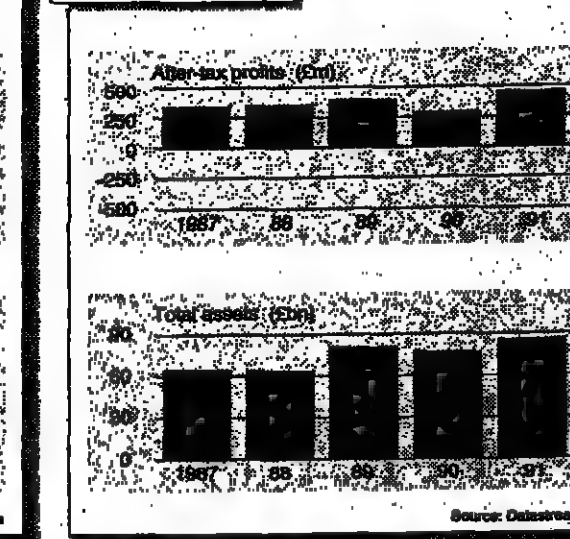
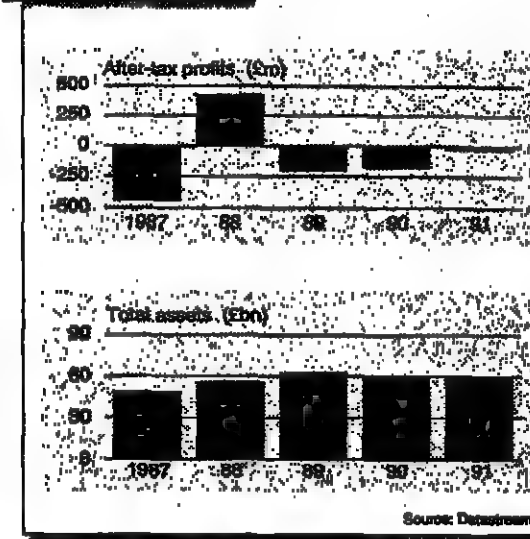
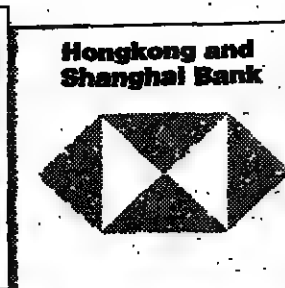
Griffins and dragons



Brian Pearce



William Purves



The attitude of the British government - whether Labour or Conservative - would depend on foreign policy considerations and thus on an assessment of China's stance. Neither the UK Department of Trade and Industry nor the EC competition authority in Brussels is expected to block the deal - the combined business is unlikely to be seen as having an unfair competitive advantage, since Hongkong Bank's presence in Europe is relatively small at the moment.

As for the Bank of England, it will examine any takeover proposals carefully, although it is expected to give its approval. The Bank's primary aim is to protect the interests of Midland's depositors. So it will seek guarantees that Midland's deposits will not be used to make loans in the colony - just in case there is an economic calamity in Hong Kong after 1997 when it reverts to Chinese rule.

There should be big advantages for both banks in combining their businesses. Hongkong Bank should acquire a big source of earnings outside Hong Kong. It points out that it is not turning its back on Hong Kong and would not expect to reduce the scope of its operations there either before or after 1997. It has made that clear because it does not want to alienate the Chinese authorities.

But a deal with Midland provides it with extra insurance in the event - which Hongkong Bank says is unlikely - of economic decline, panic in the local banking market or nationalisation of assets in the colony after the Chinese take over.

Last year, it took out a preliminary

insurance policy by creating a holding company, which became owner of all its operations and is domiciled in London rather than Hong Kong. This makes it difficult for any Chinese government more hostile to private enterprise than the current one to control the group's assets outside the colony.

As for Midland, takeover would end years of uncertainty about its financial strength and its future ownership. Putting aside the uncertainties relating to the Hong Kong economy,

which cannot be quantified, Hongkong Bank has a very strong balance sheet.

Indeed, in the next few weeks it will reveal quite how strong it is, when it discloses its secret "inner reserves" - which analysts estimate at about £1,500m (£1.5bn) and which have been tucked away for a rainy day.

With the backing of Hongkong Bank's capital, Midland will have valuable additional resources to expand its businesses. It will, for example, be able to lend more to UK companies and individuals, rather than shrinking its balance sheet, as it has been doing recently.

The margin between Midland's borrowing and lending rate should also

improve. IBCA, the leading European rating agency, said yesterday that it was likely to upgrade the credit rating it gives to long-term deposits with Midland. What this means is that Midland will be perceived as a stronger business under Hongkong Bank's ownership, and should therefore have to pay less interest to attract deposits.

Given that the two operate in separate markets with separate cultures, integration will not be trouble-free. But it should be less difficult than it involved other banks from different countries for two reasons.

● Hongkong Bank has a strong British tradition. It was founded in 1865 to serve the local trading houses in Hong Kong and Shanghai and its senior directors tend to be expatriate Scots.

● It has been working closely with Midland since December 1987, when it took a 14.9 per cent stake in the British bank. Hongkong Bank's pursuit of Midland falls into two distinct episodes. From the end of 1987, the two banks started to learn about each other's operations and to ascertain where they could work fruitfully together. In the succeeding two years, they traded certain assets. Midland injected most of its Far Eastern operations into Hongkong Bank and took control of Hongkong Bank's fledgling continental European businesses.

The goal was a full merger - and at the outset, there was a hope within Midland that it would be a marriage of equals. When Hongkong Bank bought its stake, it gave a commitment that it would not increase it or

dispose of it for three years. This was regarded - both inside and outside the bank - as a merger deadline.

But by the summer of 1990, both banks had begun to have cold feet. Hongkong Bank's US and Australian operations were making losses running to hundreds of millions of US dollars - sorting them out was clearly going to occupy management.

Midland's difficulties were, if anything, even more serious. The onset of the UK recession meant that it was facing the prospect of enormous losses on UK loans. The magnitude of the problem was shown early in 1991, when it became the first clearer to cut its dividend since the 1930s.

If the management of both banks faced serious problems running their own organisations, they were perhaps going to face too much of a challenge in managing the integration of their two organisations.

There was an additional obstacle. At the time, Chinese approval was in doubt.

So on December 17 1990, the two banks issued a public statement that it was not the "right time" to consider a merger. This was interpreted by bankers and the press as an attempt by Hongkong Bank to say in the politest way possible that it had no intention of marrying Midland.

Sir Kit McMahon, Midland's chairman and chief executive at the time, was disappointed, having been the leading proponent of the deal. He had never based his strategy purely on the assumption that the merger would take place, but he had allowed expectations to build up inside the bank and in the City that a deal was likely.

Bankers in London say that he was probably also a little too slow to reorganise the core UK banking operations, which had become relatively less efficient than their main UK rivals. As a result, the Bank of England "encouraged" Midland to replace Sir Kit. The Bank sponsored the appointment of Mr Pearce and Sir Peter, which took place in March last year.

Nonetheless, Sir Kit had begun to cut costs and to ensure that Midland was pricing its products in a profitable way. By the end of the year, Mr Pearce and his colleagues began to be convinced that Midland had a future as a successful independent bank.

But Hongkong Bank still had its 14.9 per cent stake and the Kuwait Investment Office, the investment arm of the Kuwaiti government, has a further 10 per cent, which it acquired in the 1980s as one of its strategic holdings. "We were aware that we were very vulnerable" if Hongkong Bank decided it was still interested in bidding," said a Midland banker.

In the past year, Midland has had conversations with about 15 banks which said they were interested in buying parts of the bank, of which a third hinted they might be interested in a full-scale merger. But nothing could happen until Hongkong Bank decided what to do with its shares.

At the end of last year, Midland became aware that Hongkong Bank was becoming amorous again. Midland got its first hint in an interview with the Hongkong Bank's deputy chairman, Mr John Grey, which was carried in the South China Morning Post. "We started to dust off our Hongkong merger files," said the Midland banker.

Hongkong Bank's confidence had returned, because the losses in Australia and the US were diminishing and its profits from Hong Kong were at record levels.

Then the day after Midland published its 1991 results on February 27, Mr Purves became less coy. Midland started to work around the clock on the details.

On March 5, he had his first conversation with Midland's chief executive and chairman on the details of the takeover. Mr Pearce and Sir Peter now had no illusions. Independence was no longer an option.

Stalking points

■ Anyone seeking a sense of how long Hongkong Bank has been stalking Midland need only talk to Bernard Asher.

Boss of the James Capel subsidiary and one of two "honorary bankers" men on Midland's board, he was a corporate planner during the Hongkong Bank's abortive bid for Royal Bank of Scotland 11 years ago. Even then he liked the look of Midland.

However, he did not start taking its charms seriously until "six or seven years ago" when he was in charge of identifying possible partners. The more he came to know the Midland, the more logical a marriage appeared, says Asher, a former director general of the UK's National Economic Development Office.

One of his first intimations that wedding bells would ring came when he wanted to discuss his pay with someone at his employers' headquarters in Hong Kong. He was referred to a Midland banker who was on secondment there.

One difference from the Royal Bank affair is that the Hongkong Bank is using Schroder's as its adviser instead of Hambros - which may be connected with the fact that Schroder's chief executive Win Bischoff is an old Hong Kong hand.

Or perhaps it was because the Bank of England fell out with Hambros last time round after Hambros refused to disavow its client from pressing the bid. That, of course, was much to the displeasure of the Governor, Gordon Richardson, who just happened to be an old Schroder's man himself.

Hiccup
■ Dutch doctored owner Eric Doppen meant well when he installed an electronic speaking-breathalyser by his street-door. But although the

OBSERVER

gulliver-a-blow device has proved instantly popular. It is not being used quite as he foreman.

His object was to enable the Greenlo disc's customers to check whether they were legally sober enough to drive. Instead, they are using it as a referee for drinking-contests. The game is for parties to arrive by cab, whoop it up, then the one ending with the highest count on the breathalyser says everyone's fare home.

"It's become a question of honour to be the one who pays," the owner sighed.

Roll up

■ Swiss claims on Scottish territory are about to be diminished by the sale of the island of Gigha, off the Mull of Kintyre. Savills has been asked to sell it by Inverclyde Bank of Switzerland which took possession of it as creditor of a property company named Tanap Investments UK.

The man behind Tanap is Malcolm Poter, who lives in Kent and has commercial holdings in several Scottish towns. He bought Gigha (pronounced gear) for £5.4m in 1989 from David Landale, secretary to the Duchy of Cornwall which is responsible for the Prince of Wales's property.

The island's six square miles include a mansion, hotel, fish-farm, and grass airstrip, not to mention gardens where camellias and rhododendrons flourish in the frost-free air of the Gulf Stream.

Guy Galbraith of Savills in Edinburgh is not stating an asking price. He's relying on the Scottish system of asking for sealed bids and setting a closing date to work its usual magic, even at times like these.

Who me?

■ Do recessionary times make



BANK

"He's too set in his ways to change tax brackets"

difficult people even more difficult to cope with? During the next four months, 15 one-day seminars on the subject of "Dealing with difficult people" will take place, half as many again as were staged in the whole of last year.

The organisers, the Institute of International Research, put difficult people into categories such as connivers, emperors, wet blankets, saints, wonderful ones, saboteurs, exhibitionists, steamrollers, and emotional misfits.

While Observer is quite sure that none of its readers could ever be so described, those who have the misfortune to work in close proximity to a likely example can catch up £29 (excluding VAT) and learn how to devise their very own seven-point master plan to deal with the "super difficult".

Chuffed

■ GrandMet chairman Sir Allen Sheppard tells me he is well pleased at the response to his round robin about businessmen and the election.

Although far from all of his counterparts were willing to "put their heads above the parapet", he was "quite amazed" that two out of every three he approached were ready to sign his letter to The Times.

He has never found such a consensus before, except in the GrandMet boardroom, he says. The only real differences were over the points of syntax. In terms of heavy-weight names Sir Allen's letter is reasonably impressive although it does not quite match the list of distressed businessmen, led by Rolls-Royce boss Lord Toms, who wrote to The Times to complain at the Conservative Party's ditching of Margaret Thatcher in 1990.

The only names common to both lists are those of Sir John Cuckney, Sir Patrick Meany, Lord King and Neil Shaw.

Muddy campaign

■ Sir Rex Hunt, governor of the Falkland Islands during the Argentine invasion ten years ago, takes a predictably robust view of the current British election campaign.

In his latest column in the islands' main media outlet, the charmingly quaint Penguin News, he says: "It is difficult to write a letter from the UK at this time without referring to the forthcoming general election... Most of us are heartily sick of the mid-slinging and have already made up our minds for whom to vote; but that will not stop the politicians from wasting millions of pounds on their election campaigns."

Looks like the Green Party might show a distinct swing in Sir Rex's Sunningdale constituency.

Strip tease

■ How many men do you need to wallpaper a room? It depends on how thinly you can slice them.

Meet a new breed of businessman. (They're called miners.)

You may not think our workforce has much in common with Sir John Harvey-Jones, but as far as we're concerned, they've got as much to offer. Their attitude has helped to more than double productivity in just five years. It also put us into profit last year.

By encouraging everyone to contribute to building our success, we are now making the most of one of Britain's most powerful assets. And everything we do is aimed at giving our customers a better deal. One of our businessmen summed it up rather well: "We are tapping the richest seam of all - the hidden talents of our workforce."

British COAL
THE ENERGY TO SUCCEED

Claire Bolderson, recently in Rangoon, reports on the offensives by Burma's military government against ethnic minorities

Tightening the noose

On Burma's western border, Muslim refugees fleeing persecution are streaming into Bangladesh at the rate of 5,000 a day. On the eastern border, Thai forces are on alert and another refugee exodus is feared. In Rangoon, the capital, one of the world's most authoritarian regimes is relentlessly tightening its hold on power.

Mrs Khin Aye Win, prime minister of Bangladesh, is this week visiting the UN to ask President George Bush and the United Nations Security Council to intervene in the refugee crisis.

At least 200,000 Muslims, known as Rohingyas, from Burma's western Arakan state, are living in makeshift camps in Bangladesh. They have fled the Burmese army which, according to their detailed and consistent accounts, has unleashed a terrifying campaign of rape, torture, killing and forced evictions to make them leave.

Close to the border with Thailand, Burmese forces are engaged in another fierce offensive against ethnic minorities, as Karen rebels, who have been joined by other opposition groups, grimly defend their base at Manerplaw. Thai fighter pilots have been ordered to attack Burmese aircraft which threaten the land's air space in pursuit of the rebels, and at the weekend Thai artillery opened fire on Burmese troops which had crossed the border to attack the Karen base from the rear.

The attacks on ethnic minorities are part of a drive by Burma's ruling State Law and Order Restoration Council (SLORC) to establish its grip on all walks of life. The military junta took power in 1988 as pro-democracy demonstrations were sweeping the country. It held elections in 1990, but has ignored the result. It has kept the 1991 Nobel peace prize winner, Aung San Suu Kyi, leader of the opposition party which won a landslide victory in the poll, under house arrest since July 1988.

To try to squash numerous ethnic rebellions on the borders, the military is undergoing a rapid expansion. When the SLORC came to power in 1988 the military was about 180,000 strong. Now it is believed to have more than 350,000 men and that the number will double to some 500,000 by the end of the century.

The intention, Burma-watchers say, is to establish the army so deeply in the bureaucracy and state institutions that it can never be removed, even if it does one day allow civilians some measure of participation in the political process.

Burmese people offer little comment on what the government is doing against the Muslims and Karens. For them the campaigns are just another example of the extremes to which the army is prepared to go to establish total control over the whole of the country.

The military government in Rangoon denies allegations of ill-treatment of Muslims and through the tightly controlled media, accuses foreign news organisations of attacking the country with "fabricated reports". It says the Rohingyas are not one of Burma's native ethnic groups, and that the refugees are illegal immigrants or ignorant locals who have been lured away by Rohingyas "terrorists".

Foreign residents in Rangoon say that a big immigration check has been under way in Arakan state and that the military has been expanding its barracks and roads in the area. They say the government has ignored the fact that members of the Karen ethnic group, which is fighting for its own homeland in south-eastern Burma, have been trying to infiltrate western parts of the country. They fear the possibility of the Karens giving support to separatists there.

On the streets of Burma's slowly decaying cities, few soldiers are visible - an indication, says a foreigner in Rangoon, "of just how confident they can be quickly called on if needed. There are thousands of military informers scattered throughout the population and even the most innocent of conversations is reported. The government controls everything," says the young driver of a taxi.

Nearly two years after the election, the SLORC shows no intention of giving up power. "Political activity is on hold," says one diplomat. "They've got the place very, very tightly sewn up."

Of more than 200 political parties which registered for the May 1990 election, just 32 remain. All are monitored by the authorities; none is allowed to organise, or even discuss, anti-government activity. Universities are closed and university teachers have been sent on political re-education courses. Many former pro-democracy politicians and student activists have fled the country, and many others are in prison.

A Amnesty International has identified 1,500 political prisoners by name, and the US State Department has estimated the full number to be about 2,000. Reports of torture and ill-treatment are common.

The government, aware that it is not popular at home, sometimes explains through the newspapers or giant red billboards in the streets that life will get easier as stability returns. The army "will never betray the national cause", one such board reads.

It is also aware that it is vulnerable to growing economic discontent, and is seeking to do something about the chaotic economy. Sources in Rangoon say it has drawn up a four-year economic plan. The main aims are to revive exports, increase agricultural productivity and boost efficiency of state enterprises. Shortages of inputs such as fer-

tiliser and electricity will make that difficult.

The SLORC is believed to want to encourage joint ventures with foreign companies. However, Burma's poor international standing and the publicity attracted by persecution of ethnic minorities may make this increasingly difficult.

The SLORC ended 26 years of the "Burmese road to socialism" when it took power, and announced that there would be an open economy. A foreign investment law was passed, prompting a flurry of activity. That companies are involved in logging Burma's forests; Singapore, Japan and South Korea have significant involvement in the country; PepsiCo of the US set up a bottling plant, while Amoco and Unocal of the US, BHP of Australia, Japan's Idemitsu and Shell are among 10 foreign oil companies which signed contracts to work in Burma. However, repatriation of profits requires cabinet approval, bureaucracy is a nightmare and corruption is endemic.

Foreign trade has increased somewhat, though much of what is available on the streets is the result of rampant smuggling. Not long ago it was impossible to buy a light bulb or a tube of toothpaste, but today shops are full of Chinese, Japanese and western-made goods. Almost anything can be bought at Rangoon's night markets, and foreign films are popular.

Some Burmese have done well out of the new economic openness. "They are very rich but we don't know where they get it from," says a young restaurant worker who, like most people, is struggling to make a living. Inflation is high - rice prices rose by more than 60 per cent last year - and there is a shortage of petrol at the government pumps while on the black market the price per gallon is six times higher. As a result, transport is scarce.

Economic sanctions by foreign countries, say Burmese dissidents living in exile, may be the only way to bring the SLORC down. But though the US and European countries have taken measures to isolate Burma, a full-scale embargo seems a long way away. Telling pressure could be exerted by south-east Asian neighbours. Most have made individual protests, but they have refused to take a united stand.

In the absence of strong external pressure and with domestic opposition kept in check, the SLORC seems set to continue its repression.



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LETTERS

Deliberate use of consensus system

From Mr Robert Wang.
Sir, I commend your editorial "Overkill in Japan" (March 12) on the risks to the global financial community posed by Japan's mounting financial problems. Yours is one of the few publications to treat the issue with the gravity it deserves.

Yet I beg to differ with your analysis of the consequences of the recent scandals, which instead of threatening Japan's consensus system may be its salvation.

In fact, these scandals may have been the product of a deliberate decision of the "consensus system" to vitiate the obligations of the securities houses to pay loss guarantees and to fulfil other questionable promises that they could not satisfy in a free-falling market. By deliberately provoking a public controversy, the consensus system could relieve the brokerages of financial obligations they could not meet and, thereby, avoid disaster.

The lawsuits filed by some of the investment funds suggest that the brokerages may have miscalculated the effectiveness of this ploy. Nevertheless, these kinds of dispute may be merely signs of self-correction, to be resolved through the consensus mechanism.

I hope your prognostications come true. Reform of Japan's finance is critical not only to Japan, but also the world. The scandals of 1991-92, which would have sent a western financial system to its knees, in the Japanese context appear only to be a conscious venting of the economic steam engine, while the train roars onward.

Robert Wang,
167 K Street NW #990,
Washington DC

Devaluation

From F S Dalal.
Sir, I am surprised to find the fear of sterling devaluation among business chiefs.

In my opinion, devaluation within the ERM is a good boost for economic recovery and ultimate expansion of British business and reduction of unnecessary imports.

F S Dalal,
F S Dalal & Co,
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An odd tax system to encourage investment

From Stephen R Bond.
Sir, A lot of hot air has been spoken in the last week on the subject of capital allowances and corporation tax. Norman Lamont suggested during his Budget speech that the present UK corporation tax does not act as a drag on investment.

World that this was so, but unfortunately all the research of which I am aware indicates that this tax does discourage economically viable investments.

The reason is not hard to find. For investment financed by borrowing, companies can deduct the approximate costs of both depreciation and finance through capital allowances and interest deductibility, so that the tax is approximately neutral. For investment financed from retained profits, they can claim only capital allowances.

The lack of any deduction for the cost of using equity finance comparable to interest deductibility in the case of debt means that equity-financed investment is discouraged. Since about three quarters of total company investment is financed from retained profits, corporation tax certainly acts as a

drag on investment. Estimates from the Institute for Fiscal Studies suggest that this drag could be the equivalent of an extra two percentage points on interest rates for investing companies. Add to this the discouragement that business rates impose on business investment in buildings and the combined effect begins to look serious.

The Labour party's response is a curious mélange. Its "shadow" Budget proposal gives, for a temporary period only, a small subsidy to investment in manufacturing plant and machinery. This form of investment accounts for only one-fifth of total company investment in the UK, so the remaining four-fifths would be unaffected.

Just why manufacturing investment in plant and machinery should temporarily be singled out for special treatment is hard to fathom. While this would achieve a modest and short-lived stimulus to this form of investment, it looks like a very odd way to run a tax system.

Stephen R Bond,
Nuffield College,
Oxford OX1 1NF

Lessons about property costs

From Mr Martin Forde.
Sir, Mr Jack's letter (March 10) on the unlevel playing field between domestic and business property costs such as rent levels does not draw the most important lessons. Business will always drive out residential use. Only planning procedures can prevent this. In central Paris, free residential rents are half office rent levels.

There is, too, the vital need for a vigorous free domestic rental sector which British governments have refused to recognise for decades. The Englishman's obsession with ownership of his castle is not shared by other countries' citizens. Renting is often the cheaper option, and promotes labour mobility.

Mortgage tax relief is an iniquitous favour to the non-

Security that money schemes cannot buy

From Mr V J Chambers.
Sir, Philip Chappell ("Time to unmask a pensions charade", March 18) correctly points out that money purchase pension schemes (of which personal pensions are an expensive variant) can produce splendid pensions - but only with luck. That is the fundamental weakness - the amount of pension depends on the investment returns over decades (unforecastable) and on interest rates at the very date of retirement (anybody's guess).

Money purchase schemes produce prizes and paupers, but the individual cannot know which he will be until he retires, by which time it will be too late to do anything about it.

Final salary schemes have strengths and weaknesses. The latter can be removed if the next government acts in the spirit of the social security select committee's recent report. Those people fortunate enough to be members of final salary schemes can plan their retirement knowing what at least part of their retirement income will be in relation to prices at the time. It is what it will be in "real terms". That is something money purchase schemes cannot do.

Money purchase schemes have already been discredited once as the result of inflation from the 1960s onwards. Does society have to learn that lesson all over again?

V J Chambers,
Watson House,
London Road,
Reigate, Surrey RH2 9PQ

A point about the HIV virus

From Mr Stephen T Meldrum.
Sir, Dominic Lawson underestimates the incidence of the HIV virus ("Sex and the single company", March 14). 0.04 per cent is 1 in 2,500 (not 1 in 4,000) and 0.016 per cent is 1 in 6,250 (not 1 in 16,000). By Mr Lawson's maths the more precision in the percentage the less the likelihood. A few more decimal places would make the HIV virus a mere curiosity.

Stephen T Meldrum,
White's Hill,
Amersham Road,
Beaconsfield, Bucks HP9 2UG

Significant?

From A Nohehl.
Sir, Is there any significance to the arrow pointing "right" in front of the shadow chancellor's team on your front page picture (March 17)?

A Nohehl,
AJN Design Co,
Surrey, Surrey KT5 9EX

Edward Mortimer

Foreign aid as vote winner

The UK general election has put overseas development back on the agenda of all political parties



FOREIGN AFFAIRS

"I was thinking, 'I said to the lady in the Conservative party's research department, 'something about the different parties' policies on overseas development - sort of, on the margin of the election campaign, as it were...'"

She bridled. "I don't think it'll be on the margin. There's going to be quite a substantial passage in our manifesto."

This is interesting. Concern for the Third World, after all, is hardly a central feature of the Conservatives' brand image. One of the first things you learn, on opening the new Labour policy document on the subject, is that "since 1979 the Conservatives have cut the aid budget by 17 per cent in real terms - and by nearly half as a proportion of our national wealth, from 0.51 per cent to its present 0.27 per cent, its lowest ever on record."

These figures do not seem to be disputed by the Conservative party but the interesting thing is that it is not proud of them. What the party's research department wishes you to know is that "Britain's aid programme is the sixth-largest among western donors - and growing". Both parties assume, in other words, that British voters, unlike their American cousins, like the idea of their money being spent on foreign aid.

I need hardly tell you that the same assumption is made by the Liberal Democrats. Like Labour, they propose "an increase in UK official development assistance to 0.7 per cent over five years" (a target set by the UN, which the government "accepts in principle" although "like its predecessors, it has no set timetable to achieve it"). But the Lib Dems go further, recommending a further increase to 1 per cent over the succeeding five years (something stated by Labour as an "aim" in 1987, but now dropped).

The Green party takes the same position, while the Scottish National party, belying national stereotypes, is even more generous with the money of putative Scottish taxpayers: "Scotland will accept as an immediate target for the aid

budget the UN figure of 0.7 per cent of gross national product, but would aim at 1 per cent of GNP by the fifth year after independence." Plaid Cymru, more prudently, confines itself to the statement: "It is only when this minimum target (0.7 per cent of GNP) is achieved that we can show our real commitment to genuine development."

These figures are inevitably quoted, because they are the simplest quantitative indicator of how much importance a country (or a party) attaches to overseas development. But all parties are quick to point out that such a crude total means little by itself.

Aid nowadays is judged by its "quality" as much as its quantity, and there are various ways that quality can be assessed. Does the aid reach the people who need it most, and does it address their "basic needs"? Does it help to promote human rights, democracy

ment may simply help to perpetuate the vicious circle. It is often very difficult to know whether the potential benefit of a given project or programme outweighs the harm it may do by strengthening an oppressive government, or not. Such decisions need to be based on expert knowledge and detailed information, which implies a relatively large staff, possibly absorbing too large a share of the total aid programme.

The present government has put "good government" at the top of its list of priorities, while in the Labour document "democracy and development" come second, after "putting the poor first". In the words of Mr Ed Mayo, head of campaigns at the World Development Movement, a cross-party pressure group: "Although both parties do point these two issues into their policy strategy, with their own emphases, the contrast is still strong enough for one to

or, more broadly, "good government" what is on offer to voters as a choice between less poverty (Labour) and less tyranny (Conservative)."

Labour perhaps strains credulity by promising to put "development at the heart of government", but backs it up with a pledge to create a department of state, the Department of International Development, to be headed by a cabinet minister. The idea is to give development interests a direct voice in the cabinet, and help them to resist the distorting pressures of the Treasury, the Foreign Office (to which the present Overseas Development Administration is subordinate) and the Department of Trade and Industry.

It has to be said, however, that the record of previous Labour governments is not encouraging. In 1964 and 1974 the development minister started off with cabinet status, only to lose it within three

years as public spending came under heavier pressure. Moreover, while Labour is critical of the Conservatives for using the "Aid-Trade Provision" to support British companies competing for contracts overseas, "with virtually no meaningful attempt to impose development criteria", it no longer promises, as in 1987, to replace this provision with a Trade and Development Fund outside the aid budget. Instead, it merely says the option of transferring responsibility for it to the DTI "will be considered".

Labour agrees with the Conservatives that "trade has a bigger impact on developing countries than aid ever could or should have". Yet it still leaves discussion of trade issues till last. Indeed the Tories themselves persist in using "overseas aid" as the overall heading for their development policies.

The arrangement of the Liberal Democrat green paper is more logical, starting with a discussion of the notion of sustainable development, discussing in more detail the environmental dimension, the people dimension (population, education, health, refugees) and development strategies; then a long section on trade policies and a shorter one on debt before it gets round to aid.

No party seems to dissent from the view, expressed by the prime minister at the Commonwealth heads of government meeting in Harare last October, that "there is little point in the developed countries providing aid for economic development if the developed countries then deny access to our markets for those very same countries". The trouble is that, for all too many products, that is precisely what the developed countries do.

The European Community is one of the worst offenders, and the chances that a Labour government will succeed in changing that, whatever the outcome of the Uruguay Round, seem fairly slim.

A world of difference: Labour's programme for aid and development (Labour party, £2.50 or £5). Overseas Aid: the new agenda (Politics Today No. 2, £2). Shared Earth: Federal Green Paper No. 15 (Liberal Democrats, £4.35). Where the Parties Stand: WDM Guide for the General Election (World Development Movement, 25p).

Both main parties assume, in other words, that British voters, unlike their American cousins, like the idea of their money being spent on foreign aid

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HONGKONG & SHANGHAI BANK/MIDLAND BANK

Local bank with overseas growth ambitions

By Angus Foster

HONGKONG Bank's proposed merger with Midland casts another shadow over the Hong Kong unit's long term future at a time when the outlook for its other overseas acquisitions has started to improve.

Despite the bank's international ambitions, it remains closely linked to Hong Kong. Founded by merchants to finance trade on the South China Sea, the bank still earns the bulk of its income from the colony, where it and its Hang Seng Bank subsidiary control more than 30 per cent of the mortgage market and benefit from guaranteed profitable spreads from the colony's interest rate cartel.

Last week HSBC Holdings, the London holding company for the bank's worldwide assets, announced a 83 per cent

increase in profits after tax to HK\$5.66bn (£424m) for 1991. Most of the increase was due to lower losses in its US and Australian operations, which added more than \$2.2bn.

Although the bank does not disclose earnings from Hong Kong, analysts suspect as much as \$5bn of total group profits of \$5.8bn stemmed from the colony.

In the 1980s the bank used its strong Hong Kong earnings to finance expansion into the industrialised world. It bought Marine Midland in the US and started the Hongkong Bank of Australia. Partly because of unfortunate timing, but mainly due to insufficient management, these overseas arms performed disastrously in 1990 and 1991. Last year Marine Midland lost \$189.9m (£108m) despite

two years of cost cutting and reduced loan portfolios. More damaging still, Hongkong Bank was forced to pump in \$200m of extra capital to preserve Marine Midland's capital ratios in 1990.

Hongkong Bank's problems with its overseas ventures stemmed from the style and structure of its management. Like many other Hong Kong companies, it lacks depth in management and prefers a lean head office. Overseas subsidiaries were initially given considerable autonomy.

The result was that when the overseas businesses ran into trouble with recession and bad loans, the bank lacked the spare senior management necessary. One indirect consequence was the calling off in December 1990 of merger talks

with Midland.

Analysts believe the worst is over. Mr John Mulcahy, director of research at Peregrine Securities, estimates Marine Midland will return to profit this year and make about \$70m. Before the Midland announcement, he estimated the whole Hongkong Bank group would make about HK\$9.4bn pre-tax this year, an increase of 33 per cent.

Despite all its foreign troubles, the bank is still believed to hold about HK\$20bn in inner reserves. These will probably be revealed in the Midland offer document and could provide a crucial push to Hongkong Bank's share price.

Although Hongkong Bank has had plenty of time to size up Midland, it has not yet decided how it will manage it.

The most difficult decision will be whether to risk allowing Midland considerable autonomy, as with Marine Midland.

But even if Hongkong Bank did want to take closer control, it lacks the management. Mr William Purves, chairman, is to retire within the next two years and Mr John Gray, chief executive, is 57 and likely to retire soon.

Finally, there is the question of culture clash. The momentum for the initial link up was largely maintained due to the friendship between two individuals, Mr Purves and Sir Kit McMahon, the former Midland chairman.

Otherwise, there is no evidence as yet that Midland will take kindly to Hongkong Bank's essentially colonial view of the world.

City delays verdict after its initial surprise

By David Barchard

NEWS OF Hongkong Bank's bid for Midland Bank took London by surprise. Only a few City voices had any inkling that ideas of a merger had been revived. Fewer still had a clear sense of how it will turn out in practice.

The initial reaction of fund managers and ratings agencies was to remain cautious until more details emerge.

ISCA, the London-based international bank rating agency, said that it had put both banks on credit watch. "We want to know more details before we make up our minds about this. We need to see the financing of the merger and how they propose to structure it," said one agency's banking analyst yesterday.

He agreed with fund managers who said that the two fundamental facts about the merger were that Midland has staged a fairly convincing recovery and does not need to be taken over, while there is no doubt that Hongkong Bank does need to diversify out of Hong Kong ahead of the transfer of its government to China in 1997.

"Midland Bank was probably the best-placed recovery situation in the sector," said the fund manager. "One international banker said Hongkong Bank is in a much stronger position now than in 1987 when a merger was first mooted and can expect less resistance when imposing its will on Midland."

Proposed deal fuels speculation on further mergers

By David Lascelles

IF THE deal goes through it will bring about the greatest change to the structure of UK banking since the merger wave 25 years ago. But will it have a knock-on effect, either by triggering further mergers, or by forcing the banking industry to come to terms with a much strengthened competitor?

Midland's transformation from the perennial banking weakling to a member of a muscular financial group would be bound to have an effect on other banks. Midland would be able to lend more, and invest more heavily in improved services. But City expects Midland to proceed cautiously, particularly with the UK banking market in its current ravaged state.

Mr Peter Toeman, banking analyst at UBS Phillips & Drew, said he had not downgraded his profit forecasts for the other clearing banks in light of the proposed merger. If anything, he said, the prospect of the merger would put even greater pressure on other banks to reduce their costs and expand their profit margins.

Ironically, the merger could even reduce competitive pressures. Desperate as it has been to regain its market position, Midland has been one of the most aggressive banks recently, and has often been a leader on the price-cutting front. It might not need to push so hard knowing that it had the Hongkong Bank behind it.

As for the prospect of further mergers, banking stocks leapt ahead yesterday on speculation

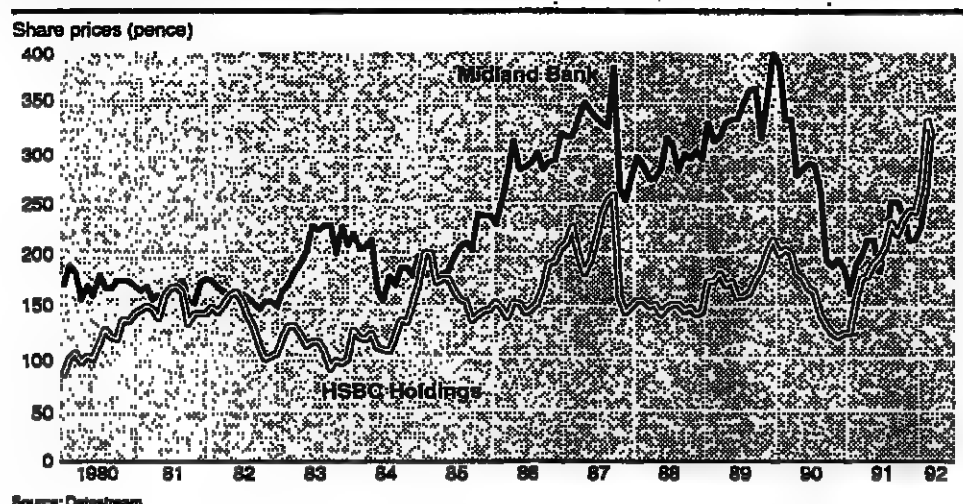
about more bids. But these seem unlikely, at least among the large clearers. The recent row over alleged overpricing and bully-boy tactics by banks in the small business market, and constant rumbles of discontent over their treatment of the private customer have not endeared them to the fair trading authorities. Any proposed bank merger would be guaranteed a monopolies referral.

Speculation about mergers is probably more apt for smaller banks, the Trustee Savings Bank and the Abbey National. Although the Midland-Hongkong deal has yet to obtain Bank of England approval, the fact that it has even got this far reinforces the message that UK clearing banks are available to overseas bidders.

Robin Leigh-Pemberton, the Governor of the Bank of England, has said he thinks that "core banks" should remain under British control. But his policy statement is now five years old, and the Bank's single market rules, he could not stop an EC clearer buying a UK clearer purely on the grounds of nationality.

News of the deal could provoke a counterbid, though analysts said yesterday that it was hard to identify any banks that would have the means to top any offer from the Hongkong. Meanwhile, the Bank of England will want to ensure that any deal safeguards Midland from "contagion" from the Hongkong group should, for example, Hong Kong undergo some China-related crisis.

TIMETABLE OF EVENTS	
Jul 1980	Midland buys Crocker National Bank in US
Oct 1980	Hongkong Bank buys 51% of Marine Midland Bank in US
Apr 1981	Hongkong Bank bids for Royal Bank of Scotland, blocked by UK government
Apr 1988	Midland sells Crocker
Feb 1988	Kit McMahon joins Midland Bank board from Bank of England
Dec 1987	Hongkong Bank buys rest of Marine Midland
Dec 1987	Hongkong Bank pays £365m for 14.9% stake in Midland Bank
Dec 1990	Midland and Hongkong Bank drop merger plans. Hongkong Bank sets up UK holding company
Mar 1991	Sir Kit resigns as Midland chairman; company is first UK bank since the Depression to cut its dividend
Feb 27 1992	Midland reports £38m pre-tax profits for 1991, treble 1990's profits
Mar 10 1992	Hongkong Bank reports 83% increase in 1991 net profits to HK\$5.66bn (£424m)



Few changes planned for the top personnel

MIDLAND and Hongkong are no strangers, writes David Barchard and Angus Foster.

After Hongkong Bank took its original 14.9 per cent stake in Midland in 1987 - amid talk of an eventual merger - some of Midland's operations passed to Hongkong, while others, for example some leasing and trade finance operations, have been run jointly.

For much of the late 1980s there was a quiet contest among senior officials in the two banks over how operations and territory would be shared out after a merger.

Yesterday Hongkong Bank indicated that it intended to keep Midland as a "stand alone" operation, making few changes to its top personnel and retaining its outward presence in the high

street largely unchanged.

Mr Brian Pearce, previously finance director at Barclays, will be retained as chief executive. Unlike his immediate predecessor, Sir Kit McMahon, Mr Pearce is able to communicate easily with the rank and file of the bank's branches and his departure now would probably throw branch morale even further into the doldrums.

There seems little doubt that Midland is in for a culture shock. Hongkong will make sweeping changes inside Midland in the medium and longer term, and operations will be combined where possible, though since they overlap in only a few areas there seems to be little scope for speeding up Midland's drive to cut costs in the UK.

With a stronger capital base, Midland will be better placed to compete with the other three large high street banks than it has been for several years. Its executives enjoy one main asset. They are steeped in the business of UK-style retail and small company banking, an area in which Hongkong Bank has little previous experience.

Indeed, to compete in the rapidly-changing banking markets of late 20th century Britain, Hongkong Bank must make some fairly drastic adaptations of its own. Despite its international ambitions it remains at heart a paternalistic, and very colonial, institution. Junior employees are not allowed to marry before 25, and curry is served for lunch every Thursday. Most of the

senior management are British, especially Scottish, and the bank only recently started recruiting graduates.

The chairman of "the Bank", as it is known in Hong Kong, is always invited to sit on the Hong Kong Governor's elite Executive Council, the most powerful decision making body in the colony.

Mr William Purves, chairman since 1986, is a Scot who has continued the international expansion initiated by his predecessor, Sir Michael Sandberg. Mr Purves is due to retire in the next two years, and he now has the chance to complete the final part of the 1989, by giving Hongkong Bank a meaningful European presence through the Midland merger.

Not easy to combine investment sides

By Richard Waters

MAKING SENSE of the other hand, materialise both investment banking activities of Midland and Hongkong Bank will not be easy. Each bank has recently taken steps to rationalise its own operations in these areas; with different results.

Hongkong Bank, for instance, has moved its fixed income business out of James Capel and into the parent bank to sit alongside the treasury

activities. Midland, on the other hand, materialise both investment banking activities of Midland and Hongkong Bank will not be easy. Each bank has recently taken steps to rationalise its own operations in these areas; with different results.

one step removed, as at Midland Montagu. The banks maintain between them a litter of different brand names, reflecting their piecemeal move into investment banking and their failure to integrate their respective businesses in this area - Midland Montagu, Samuel Montagu and Greenwell on the Midland side, for instance, and James Capel and Barclay on the Hongkong Bank side.

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We wish to advise Bondholders that in respect of the above issue forged bearer bonds in denominations of ECU 10,000 are in circulation.

We therefore recommend that all necessary precautions are taken with respect of transactions in Bonds and/or coupons of this issue. We will publish a further notice as soon as possible detailing any specific action to be taken in connection with this matter.

Should you have any queries, please contact the Fiscal Agent of this issue:

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THE COMMISSION OF THE EUROPEAN COMMUNITIES
Luxembourg, March 18, 1992

ISTITUTO PER LA RICOSTRUZIONE INDUSTRIALE

LISTING ON THE MILAN STOCK EXCHANGE

WARRANT IRI STET 1991-1994
to purchase from IRI STET savings shares

On March 3, 1992 the Commissione Nazionale per le Società e la Borsa (CONSOB) approved the listing of the warrants to purchase from IRI STET savings shares on the Milan Stock Exchange.

The information memorandum was deposited with the CONSOB on March 10, 1992 re. n. 2207.

The warrants will commence trading on March 18, 1992.

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For the interest period from March 15, 1992 to June 15, 1992 the Note Rate has been determined at 11.85% per annum. The interest payable on the relevant interest payment date, June 15, 1992 will be £2,696.56 per £100,000 nominal amount.

By: Citibank N.A. (CIBN Dept.)
March 18, 1992

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Series	Interest Rate	Payment Date	Rate %
Series A	11.85%	11/15/92 to 11/15/92	11.85%
Series B	11.85%	11/15/92 to 11/15/92	11.85%
Series C	11.85%	11/15/92 to 11/15/92	11.85%

By: Citibank N.A. (CIBN Dept.)
March 18, 1992

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In accordance with the Terms and Conditions of the Bonds, notice is hereby given that for the interest period from March 16, 1992 to September 15, 1992, the Series A Bonds for which a nominal amount of US\$ 22,000,000 has been issued will carry an interest rate of 5.225% per annum and the Series B Bonds for which a nominal amount of US\$ 15,000,000 has been issued will carry an interest rate of 5.225% per annum.

The interest payable on the relevant Interest Payment Date, September 15, 1992 will be US\$ 270.69 per US\$ 10,000 principal amount of Series A Bonds and US\$ 265.69 per US\$ 10,000 principal amount of Series B Bonds.

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Dear Shareholder,

We have the pleasure of inviting you to attend the Annual General Meeting of Shareholders which will be held on Wednesday, March 25, 1992 at 2:30 p.m. at the offices of the Trust Bank Luxembourg S.A., 47, Boulevard Royal, L-2449 Luxembourg, for the following purposes:

AGENDA

- To improve the annual report incorporating the audited and audited financial statements of the Fund for the fiscal year ended November 30th, 1991.
- To discharge the Directors and the Auditor with respect to the performance of their duties during the fiscal year ending November 30th, 1991.
- To elect the following nine persons as Directors, each to hold office until the next Annual General Meeting of Shareholders and until his or her successor is duly elected and qualified:

R.D. Smart, C.B.E.
J. Kest Blais, Jr.
E.M. Davis
David H. Davies
Thomas C. Drees
W.H. Henderson
Edward J. Liddell
Barbara V. Widdich
Clemens Weilmann

- To appoint Ernst & Young, Luxembourg as independent auditors of the Fund for the fiscal year ending November 30th, 1992.
- To approve amendments to the Articles of Incorporation to provide for additional classes of shares, the redemption of existing shares as Class A Shares and a shareholder servicing fee.
- To transact such other business as may properly come before the meeting.

Only shareholders of record on February 26th, 1992 are entitled to notice of, and to vote at, the Annual General Meeting of Shareholders and at any adjournments thereof.

By Order of the Board of Directors

MBE Finance N.V.
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The interest payable on the relevant Interest Payment Date, September 15, 1992 will be US\$ 270.69 per US\$ 10,000 principal amount of Series A Bonds and US\$ 265.69 per US\$ 10,000 principal amount of Series B Bonds.

The Agent Bank
Kreditbank Luxembourg

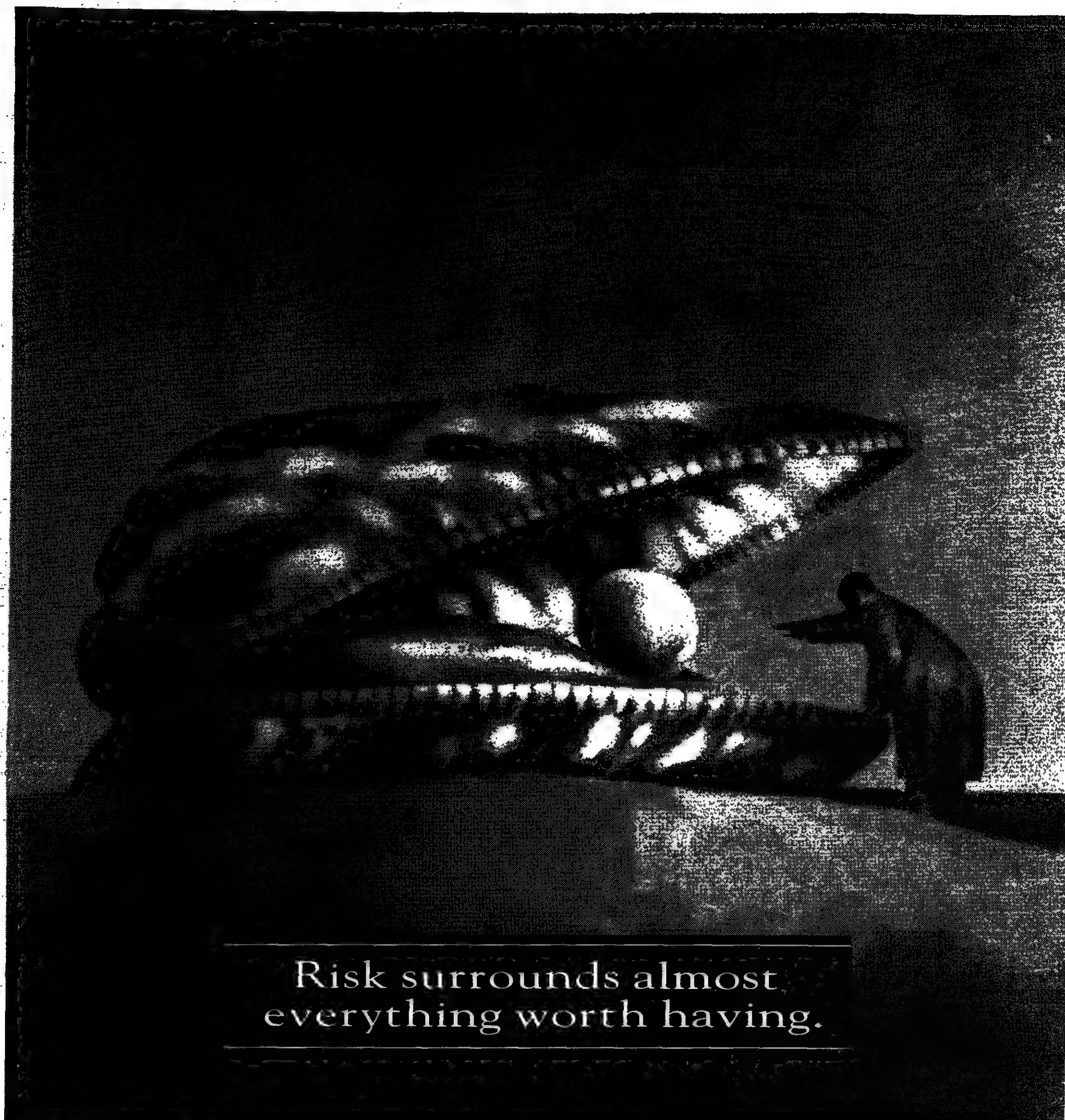
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By: The Chase Manhattan Bank, N.A.
London, Fiscal Agent
March 18, 1992

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COMPANIES AND FINANCE

Evans Halshaw limits fall as new car sales decline

By Jane Fuller

IN A declining market for new cars last year, Evans Halshaw, the motor dealer, limited its pre-tax profit fall to 6 per cent, from \$4.1m to \$3.8m.

The share price rose 9p to close at 285p, its highest level since 1989.

The profit decline for the year to December 31 was much less steep than in 1990, when the group was hit by losses in parts distribution, which it has sold, and the cost of reorganising contract hire.

The group also announced plans to open two multi-franchise outlets in the Midlands.

This decision was made against a background of restrictions related to a recently published Monopolies and Mergers Commission report.

Mr Geoffrey Dale, chairman, said the first outlet, in Birmingham, would combine the sale of new Honda, Nissan and Mazda cars with used cars and service. It would cost just over £3m and open by August.

The second, in Solihull, would include Vauxhall, Rover, which relaxed its exclusivity requirements in January, and Toyota. It would cost a similar amount and open next year.

The concept involves a cluster of independent showrooms rather than the new makes being mixed in together.

Mr Dale said that when the

developments were complete the company would have 45 dealerships covering 15 different franchises.

Operating profit fell by 18 per cent to £7.1m (£8.52m) on turnover of £840m (£838m).

Part of the fall followed a business disposal. Ongoing activities were down 7 per cent. Mr Dale blamed the downturn in the UK new car market - last year total sales fell by 21 per cent to 1.59m units.

The share of Evans Halshaw's operating profit attributable to car sales fell from 32 per cent to 19 per cent.

Three quarters of profit came from servicing and parts, compared with 62 per cent in 1990.

At the pre-tax level, there was a £500,000 turnover in contract hire and the growing fleet management business, which gives computerised analysis of fleet costs.

This helped the interest line, where charges fell from \$4.52m to \$2.44m. The business disposal and cost control also played a part.

Net debt went up slightly to \$14m (£13m), all but £2m related to contract hire, giving gearing of about 37 per cent.

Earnings per share slipped from 12.5p to 11.7p. A maintained final dividend of 7.5p makes an unchanged 11.25p total.

Hilldown mushrooms in the Netherlands

By Maggie Urry

HILLDOWN HOLDINGS, the food processing group, is buying Holo, a Dutch mushroom and asparagus canning and bottling business, in a move which will make it one of the largest mushroom processors in Europe.

The seller is Albert Fisher, the fresh produce distributor. Hilldown is paying £187.5m (£11.7m) cash, a price thought to be at about asset value.

Hilldown has emphasised its strategy of making small acquisitions which fit easily with its main business, and Holo will be combined with its Jeco Conserven Hort mushroom and asparagus business.

Mr John Jackson, deputy chairman of Hilldown, said Holo had a modern facility which was working at about 70 per cent capacity. Jeco's management would run the combined operation and its retail packing side would be moved to Holo while Jeco's plant concentrated on catering packs.

Mr Jackson said the European mushroom market had been hit in 1991 by an influx of cheap mushrooms from Poland, but now that some producers had left the market profitability was improving.

Hilldown shares rose 2p to 176p, and Albert Fisher's shares were unchanged at 67p.

Four Seasons Hotels in deal with EIE

By Bernard Simon in Toronto and Robert Thomson in Tokyo

CANADA'S Four Seasons Hotels will become the world's largest operator of luxury hotels under an agreement with the Japanese parent of the Regent International chain.

EIE International, the financially troubled Japanese developer, will transfer management of five Regent hotels, including those in New York and Milan, to Four Seasons.

The two groups also plan to set up a property partnership in which each will contribute its interests in 10 hotels, all but two of them in North America.

EIE will also contribute its interest in Regent.

EIE will have an 80 per cent stake in the joint venture, with Four Seasons owning the remaining 20 per cent. Four Seasons will also contribute \$100m in equity.

Four Seasons, whose 23 existing properties include The Pierre in New York and London's Inn on the Park, said yesterday the deal accelerated its planned expansion in the Far East by five to 10 years without increasing its exposure to the real estate market.

Regent manages 10 hotels, expects to negotiate contracts for five others, and has several projects under development. Four Seasons said it would provide advisory services for various properties still managed by the Japanese group.

Separately, EIE International has resort and golf club interests in Asia and the Pacific, and also owns a floating hotel moored at Ho Chi Minh City in Vietnam.

Mr Yoichi Shibata, EIE's managing director, said "the value of our property holdings

will be increased by the Four Seasons link because the company is one of the world's most powerful hotel operators".

The Japanese company plans to reduce estimated debts of ¥800bn (\$4.7bn) through strategic sales of property holdings over the next two years or so.

The Long-Term Credit Bank, the main bank of EIE, and four other Japanese institutions have sent managers to restructure the company, which has already sold off a hotel in Saitama and part of its share in a Hong Kong office complex.

Federal Express to sell French domestic service to TNT

By Kevin Brown in Sydney

TNT, the Australian transport group, yesterday announced an A\$80m (US\$60.1m) deal with Federal Express, the US express mail carrier, to buy the Chronoservice domestic express business in France and deliver inbound international shipments for FedEx in several European countries.

The deal follows the decision by FedEx to pull out of the highly competitive market for express services between European countries, and to end domestic services in France, Germany, Italy and the UK.

Sir Peter Abeles, TNT chief executive, said the agreements, subject to approval from European regulatory authorities,

would "further demonstrate the leading position we have built in Europe."

The deal represents a significant expansion by TNT, which will become a strong competitor in the French domestic market where it operates only international services.

Chronoservice is one of France's leading express mail companies, with a network of 12 depots, about 450 employees and 235 trucks, mostly located in the west of the country.

TNT said the deal was supported by GD Net, the Dutch-based consortium of five European and North American post offices which last year agreed to form a joint venture to pool express mail shipments.

The second element of the deal stipulates that FedEx will appoint TNT's Express Worldwide subsidiary as its sub-contractor to handle inbound deliveries to 10 European countries.

The effect will be to remove a strong competitor from the inbound international market, and increase the volume of packages being handled by TNT's road and air delivery network.

The agreement did not affect TNT shares, which have strengthened considerably after falling below A\$1 last year as worries mounted about liquidity. The shares closed unchanged at A\$1.96 on the Australian Stock Exchange.



Sir Peter Abeles: deal demonstrates leading position in Europe

Apt hue for Bluebird's fun bus

By Peggy Hollinger

IT HAS been a tough time all round in Toynton, but especially for Bluebird Toys, maker of the microscopic Polly Pocket doll and the Big Red Fun Bus.

Pre-tax losses at this USM-quoted group deepened from \$266,000 to \$2.65m over 1991.

Virtually all of the deficit was attributable to exceptional charges of \$3.46m taken during the first six months for a wide-ranging restructuring programme.

Profits in the second half totalled \$224,000, compared with \$40,000 for the comparable period of 1990.

Mr Terrell Norman, founder and chairman, said the restructuring programme was now complete and the company expected to make a profit in the coming year.

"We are now back on track... Trying to restructure in the recession was like trying to turn a supertanker round in a force 10 gale," he said.

Two factories had been closed in the last 18 months with the subsequent loss of 450 jobs.

Head office staffing had been reduced and various product ranges combined under a single sales force.

Stocks had been cut by 50 per cent to \$4.2m, and a significant amount of work was being sourced from the Far East. He denied that this would affect the quality of products offered.

Turnover fell from \$44.8m to \$42.6m. Margins came under pressure due to the greater proportion of overseas private-label programmes.

A consortium comprising Chignier and Chieffra offered \$92.2m in cash for a 60 per cent stake in Central Nueve, a company created to manage two Buenos Aires power stations.

The company was carved out of SIECBA, the state-owned electricity monopoly that serves greater Buenos Aires.

The Chilean companies owned Spanish, French, US and Chilean rivals. The second-placed bidder, France's state-owned Electricité de France, offered \$84.8m.

Argentina hopes to net over \$60m by selling seven utilities, including the entire electricity and gas industries and part of state-owned oil company YPF.

It plans to create an electricity market in which generating, transport and distribution are handled by competing companies.

Ten per cent of Central Nueve's stock will be held in trust for the employees, while the government will retain a 50 per cent share. It plans to sell its shareholding in a stock market flotation at a later date.

Stockbrokers in Buenos Aires reported strong demand for shares in Telecom Argentina on Monday. This was the first day for offers to buy the government's remaining 30 per cent stake in the country's second largest telephone company which was privatised in 1990.

Chilean group wins Argentine power order

By John Barham in Buenos Aires

TWO privatised Chilean power companies have won the bidding for the first Buenos Aires electricity generator to come on the market as part of Argentina's aggressive privatisation programme.

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Unisys expects 'small profit'

By Louise Kehoe in San Francisco

UNISYS, the struggling US computer giant, said it expected to be profitable in the current first quarter in spite of continuing market weakness and tough competition.

After several years of heavy losses, Unisys returned to profitability in the fourth quarter of 1991.

The company now expects "a small profit in the seasonally weak first quarter, compared with a loss of \$36m, or 79 cents a share, in the first quarter last year", said Mr James Unruh, chairman and chief executive.

"Clearly, we consider a first quarter profit another significant milestone in our recovery. Given the environment, a profit was not a sure thing. We remain very cautious about global economic conditions,

particularly in the first half. But we have not altered our view of 1992 as a profitable, though difficult year," Mr Unruh said.

Outlining Unisys' strategy, he said the company aimed to lower its costs in order to maintain profitability in spite of weak business conditions.

With "our continually improving cost structure, our incremental revenue we can generate will have a positive impact on the bottom line," he said.

Mr Unruh said Unisys planned to continue to reduce its \$80m debt and the company expected to generate more than \$700m in cash flow from operations in 1992.

"We believe we were early among our computer systems

competitors to reshape our business to the new realities of our industry. There is no easy or rapid way to solve today's challenges. But we have indeed made a new start and will begin in 1993 to reap the benefits."

Deil Computer said Xerox would market Dell's personal computers in 16 countries in South America, Central America and the Caribbean, AP-DJ reports from Austin, Texas.

Dell said it would continue its relationships with other resellers in Latin America, which had distributed its products on a limited basis.

The countries do not include Brazil, which has barred personal computers imports since 1975, and Mexico, where Xerox does not market PCs.

Broker concerned about Lonrho's debt

By Roland Rudd

CONCERN over Lonrho's disposal programme will be highlighted today with the publication of a note by UBS Phillips and Drew, its stockbroker, predicting that the group's net debt for the year end will remain as high as \$3bn.

In spite of reports by the international conglomerate that it plans to reduce its net debt from \$1.1bn to about \$600m, its brokers fear that without sizeable international disposals Lonrho's borrowings will not fall significantly.

The report, entitled *Dependent on Disposals*, says Lonrho's problems are compounded by structural problems.

Because less than 10 per cent of its pre-tax profits are generated in the UK it is vulnerable on the tax front with unrelieved advance corporation tax.

The group needs more cash in the UK to pay interest and dividends.

In a further blow to the group, Phillips and Drew believes that Western Platinum, located in South Africa, is worth only half the £1bn valuation put on it by Mr Tony Rowland, Lonrho's chief executive, in the 1990 annual report. Lonrho has a 76 per cent stake in the mine.

The broker has also downgraded its profit forecast for 1992 to \$150m, with earnings per share of 10p compared to 14.2p for the year to end-September 1991.

Since Lonrho's results were published in January, with pre-tax profits falling by 24 per cent to \$207m (\$278m), the group has announced a disposal programme to significantly reduce its debt.

Yet to date it has only

announced two disposals, which include the sale of its UK Man truck importing business for \$20m and Scottish and Universal Newspapers for \$45m to Trinity International Holdings.

Mr Mike Smith, conglomerate analyst at Robert Fleming Securities, said "Lonrho is not taking what the City is saying seriously enough: its debt is too high. And a \$45m sale will not make a blind bit of difference."

Lonrho reported the sale of its 50 per cent interest in Kumba and Nagel, the German freight forwarder, for DM\$40m (£118.8m) hours before its results.

Phillips and Drew believe there has been too much concentration on the possible disposal of UK assets and not enough about possible disposals abroad.

S&P sees US newspapers recovering

By Alan Friedman

THE US newspaper industry is showing signs of recovery, with prospects for a strengthening of profitability toward the second half of 1992, according to a report from Standard & Poor's, the credit rating agency.

A survey by the agency of nine publicly-quoted newspaper groups concluded that earnings in the last quarter of 1991, while mixed, were generally encouraging.

Advertising lineages figures for the month of January, meanwhile, pointed to a near halt to the decline in advertising demand.

S&P said ratings on most newspaper companies would not be downgraded this year, although the rating outlook for

several groups - including Dow Jones, Knight-Ridder and Times Mirror - remained negative because of concern that the recession may last longer than expected.

Mr Robert Nelson, a senior vice-president at S&P, said it appeared that most of the newspaper groups examined were beginning to emerge from what he called the industry's worst ever downturn.

Most newspapers had taken what S&P termed "prudent measures" to bolster creditworthiness. These measures included a more cautious investment profile, cuts in operating costs and the lowering of debt burdens.

S&P noted that Dow Jones - whose flagship paper The Wall

Street Journal is dependent upon national and financial advertising - had a stronger fourth quarter last year, with advertising lineage at The Journal down by only 0.7 per cent and advertising revenues 3.3 per cent higher.

Mr Nelson said recessionary pressures on US newspaper companies would abate slowly during the first half of 1992, with more rapid strengthening likely in the closing months of the year.

The well-diversified groups, such as Gannett and Knight-Ridder, might show better results sooner than companies such as the Times Mirror group, which relies on the hard-hit north-east and southern California regions.

RH Macy records \$671m loss in quarter

By Nikki Tait in New York

R. H. MACY, the large US department store chain which filed for Chapter 11 bankruptcy protection earlier this year, yesterday announced an after-tax loss of \$671.6m in the three months to February 1 - covering the key Christmas sales period.

The figures, however, are confused by write-off and restructuring charges. The company said that, excluding special charges, the operating profit for the quarter was \$32.7m, compared with \$182.5m in the same period a year earlier.

Sales for the period totalled \$2.05bn, a decrease of 6.4 per cent. On a same-store basis, Macy's said the fall was reduced to a 3.4 per cent decline.

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Exceptionals hold back Refuge

By Maggie Urry

CONCENTRATION ON its core life insurance activities helped Refuge Group report pre-tax profits of £12.6m for 1991.

The outcome compared with restated profits of £13.8m last time, but was struck after exceptional provisions of £708,000 (£469,000). Most premium rates have been increased in recent months.

Losses in the Douglas Allen Spiro estate agency side amounted to £1.54m (£1.53m), but Mr Tom South, chairman, said there were signs that the housing market was beginning to show improvement.

Earnings per share were virtually unchanged at 25.81p (25.6p). A proposed final dividend of 20p brings the total for 1991 to 25p (24.75p).

Ernest Green falls to £342,000

Ernest Green and Partners Holdings, the USM-quoted engineering consultancy, reported

pre-tax profits down from £1.11m to £342,000 in the six months to December 31.

Turnover was lower at £5.52m against £4.03m. Staff had been cut by 30 per cent over the past year and further reductions may be necessary.

A £143,000 provision of redundancy was taken as an exceptional charge.

Earnings per share came out at 2.9p (8.8p) and the interim dividend is held at 2.7p.

There was an extraordinary credit of £13,000 from the gain on the sale of a property less head office relocation costs.

Losses of £1.06m at Celestion Industries

Celestion Industries, a maker of clothes and electronic consumer goods and a supplier to Marks and Spencer, reported a pre-tax loss of £1.06m for 1991 on sales down 13 per cent to £38.6m because of "harsh conditions" in its main markets.

In 1990 profits of £261,000 were achieved on turnover of £41.5m.

Losses emerged at 6.1p (9.9p earnings) and the dividend is being maintained at 1.2p.

Henderson Highland assets edge ahead

Net asset value per share of the Henderson Highland Trust edged ahead from 83.9p to 86.7p over the year to end-February.

Attributable revenue dipped to £1.6m (£1.63m) for earnings of 5.74p (6.27p). A proposed final dividend of 1.4p makes a 5.6p (5.26p) total.

The board said revenue for the



BANK OF TOKYO GROUP

THE BANK OF TOKYO GROUP continues to provide our clients with a range of high quality services in the field of Corporate Finance on a global basis. Our goal is to gain the confidence of our clients and to build up and maintain a lasting business partnership. Integrity in all our transactions is our highest priority.

Shown below are examples of transactions the Bank of Tokyo Group has carried out on behalf of clients. For more detailed information about our range of services, please contact any of the Bank of Tokyo Group offices listed below.

GLOBAL CORPORATE FINANCE IN 1991

M & A

<p>KOSÉ Corporation has acquired the manufacturing and distribution rights in Japan under the Maybelline trademarks</p> <p>The Undersigned acted as financial advisors to KOSÉ Corporation</p> <p>The Bank of Tokyo, Ltd. The Bank of Tokyo Trust Company</p>	<p>Meiji Seika Kaisha Ltd. has acquired a majority interest in Telec Zambeleni S.A.</p> <p>The Undersigned acted as financial advisor to Meiji Seika Kaisha Ltd.</p> <p>The Bank of Tokyo, Ltd.</p>	<p>Omron Corporation has participated in the MBO of Sweda de Mexico S.A.</p> <p>The Undersigned acted as financial advisors to Omron Corporation</p> <p>The Bank of Tokyo, Ltd. The Bank of Tokyo Trust Company</p>	<p>Toho Mutual Life Insurance Co. has acquired a minority interest in Banco Español de Crédito S.A.</p> <p>The Undersigned acted as financial advisor to Toho Mutual Life Insurance Co.</p> <p>The Bank of Tokyo, Ltd.</p>	<p>Teijin Seiki Co., Ltd. has acquired Quincy Technologies, Inc. The Harmonic Drive Division</p> <p>The Undersigned acted as financial advisors to Teijin Seiki Co., Ltd.</p> <p>The Bank of Tokyo, Ltd. The Bank of Tokyo Trust Company</p>	
<p>CCI Acquisition Inc. has acquired Consoltech Canada Inc.</p> <p>The Undersigned acted as financial advisors and arrangers to CCI Acquisition Inc.</p> <p>Bank of Tokyo International Limited The Bank of Tokyo, Ltd.</p>	<p>London Jazz Radio plc Refinancing and Recommended Offer by Golden Rose Communications plc</p> <p>The Undersigned acted as financial advisor to London Jazz Radio plc</p> <p>Bank of Tokyo International Limited</p>	<p>Berwick Street Studios Reconstruction and New Equity</p> <p>The Undersigned acted as financial advisor to Berwick Street Studios</p> <p>Bank of Tokyo International Limited</p>	<p>Meade Holding Corporation has acquired Meade Instruments Corporation</p> <p>The Undersigned acted as financial advisor to Meade Holding Corporation</p> <p>Union Bank</p>	<p>Tatsumiya Kogyo Co., Ltd. has increased its holdings in Automotive Distributors Ltd.</p> <p>The Undersigned acted as financial advisor to Tatsumiya Kogyo Co., Ltd.</p> <p>The Bank of Tokyo, Ltd.</p>	<p>Kiri Construction Materials Co., Ltd. has acquired Studeco of Hawaii Inc.</p> <p>The Undersigned acted as financial advisor to Kiri Construction Materials Co., Ltd.</p> <p>The Bank of Tokyo, Ltd.</p>

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<p>U.K. Equipment Lease of ND Mason Ltd.</p> <p>The Bank of Tokyo, Ltd. acted as financial advisor to Nippondenso Co., Ltd.</p>	<p>U.K. Equipment Lease of Asahi Trefus Plc (Subsidiary of Asahi Diamond Industrial Co., Ltd.)</p> <p>Arranged by Bank of Tokyo International Limited</p>	<p>U.S. Equipment Lease of Union Special Corporation (Subsidiary of JUKI Corporation)</p> <p>Arranged by BOT Financial Corporation</p>	<p>U.S. Equipment Lease of Kintetsu World Express, Inc.</p> <p>Arranged by BOT Financial Corporation</p>	<p>California Statewide Communities Development Authority Industrial Development Bond</p> <p>Caltac & Jee Co., Ltd. (Subsidiary of Caltac Corporation)</p> <p>Arranged by Union Bank under "Bonds for Industry Program"</p>	<p>Buncombe County Industrial Facilities & Financing Authority Industrial Revenue Bond</p> <p>Rich Mount Inc. (Subsidiary of Sanko Gosei Limited)</p> <p>Arranged by The Bank of Tokyo Trust Company</p>
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I.R. BOND

AIRCRAFT LEASING

<p>Delta Air Lines, Inc. Four McDonnell Douglas MD-88 Aircraft U.S. Leveraged Lease</p> <p>Lessor: Union Bank & others</p> <p>Equity Arranged by BOT Financial Corporation</p>	<p>American Airlines, Inc. McDonnell Douglas MD88 Aircraft Japanese Leveraged Lease</p> <p>Lessor: BOT Lease Co., Ltd.</p> <p>Lender: The Bank of Tokyo, Ltd.</p> <p>Arranged by BOT Financial Corporation</p>	<p>Thai Airways International Ltd. McDonnell Douglas MD11 Aircraft Debt Financing of Japanese Leveraged Lease</p> <p>Arranged by BOT International (H.K.) Limited and other financial institutions</p>	<p>United Airlines, Inc. Boeing 737-900 Aircraft Japanese Leveraged Lease</p> <p>Lessor: BOT Lease Co., Ltd.</p> <p>Lender: Banque Nationale de Paris</p> <p>Arranged by BOT Financial Corporation</p>	<p>Japan Airlines Co., Ltd. Boeing 747-400 Aircraft (Sky Cruiser) Japanese Leveraged Lease</p> <p>Arranged by BOT Lease Co., Ltd. and other leasing companies</p>	<p>Qantas Airways Limited Boeing 747-400 Aircraft (City of Dubbo) Australian Leveraged Lease</p> <p>Arranged by Meridian International Capital Ltd.</p> <p>Equity Marketing advised by The Bank of Tokyo, Ltd.</p>	<p>Aer Lingus, PLC Boeing 767-300ER Aircraft Operating Lease</p> <p>Debt Arranged by BOT Financial Corporation Bank of Tokyo International Limited</p> <p>Transaction Arranger: GPA Capital</p> <p>Agent: Bank of Tokyo International Limited</p>
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ASSET BASED FINANCING

<p>China International Iron and Steel Investment Corporation Meishan Metallurgical Project</p> <p>China</p> <p>Shanghai Meishan Metallurgical Corporation</p> <p>The Bank of Tokyo, Ltd. acted as Agent and Lead Manager</p>	<p>Korea No. 1 LNG Carrier</p> <p>Korea</p> <p>Korea Gas Corporation Hyundai Merchant Marine Co., Ltd.</p> <p>The Bank of Tokyo, Ltd. acted as Arranger & Lead Manager</p>	<p>Hawthorne Retail Center Project</p> <p>Sanyo Holdings USA Inc. and CIP Development, Inc. formed San Diego Hawthorne Center, a California Limited Partnership</p> <p>United States</p> <p>The Bank of Tokyo, Ltd. and Union Bank acted as Arrangers</p>	<p>River Estate Residential Project</p> <p>Mitsuboshi California, Inc. and Kirk Development, Inc. formed River Estate I, a California Limited Partnership</p> <p>United States</p> <p>Bank of Tokyo, Ltd. and Union Bank acted as Arranger & Financial Advisor</p>	
<p>Oxbow Power Cogeneration Project</p> <p>United States</p> <p>Oxbow Power Corporation</p> <p>BOT Financial Corporation acted as Co-Agent</p>	<p>Campo De Las Naciones Project</p> <p>Spain</p> <p>Shimizu Corp.</p> <p>The Bank of Tokyo, Ltd. acted as Lead Manager</p>	<p>Bosphorus Hotel Project</p> <p>Turkey</p> <p>Anadolu Japan Tourism A.S.</p> <p>The Bank of Tokyo, Ltd. acted as Lead Manager</p>	<p>Parview Tower 1133 Pacific Boulevard at Pacific Place Project</p> <p>Canada</p> <p>Concord Pacific Developments, Ltd.</p> <p>The Bank of Tokyo Canada acted as Fund Provider</p>	<p>Arun Aromatics Project</p> <p>Indonesia</p> <p>Pertamina Mitsui & Co., Ltd.</p> <p>The Bank of Tokyo, Ltd. acted as Lead Manager</p>

CONSULTING SERVICES

<p>Kyushu International Investment Seminar</p> <p>Sponsored by The Kyushu Industrial Location Promotion Council</p> <p>The Bank of Tokyo, Ltd. acted as Advisor and Coordinator</p>	<p>Promotion of Foreign Investment in Chiba Prefecture</p> <p>Sponsored by Chiba Prefecture</p> <p>The Bank of Tokyo, Ltd. acted as Exclusive Advisor</p>	<p>Tourist Development Corporation of Malaysia</p> <p>Malaysia</p> <p>The Bank of Tokyo, Ltd. acted as Tourism Development Advisor</p>	<p>Establishment of the French and German Subsidiaries of NTT Group</p> <p>The Bank of Tokyo, Ltd. acted as Coordinating Advisor</p>	<p>Prince Center Jakarta Project</p> <p>The Kyoei Life Insurance Co., Ltd. Jakarta Office Building</p> <p>Indonesia</p> <p>The Bank of Tokyo, Ltd. acted as Arranger</p>
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COMMODITIES AND AGRICULTURE

BP negotiating Azeri oil deal

By Jim Bodgener in Azerbaijan

BRITISH Petroleum is negotiating with Azerbaijan's state oil company, to develop a major offshore oilfield in the Caspian Sea. Mr Ali-Zadeh, Azerbaijan's president said.

Mr Ali-Zadeh said the two companies could reach an agreement on production-sharing by the end of the year. The field is believed to be the Caspian field close to the Turkmenian part of the Caspian Sea.

BP said it was currently pursuing a number of opportunities in the region, but that it was too early to comment on any of them. The company is involved with a consortium headed by Amoco, the US oil major, which has been awarded a feasibility study for the Azeri

field in the Caspian Sea. Mr Ali-Zadeh said the other field over which BP was in discussions had similar potential to the Azeri development which could cost between \$3bn and \$5bn.

Mr Ali-Zadeh said the Azeri field was still on course for development in spite of political disturbances. The Azeri project is a joint venture, but Mr Ali-Zadeh said BP's new discussions are centred on production-sharing arrangements.

A month ago, Elf Aquitaine, the French oil company, became the first western oil firm to sign a production-sharing arrangement with the Russian government. The company followed it with a similar agreement with the government of Kazakhstan.

Opec needs to cut output further, analysts say

By Deborah Hargreaves

OIL PRICES could remain stuck at current low levels or even slide further without more decisive action by members of the Organisation of Petroleum Exporting Countries, many market observers believe.

Traders felt that Opec's meeting to cut just over 1m barrels a day from production was not sufficient to lend much strength to prices during the second quarter.

Now those output cuts are beginning to feed through to the market and volumes for sale show that not all countries are sticking by the agreement. So far the modest production cuts have not been enough to raise prices, but just enough to keep them in a steady range.

"Opec countries would all like to see oil prices \$1 to \$2 higher but the key players are not prepared to take further action to achieve that," said Mr Joe Stanislaw, industry consultant at Cambridge Energy Research Associates in Paris.

North Sea Brent crude oil has shown some strength in the last couple of days as traders have seen Saudi Arabia making a clear effort to cut its deliveries. But at \$17.90 a barrel, Brent for May delivery is only 30 cents higher than its level following February's Opec meeting, when it lost almost \$1 a barrel.

Crude buyers say that they

terminal - its main loading point - where tankers are reported to be backed up. This has led to a drop in Iranian oil in the market for April, but many observers expect that, once the weather improves, Tehran will return to full production.

Mr Stanislaw believes that, for prices to rise, Opec will have to slash its output by at least another 1m b/d. But oil ministers are currently unwilling to give up that much volume.

Since Opec's new production regime is based more on capacity than historical quotas, countries could be resisting cuts now in order to gain higher production allocations in future agreements.

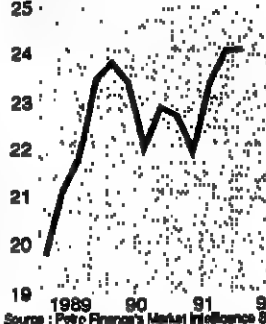
"If you assume Iraq will be out of the market until after the US election, you have a couple of months of pain and then it all comes back for them," said one market observer. Demand for Opec oil will begin to pick up later in the year, as buyers begin to build stocks in advance of the western winter.

But the organisation could still face some tense negotiating at its meeting on April 24 when Saudi Arabia will resist calls from smaller producers to cut below 8m b/d. The kingdom is unwilling to shoulder the burden of production cuts without at least some token action by all other producers.

Officials say cereal stocks are up from 10m tonnes last year to 12m tonnes this year. CCO indicator prices (US cents per bushel) for Mar 19 82.85 (82.85) 10 day average for Mar 17 82.85 (82.85)

OPEC oil production

Billion barrels per day



Source: OPEC, Reuters, Market Intelligence Service

have seen Saudi Arabia cutting back on any extra oil sales this month and restricting customers to existing contract levels.

Most observers believe that the kingdom has cut production by some 400,000 b/d to 5,000,000 b/d down to a level of 8m b/d, just above its allocation under the Opec agreement.

The kingdom has been joined by Abu Dhabi which is reported to have cut by some 200,000 b/d and, separately, by Nigeria where officials are trimming output for April.

This has led to a production decline for Opec of about 780,000 b/d - still slightly short of the organisation's target of just over 1m b/d.

Iran has been forced to reduce its deliveries by bad weather at the Kharg Island

in warehouse, 28.50-29.50 (same).

MERCURY: European free market, min. 99.99 per cent, \$ per 75 lb bag, in warehouse, 115-125 (same).

MOLYBDENUM: European free market, min. 99.99 per cent, \$ per 75 lb bag, in warehouse, 2.15-2.25 (2.15-2.25).

SELENIUM: European free market, min. 99.99 per cent, \$ per 75 lb bag, in warehouse, 0.90-1.10 (1.00-1.20).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 28.50-29.50 (same).

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MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, 99.5 per cent, \$ per tonne, in warehouse, 1,650-1,720 (1,640-1,720).

BISMUTH: European free market, 99.99 per cent, \$ per lb, in warehouse, 2,500-2,600 (2,450-2,500).

CADMIUM: European free market, 99.5 per cent, \$ per lb, in warehouse, 0.90-1.10 (1.00-1.20).

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Mobil may sue over drilling bans

By David Buchanan in Brussels

MOBIL, the second largest US oil company, is threatening to sue the US government for preventing it from drilling for oil on tracts of land in Florida and North Carolina for environmental reasons, writes Deborah Hargreaves.

The company said it could lead a whole pack of lawsuits by the US oil industry where companies have paid over \$1bn for drilling acreage, only to have any activity blocked by the administration.

The basis of our suit would be that we paid good money for this land and at the very least, the government owes us that money back, plus interest," said Mr Allen Murray, Mobil Corporation's chairman. He said the company could also push for compensation for the value it could have gained from oil drilling on the land.

The US government is refusing to open up many sensitive environmental areas for oil exploration under pressure from a strong green lobby. The policy has pushed all the US majors to expand exploration overseas.

MR RAY MacSharry, the European Community's agricultural commissioner, is today expected to announce a simple roll-over of existing farm prices for 1992-93.

The only proposed cuts likely to emerge from today's commission meeting on the price-fixing are those resulting automatically from the stabiliser system agreed in 1988.

Last year's harvest totalled 16m tonnes (19m, if eastern Germany is counted), well in excess of the 15m tonne target. It will therefore trigger a 3 per cent price cut, plus an extra 3 per cent on top of the existing 5 per cent co-responsibility levy.

Officials say cereal stocks are up from 10m tonnes last year to 12m tonnes this year. CCO indicator prices (US cents per bushel) for Mar 19 82.85 (82.85) 10 day average for Mar 17 82.85 (82.85)

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Gold price slide continues

By Kenneth Gooding, Mining Correspondent

GOLD'S PRICE plunged again yesterday to the lowest level for nearly six years, wilting under steady selling pressure for the second successive day in a market with few buyers.

"Someone had to raise dollars for gold and was taking little account of the condition of the gold market. It wasn't a large amount of gold but in these quiet markets the selling had a disproportionate impact," said Mr Andy Smith, analyst at the Union Bank of Switzerland. The effect was compounded by the behaviour of computer-driven US funds.

The basis of our suit would be that we paid good money for this land and at the very least, the government owes us that money back, plus interest," said Mr Allen Murray, Mobil Corporation's chairman. He said the company could also push for compensation for the value it could have gained from oil drilling on the land.

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Russia caves in on aluminium duties

By Kenneth Gooding

ALUMINIUM PRODUCERS braced themselves for another wave of exports from Russia after it became clear yesterday that the Russian government had caved in completely to demands from its domestic industry.

The Russian aluminium producers, who brought in well over \$1bn of desperately-needed foreign currency in 19

RESULTS

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Plus at time of suspension	1
Indicated dividend yield	2
Forecast dividend yield	3
Unweighted collective	4
Yield based on	5
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar ignores strong figures

THE DOLLAR retreated from initial gains to test support at DM1.680 yesterday, in spite of more encouraging US economic figures, writes Neil Buckley.

February housing starts rose 9.6 per cent to 1.394m, against the 1.176m expected, and was the largest increase for a year. Industrial production showed a slightly smaller than expected rise of 0.6 per cent, but was still a turnaround from a 0.9 per cent fall in January, and consumer prices rose 0.3 per cent (after 0.1 per cent in January), in line with expectations.

The dollar bulls had hoped these figures would take the currency higher. But the market seems to have already priced in a US economic recovery, and a push above DM1.68 only brought sellers.

The US unit closed at DM1.660/10, after a DM1.6525/35 start, its lowest for nearly a fortnight, and was easier at Y133.30/40 from Y133.50/60. Later in New York it ended at DM1.6455 and Y132.80.

Mr Neil McKinnon, chief economist at Yamaichi, said: "Yesterday's figures added to the accumulating evidence that the US recovery is under way. But this was not sufficiently powerful for the dollar to break through strong resistance at DM1.670, and we

could see further slippage in the near term." He added that economic fundamentals still favoured the dollar in the long term, and most dealers still expect it to reach DM1.80 by the third quarter.

Earlier in Tokyo, the dollar firmed against the yen but barely moved against the D-Mark in late trading. Dealers said US investors, Middle East speculators and Bank Negara, the Malaysian central bank, had been active sellers of the dollar against the D-Mark. It closed at Y133.32 and DM1.6528.

The D-Mark rose against most EMS currencies, as faint rumours circulated that the Bundesbank might raise interest rates at its council meeting tomorrow.

Even though money supply growth and inflation data have been high recently, most dealers said they doubted that the bank would lift rates, but the

market was nevertheless squaring short D-Mark positions. The Bank of Italy was said to have been forced to sell Euro30m to support the lira, which reached a technical low against the D-Mark of L753.80, before rallying to L751.84/94.

Sterling finished at DM2.8610/15, up from a previous DM2.8578/83. Although still near its floor against the top-placed peseta, it strengthened to 47 per cent of its allowed divergence below the central rate, from 51 per cent.

It was boosted by an opinion poll showing the governing Conservative party three points ahead of the Labour opposition. It wobbled only briefly after UK industrial output and PSEB figures, which one dealer called "unambiguously awful".

The pound also benefited from a weaker dollar, ending at \$1.7340, up from \$1.7165. In New York it closed at \$1.7355.

EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change	% Spread	Outstanding
Spanish Peseta	100	133.31	-0.02	0.10	99
Italian Lira	1,000	2,000.00	0.00	0.10	99
French Franc	100	6.5595	0.00	0.10	99
German Mark	100	1.9360	0.00	0.10	99
British Pound	100	1.7340	0.00	0.10	99
Japanese Yen	100	161.00	0.00	0.10	99
Portuguese Escudo	100	200.48	0.00	0.10	99
Irish Punt	100	7.8756	0.00	0.10	99
Belgian Franc	100	36.3636	0.00	0.10	99
Dutch Guilder	100	3.6033	0.00	0.10	99
Swedish Krona	100	10.4656	0.00	0.10	99
Finland Markka	100	5.9457	0.00	0.10	99
Austrian Schilling	100	13.7603	0.00	0.10	99
Spanish Peseta	100	133.31	-0.02	0.10	99
Italian Lira	1,000	2,000.00	0.00	0.10	99
French Franc	100	6.5595	0.00	0.10	99
German Mark	100	1.9360	0.00	0.10	99
British Pound	100	1.7340	0.00	0.10	99
Japanese Yen	100	161.00	0.00	0.10	99
Portuguese Escudo	100	200.48	0.00	0.10	99
Irish Punt	100	7.8756	0.00	0.10	99
Belgian Franc	100	36.3636	0.00	0.10	99
Dutch Guilder	100	3.6033	0.00	0.10	99
Swedish Krona	100	10.4656	0.00	0.10	99
Finland Markka	100	5.9457	0.00	0.10	99
Austrian Schilling	100	13.7603	0.00	0.10	99

C IN NEW YORK

Mar 17	Close	Previous Close
Spot	1.7350-1.7360	1.7315-1.7320
1 month	0.99-0.97pm	1.02-1.00pm
3 months	0.97-2.64pm	2.65-2.62pm
12 months	8.83-8.73pm	8.75-8.65pm

Forward premiums and discounts apply to the US dollar

مکتبہ اعلیٰ اسلامیہ

CANADA

Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
TORONTO																							
4:00 pm prices March 17																							
Quotations in cents unless marked \$																							
1500 Abitibi P	\$15.15	15.15	15.15			32800 Canl Serv	\$20.4	20.4	20.4			200 Laurent G	\$5.15	5.15	5.15			88400 RyTrusCo	\$8	8.75	8		+1/4
15000 Agricola	800	405	500			32800 Canl Serv	\$20.4	20.4	20.4			400 Lawrence M	\$11.75	11.75	11.75			1000 Shawmut A	\$12	12	12		
87500 Air Can	\$7.15	6.75	6.75			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut B	\$11.75	11.75	11.75			1000 Shawmut C	\$11.75	11.75	11.75		
20000 Alinta Inc	\$10.15	10	10.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut D	\$11.75	11.75	11.75			1000 Shawmut E	\$11.75	11.75	11.75		
2000 Alinta Inc	\$10.15	10.15	10.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut F	\$11.75	11.75	11.75			1000 Shawmut G	\$11.75	11.75	11.75		
194500 Alinta Inc	\$24	23.25	23.25			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut H	\$11.75	11.75	11.75			1000 Shawmut I	\$11.75	11.75	11.75		
162800 Alinta Inc	\$23.25	23.25	23.25			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut J	\$11.75	11.75	11.75			1000 Shawmut K	\$11.75	11.75	11.75		
54300 Alinta Inc	\$11.15	11.15	11.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut L	\$11.75	11.75	11.75			1000 Shawmut M	\$11.75	11.75	11.75		
163800 Alinta Inc	\$43.15	42.15	42.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut N	\$11.75	11.75	11.75			1000 Shawmut O	\$11.75	11.75	11.75		
433000 Alinta Inc	\$20.15	20.15	20.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut P	\$11.75	11.75	11.75			1000 Shawmut Q	\$11.75	11.75	11.75		
43300 Alinta Inc	\$19.15	19.15	19.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut R	\$11.75	11.75	11.75			1000 Shawmut S	\$11.75	11.75	11.75		
107200 Alinta Inc	\$45.15	45.15	45.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut T	\$11.75	11.75	11.75			1000 Shawmut U	\$11.75	11.75	11.75		
82000 Alinta Inc	15	13	13			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut V	\$11.75	11.75	11.75			1000 Shawmut W	\$11.75	11.75	11.75		
5000 Alinta Inc	\$7.15	7.15	7.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut X	\$11.75	11.75	11.75			1000 Shawmut Y	\$11.75	11.75	11.75		
5000 Alinta Inc	\$10.15	10.15	10.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut Z	\$11.75	11.75	11.75			1000 Shawmut AA	\$11.75	11.75	11.75		
118000 Alinta Inc	\$10.15	10.15	10.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut AB	\$11.75	11.75	11.75			1000 Shawmut AC	\$11.75	11.75	11.75		
2900 Alinta Inc	\$12	12	12			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut AD	\$11.75	11.75	11.75			1000 Shawmut AE	\$11.75	11.75	11.75		
264000 Alinta Inc	\$20	20	20			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut AF	\$11.75	11.75	11.75			1000 Shawmut AG	\$11.75	11.75	11.75		
60000 Alinta Inc	\$18.15	18.15	18.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut AH	\$11.75	11.75	11.75			1000 Shawmut AI	\$11.75	11.75	11.75		
60000 Alinta Inc	\$18.15	18.15	18.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut AJ	\$11.75	11.75	11.75			1000 Shawmut AK	\$11.75	11.75	11.75		
51800 Alinta Inc	\$16.15	16.15	16.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut AL	\$11.75	11.75	11.75			1000 Shawmut AM	\$11.75	11.75	11.75		
118000 Alinta Inc	\$10.15	10.15	10.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut AN	\$11.75	11.75	11.75			1000 Shawmut AO	\$11.75	11.75	11.75		
2900 Alinta Inc	\$12	12	12			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut AP	\$11.75	11.75	11.75			1000 Shawmut AQ	\$11.75	11.75	11.75		
264000 Alinta Inc	\$20	20	20			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut AR	\$11.75	11.75	11.75			1000 Shawmut AS	\$11.75	11.75	11.75		
60000 Alinta Inc	\$18.15	18.15	18.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut AT	\$11.75	11.75	11.75			1000 Shawmut AU	\$11.75	11.75	11.75		
60000 Alinta Inc	\$18.15	18.15	18.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut AV	\$11.75	11.75	11.75			1000 Shawmut AW	\$11.75	11.75	11.75		
51800 Alinta Inc	\$16.15	16.15	16.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut AX	\$11.75	11.75	11.75			1000 Shawmut AY	\$11.75	11.75	11.75		
118000 Alinta Inc	\$10.15	10.15	10.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut AZ	\$11.75	11.75	11.75			1000 Shawmut BA	\$11.75	11.75	11.75		
2900 Alinta Inc	\$12	12	12			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut BB	\$11.75	11.75	11.75			1000 Shawmut BC	\$11.75	11.75	11.75		
264000 Alinta Inc	\$20	20	20			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut BD	\$11.75	11.75	11.75			1000 Shawmut BE	\$11.75	11.75	11.75		
60000 Alinta Inc	\$18.15	18.15	18.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut BF	\$11.75	11.75	11.75			1000 Shawmut BG	\$11.75	11.75	11.75		
60000 Alinta Inc	\$18.15	18.15	18.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut BH	\$11.75	11.75	11.75			1000 Shawmut BI	\$11.75	11.75	11.75		
51800 Alinta Inc	\$16.15	16.15	16.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut BJ	\$11.75	11.75	11.75			1000 Shawmut BK	\$11.75	11.75	11.75		
118000 Alinta Inc	\$10.15	10.15	10.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut BL	\$11.75	11.75	11.75			1000 Shawmut BM	\$11.75	11.75	11.75		
2900 Alinta Inc	\$12	12	12			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut BN	\$11.75	11.75	11.75			1000 Shawmut BO	\$11.75	11.75	11.75		
264000 Alinta Inc	\$20	20	20			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut BP	\$11.75	11.75	11.75			1000 Shawmut BQ	\$11.75	11.75	11.75		
60000 Alinta Inc	\$18.15	18.15	18.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut BR	\$11.75	11.75	11.75			1000 Shawmut BS	\$11.75	11.75	11.75		
60000 Alinta Inc	\$18.15	18.15	18.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut BT	\$11.75	11.75	11.75			1000 Shawmut BU	\$11.75	11.75	11.75		
51800 Alinta Inc	\$16.15	16.15	16.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut BV	\$11.75	11.75	11.75			1000 Shawmut BW	\$11.75	11.75	11.75		
118000 Alinta Inc	\$10.15	10.15	10.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut BX	\$11.75	11.75	11.75			1000 Shawmut BW	\$11.75	11.75	11.75		
2900 Alinta Inc	\$12	12	12			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut BY	\$11.75	11.75	11.75			1000 Shawmut BX	\$11.75	11.75	11.75		
264000 Alinta Inc	\$20	20	20			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut BZ	\$11.75	11.75	11.75			1000 Shawmut BY	\$11.75	11.75	11.75		
60000 Alinta Inc	\$18.15	18.15	18.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut CA	\$11.75	11.75	11.75			1000 Shawmut BZ	\$11.75	11.75	11.75		
60000 Alinta Inc	\$18.15	18.15	18.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut CB	\$11.75	11.75	11.75			1000 Shawmut CA	\$11.75	11.75	11.75		
51800 Alinta Inc	\$16.15	16.15	16.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut CC	\$11.75	11.75	11.75			1000 Shawmut CB	\$11.75	11.75	11.75		
118000 Alinta Inc	\$10.15	10.15	10.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut CD	\$11.75	11.75	11.75			1000 Shawmut CC	\$11.75	11.75	11.75		
2900 Alinta Inc	\$12	12	12			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut CE	\$11.75	11.75	11.75			1000 Shawmut CD	\$11.75	11.75	11.75		
264000 Alinta Inc	\$20	20	20			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut CF	\$11.75	11.75	11.75			1000 Shawmut CE	\$11.75	11.75	11.75		
60000 Alinta Inc	\$18.15	18.15	18.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut CG	\$11.75	11.75	11.75			1000 Shawmut CF	\$11.75	11.75	11.75		
60000 Alinta Inc	\$18.15	18.15	18.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut CH	\$11.75	11.75	11.75			1000 Shawmut CG	\$11.75	11.75	11.75		
51800 Alinta Inc	\$16.15	16.15	16.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut CI	\$11.75	11.75	11.75			1000 Shawmut CH	\$11.75	11.75	11.75		
118000 Alinta Inc	\$10.15	10.15	10.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut CJ	\$11.75	11.75	11.75			1000 Shawmut CI	\$11.75	11.75	11.75		
2900 Alinta Inc	\$12	12	12			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut CK	\$11.75	11.75	11.75			1000 Shawmut CJ	\$11.75	11.75	11.75		
264000 Alinta Inc	\$20	20	20			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut CL	\$11.75	11.75	11.75			1000 Shawmut CK	\$11.75	11.75	11.75		
60000 Alinta Inc	\$18.15	18.15	18.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut CM	\$11.75	11.75	11.75			1000 Shawmut CL	\$11.75	11.75	11.75		
60000 Alinta Inc	\$18.15	18.15	18.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut CN	\$11.75	11.75	11.75			1000 Shawmut CM	\$11.75	11.75	11.75		
51800 Alinta Inc	\$16.15	16.15	16.15			32800 Canl Serv	\$20.4	20.4	20.4			1000 Shawmut CO	\$11.75	11.75	11.75			1000 Shawmut CN	\$11.75	11.75	11.75		

4:00 pm prices March 17

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on next page

NASDAQ NATIONAL MARKET

هكذا اعني لاجل

DOW JONES 30 STOCKS												DOW JONES 30 STOCKS											
Stock	Chg.	1500	High	Low	Last	Chng.	1000	High	Low	Last	Chng.	Stock	Chg.	1500	High	Low	Last	Chng.	1000	High	Low	Last	Chng.
ACCORP	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
ACER	0.10	28	79.00	38	27	10	10	10	10	10	10	ALCOA	0.00	46	28	37	36	36	36	36	36	36	36
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4:00 pm prices March 17

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AMERICA

Good housing starts help to boost Dow

Wall Street

ENCOURAGING signs of economic recovery and lower US bond yields helped equities move higher yesterday, writes Karen Zagor in New York.

The Dow Jones Industrial Average finished 19.88 higher at 3,256.04 after moderate New York SE volume of 188m shares. Advancing stocks led those declining by 1,048 to 657.

The Standard & Poor's 500 added 3.18 at 409.57, while the Nasdaq composite of over-the-counter stocks climbed 5.33 to 622.27.

The stock market took strength from more encouraging news about the US economy, with February housing starts up 9.5 per cent after a 5.5 per cent increase in January. Many players had expected static housing starts this time. In addition, the slim recovery in Tokyo after Monday's stock market plunge gave some support to US stocks.

Lower bond yields also helped. In late trading, the treasury's benchmark 30-year bond was $\frac{1}{8}$ higher at 99 $\frac{1}{8}$, yielding 8.01 per cent. Yields had initially risen as the bond market reacted to the February housing starts, but prices then turned higher on weaker than

expected February industrial production figures.

The equity market was further encouraged by the slight 0.3 per cent increase in February's consumer price index, which indicated that economic recovery might not be accompanied by inflation.

Singer, the sewing machine manufacturer, was one of the most active big board issues of the day, rising \$2 to \$23 $\frac{1}{4}$ after the company sold 7m shares at \$21.875 each in an offering priced late on Monday.

Unisys was actively traded for a second day in the wake of bullish first-quarter forecasts by company executives, who said that the computer company would post a profit for the first quarter, usually its weakest quarter. The shares closed $\frac{3}{4}$ firmer at \$10 $\frac{1}{4}$.

Auto issues were busy for the second day running. Chrysler rising \$ $\frac{1}{2}$ to \$18, a 52-week high, Ford \$ $\frac{1}{2}$ to \$38 $\frac{1}{2}$, and General Motors \$ $\frac{1}{2}$ to \$37 $\frac{1}{2}$.

Federal Express improved \$2 to \$55 $\frac{1}{2}$ after the air freight company said late on Monday that it had cut back its operations in Europe. Federal Express also turned in a third-quarter loss after a restructuring charge of \$254m.

U.S. Shoe climbed \$2 $\frac{1}{2}$ to \$18 $\frac{1}{2}$ on the back of fourth-

quarter profits of 28 cents a share, against a loss of \$1.24 a year earlier. An analyst at Kemper Securities yesterday initiated coverage of the stock with a "strong buy" rating.

Eastman Kodak dipped \$ $\frac{1}{2}$ to \$40 $\frac{1}{2}$ in heavy trading. An analyst at Salomon Brothers downgraded the stock's rating yesterday and cut 1992 earnings estimates to \$3.50 a share from \$3.50.

New York's annual bulla-bull over St Patrick's Day was not reflected on Wall Street, where shares in the Irish Investment Fund eased \$ $\frac{1}{2}$ to \$7 $\frac{1}{2}$ on paltry volume.

Technology issues dominated Nasdaq trading, with Microsoft climbing \$3 $\frac{1}{2}$ to \$17 $\frac{1}{2}$, and Dell Computer rising \$ $\frac{1}{2}$ to \$37 and Dell Computer adding \$2 $\frac{1}{2}$ at \$38 $\frac{1}{2}$.

Canada

TORONTO was dragged slightly lower by another loss in the gold sector. The composite index ended 4.3 easier at 3,439.8 as declines outscored rises by 334 to 226. Volume amounted to 29.4m shares.

The gold sub-group dropped 1.88 per cent at spot gold in the gold sector. The composite index ended 4.3 easier at 3,439.8 as declines outscored rises by 334 to 226. Volume amounted to 29.4m shares.

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Plague of bad news leaves Oslo volatile

There are a number of reasons why Norway has been vulnerable, writes Karen Fossl

Volatility, and vulnerability, in the Oslo stock market has carried over from last year into 1992. Equities are plagued by bad news in Norway's banking sector, weaker 1991 earnings by blue chip industrials, low tanker rates suffered by shipping companies and confusion over takeover battles in the insurance sector.

Since the close of 1991, the Oslo All-Share index has slipped by 0.30 per cent, but it has dropped by 13.7 per cent in the 12 months to the end of February. The market fell 9.4 per cent in 1991.

Oslo's problems are not just psychological jitters caused by last year's near-collapse of the country's ailing banking industry; they are also related to the volatility of the crude oil market, from which Norway's economy needs a minimum price of \$18 per barrel.

Oslo's Norway's big export industries, represented by blue chip stocks outside the oil sector, are suffering from a downturn in the world economy. This became distinctly apparent in February as 1991

profit and loss accounts began to flow.

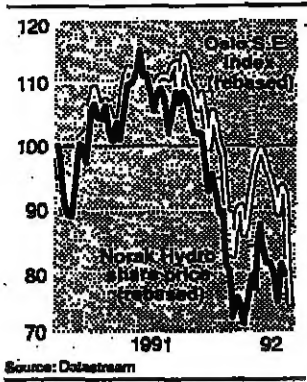
Norsk Hydro, the big blue chip which weighs heavily not only on the All-Share, but also on the industry sub-index, has seen its share price weaken 24.7 per cent in the last 12 months to end-February.

Hydro's decline reflects the company's reversal in fortunes between 1990 to 1991, with its earnings hit hard by major write-offs in its agriculture and magnesium divisions. Last year the company slid into a net loss of Nkr458m (\$76.6m) from a profit in 1990 of Nkr2.9bn, and was forced to pass its dividend. It also took a non-recurring Nkr2.9bn charge for restructuring of the two divisions, compared with a Nkr200m restructuring charge in 1990.

The company's weak performance was reflected in a 6.6 per cent decline in the industry sub-index in January this year, although the fall since the start of the year has now been reduced to just 0.35 per cent.

The banks sub-index, which last year saw the delisting of Norway's two biggest banks

Norway



Source: Datastream

after they were nationalised in a state-backed rescue plan, plunged 71.4 per cent in the last 12 months to end-February. It fell 16.3 per cent in the first two months of this year, and by 14.7 per cent in January alone.

The horrors of the sector's near demise almost destroyed investor confidence in the market as a whole. Analysts believe that sentiment is likely to continue to suffer but that several undervalued stocks

will give a medium-term lift to the market, which will also be led by trends on Wall Street.

Den norske Bank (DnB), Norway's biggest bank, was barely saved from insolvency last December by a state-backed rescue package which included a takeover of Realcredit, the ailing mortgage group.

DnB's "A" shares fell 92.9 per cent from end-February 1991, when they were Nkr90, to end-February this year when they stood at Nkr5.40. However, as part of the state rescue plan the bank announced a Nkr2.38bn preference share issue yesterday, to help it meet equity capital requirements by the end of the year.

The shipping sub-index, in which Bergesen weighs heavily, has dropped 23.6 per cent in the last 12 months. In January, shipping issues fell 11.3 per cent but there was some recovery implicit in a cent since the start of the year to the end of last month.

For its part, Bergesen's share price dropped 17.6 per cent in the 12 months to February on fears that tanker prices will

continue to decline this year, and worries over where financing will be raised to renew the company's ageing fleet.

Bergesen has a fleet of 18 tankers and warned that 1992 operating profit for that sector of business will be lower. Last year 54 per cent of Bergesen's Nkr512m operating profit was derived from tanker operations.

On a positive note, DnB Securities believes demand for oil tanker tonnage will increase by 2 to 7 per cent in 1992, with the supply side expected to grow by 5 per cent.

The 12-month fall in insurance shares is 37.7 per cent. Uni Storebrand, the heavyweight of insurance stocks, has seen its share price tumble 44.2 per cent over the same period. The market is not convinced of the logic in Uni's Nkr47m investment in Skandia, the Swedish insurer, or how Uni will get around Skandia's voting limitation of 30 votes per individual shareholder if it is indeed seeking to take over the company.

EUROPE

Lack of incident leaves bourses improved

LACK of incident on the global market scene, after Monday's travails in Tokyo, left most bourses tentatively better on Tuesday. Frankfurt, writes Our Markets Staff.

FRANKFURT had no story for the market as a whole to trade upon, and so dealers reverted to stocks which suited a thin day - big names, but less liquid and second line, said Mr Patrick Shields of NBS Securities.

AMB in insurers, AEG in electricals and Asko in retailing all put up useful gains, of DM20 to DM895, DM4.80 to DM220.50 and DM12 to DM745 respectively, but only Asko had a story: in the Frankfurt Allgemeine Zeitung its chief executive, Mr Klaus Wiegand, was quoted as saying that the company would more than triple its operating profit to DM500m in 1995, after DM180m in 1990.

In engineering, Linde moved upon performance achieved, up DM4.50 to DM19.50, while this week's 10 per cent rise in profits. Meanwhile, the FAZ index was 1.57 higher at 702.27 in mid-session and the DAX closed 5.27 better at 1,730.07 as German stock market turnover rose from DM3.5bn to DM4.4bn.

ZURICH was led higher by Nestlé, which rose sharply after Monday's Paris court ruling which appeared to have improved the chances that Nestlé and Exor, competing bidders for Perrier, will reach an agreement giving Nestlé control of the water group and averting a bidding battle.

Nestlé bearers rose SF140 to SF179.470 and the SPI index by 9.5 to 1,130.5. Brown Boveri bearers rose SF30 to SF37.570 ahead of results tomorrow, on speculation that BBC will split its shares, and that it could abolish its certificates.

MILAN carried over its recent weakness into the new account. Rumours of forced selling by a local financial services company weighed on the market. The Comit index fell

FT-SE Eurotrack 100 - Mar 17								
Hourly changes								
Open	10 am	11 am	12 pm	1 pm	2 pm	3 pm	close	
1147.84	1148.15	1149.18	1150.42	1150.34	1151.31	1152.01	1151.88	
Day's High 1152.58				Day's Low 1147.38				
Mar 18								
1145.61	Mar 13	1154.40	Mar 12	1149.99	Mar 11	1151.88	Mar 10	
				1152.22				
Base value 1928 (25/10/90)								

1.99 to 503.28 in turnover estimated at 1.7bn-90bn, down from Monday's 1.08bn.

Dealers said that Agnelli shares did not fall as heavily as feared following news on Monday of the group's setback in the takeover battle for the French mineral water company, Perrier. Fiat fell L59 to L4,790 and the holding company fell L110 to L12,500. James Capel yesterday issued a sell note on Fiat, saying that there was no short-term solution to its malaise and that its fortunes would not improve until 1993. Other industrials were weak

with Montedison down L14 to L1,315, but Eni rose for the second day, adding L5 to L1,190, on reports of London buying.

PARIS rebounded on reasonable UK buying interest. The CAC-40 index rose 14.37 to 1,943.69 but turnover remained modest at FF12bn.

Recent favourites moved up, with Euro Disney adding FF2.50 to FF162.50 and Alcatel adding FF1.10 to FF165.50. Pechiney investment certificates put on FF15.50 to 4.9 per cent to FF133 on UK demand. Ferrier bucked the trend, losing FF1.20 or 2.6 per cent to

FF11.808, as hopes of a bidding war in the current takeover struggle receded. There was also speculation that Nestlé and the Agnelli group might reach a deal behind the scenes.

AMSTERDAM rose with strong foreign interest in Heineken. The brewer closed at a record high, up FL1.1, or 2.5 per cent, at FL182.0. Groch, however, was hit by profit-taking and closed down FL1.8 at FL25.1.

The CBS Tendency Index gained 0.9 to 125.5 in turnover of FF1.67m. Publishers were active, with Wolters Kluwer rising FF1.3 to FF10.10 and Elsevier, which reports 1991 results on Friday, gaining 2 per cent to close at a record high, up FL1.4 at FL117.5. Analysts said that Wolters Kluwer's results on Monday, which showed a 24 per cent rise in profits, had had a positive effect on other stocks in the sector.

Baxter Douglas continued to move ahead after falling

sharply last week following publication of disappointing results: the building materials group closed up FL1.3 or 2 per cent at FL65.3.

STOCKHOLM saw Hennes and Mauritz reach an all-time high of SEK740, up SEK25, on its strong growth potential as the Affärsvärlden general index closed at 989.7, up 2.1, in moderate turnover of SEK500m.

COPENHAGEN eased as a leadership contest in the opposition Social Democratic Party had a negative influence on the market, writes Henry Barnes. The CSE index fell by a further 1.62 to 388.50. ISS, which published a better-than-expected 1991 result, was up DKr11 at DKr590.

HELSINKI fell ahead of today's government measures to support Finnish banks, the Hex index closing 7.0 lower at 863.0.

ISTANBUL closed lower, the 75-share index finishing down 8.88 at 3,771.10 in turnover of TL196.4bn.

ASIA PACIFIC

Arbitrage buying fails to lift Nikkei above 20,000

Tokyo

THE NIKKEI average failed to recover to above the critical 20,000 level in spite of arbitrage-related activity which pushed up share prices late in the day, writes Emilio Trazzoni in Tokyo.

The 225-issue average closed 80.47 better at 19,917.53 after a day's high of 19,990.68 and low of 19,887.94. Selling by companies and investment trusts initially depressed the market, but arbitrage-related buying and bargain hunting lifted the index in the afternoon.

Volume picked up to 350m shares from 200m on active cross-trading ahead of the March year-end book closing.

In spite of the rise in the Nikkei, other statistics reflected the market's continued bearishness. Declines led advances by 728 to 271, with 131 issues unchanged. The Topix index of all first section stocks shed 10.99 to 1,433.87, extending its fall to 11 consecutive trading days, the first time in 35 years. A total of 337 issues set new lows since the beginning of last year. In London the ISE/Nikkei 50 index was just 0.82 easier at 1,101.05.

Traders said the improvement in the Nikkei was supported by gains in illiquid component stocks. Mr Masami Okuma at UBS Phillips & Drew commented: "The Nikkei is not really a benchmark any more, since most blue chips are losing very heavily."

Many analysts have attributed the fall in equities to the weakness in the economy. However, hopes that the Bank of Japan will respond to the decline in confidence by cutting the official discount rate have been dashed by recent central bank comments that the economy was stable. Mr Minoru Nagasaki, chairman of the Tokyo Stock Exchange, yesterday called for fiscal and monetary measures to stimu-

late the economy and help the stock market.

Large-capital issues such as steel makers lost ground, with Nippon Steel ending Y7 down at Y302 and NKK Y9 off at Y381. Exporters also fell, with Hitachi slipping Y9 to Y254 and Toshiba Y6 to Y564. Nippon Telegraph and Telephone weakened for the 14th consecutive trading day, losing Y8,000 to Y642,000.

Yanagida, the novelty goods maker, fell Y120 to Y1,350 on reports that it may not pay a dividend. The company is renowned for its extensive financial investments, and faces mounting losses due to the fall in share prices.

Financial issues were lower on profit-taking ahead of the year-end. Industrial Bank of Japan receded Y30 to Y2,520 and Sumitomo Bank dipped Y20 to Y1,730.

Foreigners were seen bargain hunting in blue chip exporters. Matsushita Electric Industrial put on Y20 to Y1,260 and Kyocera added Y80 at Y4,080.

In Osaka, the OSE average declined 250.77 to 21,337.87 in volume of 441.4m shares. Activity surged on trading by companies realising profits ahead of the March book-closing.

Roundup

PACIFIC RIM markets continued to be pulled lower by the weakness in Tokyo.

HONG KONG retreated moderately, with the news that HSBC is in merger talks with Midland Bank, of the UK, coming after the market had closed. The Hang Seng index finished 15 points off at 5,044.86 in turnover of HK\$2.2bn.

Analysts expect the market to shed over 100 points today as investors react negatively to the merger talks. HSBC closed 25 cents down at HK\$45.25.

MANILA's fall continued on uncertainty about the tender price to be set for the addi-

tional share offering in Philippine National Bank, down 11 pesos at 249 pesos. The composite index ended 23.90 lower at 1,083.01 in turnover of 13.7m pesos.

The weakness in the US of Philippine stocks Distance Telephone also depressed general sentiment and the stock closed 20 pesos down at 555 pesos.

TAIWAN dropped nearly 150 points before rallying modestly to end a net 122.64, or 2.5 per cent, off at 4,890.32. Turnover came to T\$29.5bn, against T\$28.4bn. The market remained burdened by political uncertainty over democratic reform proposals.

SEOUL drew comfort from a government announcement that it would provide loans totalling Won200 to both small and medium-sized companies. The composite index rose 6.83 to 615.19 in turnover of Won205.8bn.

SINGAPORE remained dull in low volume. The Straits Times Industrial index lost 4.30 to 1,445.36 in turnover of 19.73m shares, down from 30.56m. NatSteel, which has announced that it is cutting steel bar prices by 4 per cent, put on 6 cents to S\$4.02.

KUALA LUMPUR improved slightly in thin trade, the composite index closing 2.76 up at 894.49 in volume of 57m shares.

BANGKOK edged forward, helped by gains in the property and finance sectors. The SET index firmed 3.47 to 785.76 in turnover of B\$4.67bn.

BOMBAY weakened as state-owned investment houses sold shares. The SENSEX index fell \$1.42 to 3,198.75.

AUSTRALIA took little encouragement from data which showed an upturn in the economy during the December quarter. The All Ordinaries index finished 7.9 easier at 1,575.9.

NEW ZEALAND turned downwards, the NZSE-40 index dipping 3.74 to 1,454.15 in turnover of some NZ\$17m.

SOUTH AFRICA

JOHANNESBURG's gold index fell sharply as the world bullion price fell to its lowest level since June 1986. The index closed down 25 at 1,161. The industrial index closed up 11 at 4,379, while the overall index rose 6 to 3,530.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

TUESDAY MARCH 17 1992										MONDAY MARCH 16 1992										DOLLAR INDEX																
NATIONAL AND REGIONAL MARKETS												NATIONAL AND REGIONAL MARKETS																								
Figures in parentheses show number of lines of stock												Figures in parentheses show number of lines of stock																								
US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% chg on day	Gross Div Yield	US Dollar Index	Pound Sterling Index	Yen Index	Local Currency Index	1991/92 High	1991/92 Low	Year ago (approx)	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	% chg on day	Gross Div Yield	US Dollar Index	Pound Sterling Index	Yen Index	Local Currency Index	1991/92 High	1991/92 Low	Year ago (approx)							
Australia (59)	142.12	-0.2	121.69	119.89	122.07	124.96	-0.4	4.42	142.44	123.10	120.60	123.34	125.45	160.31	112.74	135.16	142.44	123.10	120.60	123.34	125.45	160.31	112.74	135.16	142.44	123.10	120.60	123.34	125.45	160.31	112.74	135.16				
Austria (20)	174.48	+1.4	149.40	147.19	149.88	149.81	+0.7	1.93	172.03	150.81	148.19	148.14	148.81	222.15	107.48	142.48	172.03	150.81	148.19	148.14	148.81	222.15	107.48	142.48	172.03	150.81	148.19	148.14	148.81	222.15	107.48	142.48				
Belgium (14)	139.57	+0.7	119.50	117.73	118.87	117.20	-0.2	5.07	138.58	119.77	117.33	117.00	120.07	118.40	101.20	118.04	138.58	119.77	117.33	117.00	120.07	120.07	118.40	101.20	118.04	138.58	119.77	117.33	117.00	120.07	120.07	118.40	101.20	118.04		
Canada (15)	128.76	+0.0	110.25	108.61	110.58	111.61	-0.2	3.32	128.74	111.26	109.30	111.00	111.47	144.28	126.49	136.51	128.74	111.26	109.30	111.00	111.47	144.28	126.49	136.51	128.74	111.26	109.30	111.00	111.47	144.28	126.49	136.51				
Denmark (36)	235.96	+0.5	203.04	199.05	202.65	205.87	-0.3	1.79	234.25	202.97	198.86	206.38	208.43	273.94	217.74	248.29	235.96	202.97	198.86	206.38	208.43	273.94	217.74	248.29	235.96	202.97	198.86	206.38	208.43	273.94	217.74	248.29				
Finland (15)	78.82	-1.0	67.49	66.49	67.70	74.59	-1.7	2.11	79.59	67.49	66.49	67.70	74.59	78.82	67.49	66.49	78.82	67.49	66.49	67.70	74.59	78.82	67.49	66.49	78.82	67.49	66.49	67.70	74.59	78.82	67.49	66.49				
France (108)	152.98	+1.5	130.98	129.04	131.33	134.68	+0.7	3.30	150.74	129.27	127.83	130.51	133.77	156.43	110.11	136.25	152.98	130.98	129.04	131.33	134.68	150.74	129.27	127.83	130.51	133.77	156.43	110.11	136.25	152.98	130.98	129.04	131.33	134.68		
Germany (85)	118.43	-1.1	101.41	99.92	101.71	101.71	+0.2	2.24	117.19	101.28	99.24	101.47	101.47	126.35	94.15	111.14	118.43	101.41	99.92	101.71	101.71	117.19	101.28	99.24	101.47	101.47	126.35	94.15	111.14	118.43	101.41	99.92	101.71	101.71		
Hong Kong (55)	208.76	-0.3	176.81	174.94	180.17	208.54	-0.2	3.73	210.45	181.58	178.19	182.42	209.06	210.89	198.12	192.24	208.76	176.81	174.94	180.17	208.54	210.45	181.58	178.19	182.42	209.06	210.89	198.12	192.24	208.76	176.81	174.94	180.17	208.54		
Ireland (18)	159.08	+0.9	136.21	134.19	136.83	138.83	+0.0	3.68	157.70	136.21	134.19	136.83	138.83	159.08	136.21	134.19	159.08	136.21	134.19	136.83	138.83	157.70	136.21	134.19	136.83	138.83	159.08	136.21	134.19	136.83	138.83	157.70	136.21	134.19		
Italy (77)	70.27	+0.4	60.17	58.28	60.35	65.19	-0.4	3.58	69.97	59.47	59.24	60.59	63.47	68.23	64.76	81.71	70.27	60.17	58.28	60.35	65.19	69.97	59.47	59.24	60.59	63.47	68.23	64.76	81.71	70.27	60.17	58.28	60.35	65.19		
Japan (473)	105.70	-0.2	90.51	89.18	90.79	89.16	-0.6	0.95	105.33	91.84	89.68	90.79	89.68	105.70	89.68	105.70	105.70	90.51	89.18	90.79	89.16	105.33	91.84	89.68	90.79	89.68	105.70	89.68	105.70	90.51	89.18	90.79	89.16	105.33		
Malaysia (56)	239.08	-0.5	204.71	201.67	205.33	238.71	+0.2	2.79	240.20	207.59	203.37	207.59	238.12	260.18	189.18	239.79	239.08	204.71	201.67	205.33	238.71	240.20	207.59	203.37	207.59	238.12	260.18	189.18	239.79	239.08	204.71	201.67	205.33	238.71		
Mexico (18)	1615.37	-1.2	1380.18	1362.85	1387.40	1408.33	-1.2	1.65	1635.47	1380.18	1362.85	1387.40	1408.33	1615.37	1380.18	1362.85	1615.37	1380.18	1362.85	1387.40	1408.33	1635.47	1380.18	1362.85	1387.40	1408.33	1615.37	1380.18	1362.85	1387.40	1408.33	1635.47	1380.18	1362.85	1387.40	1408.33
Netherlands (31)	150.38	+1.3	128.78	126.85	129.16	127.65	-0.5	1.33	148.51	128.94	126.74	128.94	126.74	150.38	126.74	150.38	150.38	128.78	126.85	129.16	127.65	148.51	128.94	126.74	128.94	126.74	150.38	126.74	150.38	126.74	150.38	126.85	129.16	127.65	148.51	
New Zealand (14)	45.25	-0.2	38.74	38.17	38.86	43.97	-0.2	6.24	45.33	39.38	38.36	39.25	44.07	54.64	41.18	45.16	45.25	38.74	38.17	38.86	43.97	45.33	39.38	38.36	39.25	44.07	54.64	41.18	45.16	45.25	38.74	38.17	38.86	43.97		
Norway (24)	167.92	-1.2	143.78	141.55	144.23	147.81	+0.0	1.73	165.91	143.18	140.38	143.66	147.33	223.34	157.08	201.81	167.92	143.78	141.55	144.23	147.81	165.91	143.18	140.38	143.66	147.33	223.34	157.08	201.81	167.92	143.78	141.55	144.23	147.81	165.91	
Singapore (38)	209.36	+1.3	173.27	170.81	173.81	193.57	+0.0	2.17	206.75	173.27	170.81	173.81	193.57	209.36	173.27	209.36	209.36	173.27	170.81	173.81	193.57	206.75	173.27	170.81	173.81	193.57	209.36	173.27	170.81	173.81	193.57	206.75	173.27	170.81	173.81	193.57
South Africa (18)	253.32	+0.1	174.09	171.51	174.82	176.01	+0.1	2.86	253.16	175.58	172.02	175.81	176.98	271.99	173.90	202.16	253.32	174.09	171.51	174.82	176.01	253.16	175.58	172.02	175.81	176.98	271.99	173.90	202.16	253.32	174.09	171.51	174.82	176.01	253.16	
Spain (51)	150.95	+1.1	131.82	129.87	132.22	121.75	+0.3	4.54	152.25	131.88	129.91	131.83	121.45	171.12	131.11	168.32	150.95	131.82	129.87	132.22	121.75	152.25	131.88	129.91	131.83	121.45	171.12	131.11	168.32	150.95	131.82	129.87	132.22	121.75	152.25	
Sweden (25)	184.48	+1.3	157.96	155.52	158.45	163.99	+0.3	2.79	182.78	158.45	156.29	158.45	163.99	184.48	158.45	184.48	184.48	157.96	155.52	158.45	163.99	182.78	158.45	156.29	158.45	163.99	184.48	158.45	184.48	157.96	155.52	158.45	163.99	182.78	158.45	
Switzerland (39)	98.59	+2.2	84.42	83.17	84.69	91.41	+1.2	2.13	96.45	84.42	83.17	84.69	91.41	98.59	84.42	98.59	98.59	84.42	83.17	84.69	91.41	96.45	84.42	83.17	84.69	91.41	98.59	84.42	98.59	84.42	83.17	84.69	91.41	96.45	84.42	
United Kingdom (233)	172.43	+1.8	145.25	143.48	147.55	147.55	+0.8	5.13	165.43	145.43	143.45	146.70	146.43	197.44	156.27	175.42	172.43	145.25	143.48	147.55	147.55	165.43	145.43	143.45	146.70	146.43	197.44	156.27	175.42	172.43	145.25	143.48	147.55	147.55	165.43	
USA (523)	167.35	+0.8	143.30	141.16	143.74	167.35	+0.8	2.92	168.25	143.30	140.60	143.74	168.05	171.66	125.95	146.39	167.35	143.30	141.16	143.74	167.35	168.25	143.30	140.60	143.74	168.05	171.66	125.95	146.39	167.35	143.30	141.16	143.74	167.35	168.25	
Europe (808)	142.44	-1.4	121.66	120.16	122.34	122.85	+0.5	3.95	140.41	121.34	118.89	121.57	121.72	151.62	125.50	140.94	142.44	121.66	120.16	122.34	122.85	140.41	121.34	118.89	121.57	121.72	151.62	125.50	140.94	142.44	121.66	120.16	122.34	122.85	140.41	121.34
Nordic (100)	173.74	-0.8	148.78	146.56	149.22	147.40	+0.0	2.21	172.88	148.89	145.87	148.18	147.47	201.51	155.55	185.67	173.74	148.78	146.56	149.22	147.40	172.88	148.89	145.87	148.18	147.47	201.51	155.55	185.67	173.74	148.78	146.56	149.22	147.40	172.88	
Pacific Basin (717)	110.43	-0.2	94.96	93.16	93.38	93.71	-0.5	1.33	110.66	95.94	93.70	95.82	94.22	145.92	104.43	142.48	110.43	94.96	93.16	93.38	93.71	110.66	95.94	93.70	95.82	94.22	145.92	104.43	142.48	110.43	94.96	93.16	93.38	93.71	110.66	
Asia (171)	110.43	-0.2	94.96	93.16	93.38	93.71	-0.5	1.33	110.66	95.94	93.70	95.82	94.22	145.92	104.43	142.48	110.43	94.96	93.16	93.38	93.71	110.66	95.94	93.70	95.82	94.22	145.92	104.43	142.48	110.43	94.96	93.16	93.38	93.71	110.66	
North America (638)	164.92	+0.8	141.22	139.14	141.67	138.26	+0.7	2.94	153.69	141.47	138.62	141.17	162.36	199.69	125.51	147.88	164.92	141.22	139.14	141.67	138.26	153.69	141.47	138.62	141.17	162.36	199.69	125.51	147.88	164.92	141.22	139.14	141.67	138.26	153.69	
Europe Ex. UK (575)	123.86	-1.2	102.06	100.50	105.40	106.50	-0.4	3.18	122.96	105.75	103.63	105.98	107.86	129.80	103.58	122.96	123.86	102.06	100.50	105.40	106.50	122.96	105.75	103.63	105.98	107.86	129.80	103.58	122.96	123.86	102.06	100.50	105.40	106.50	122.96	
Pacific Ex. Japan (244)	157.14	-0.2	134.59	132.38	134.98	134.23	-0.2	3.65	157.41	136.04	133.30	136.32	140.16	158.11	111.40	137.25	157.14	134.59	132.38	134.98	134.23	157.41	136.04	133.30	136.32	140.16	158.11	111.40	137.25	157.14	134.59	132.38	134.98	134.23	157.41	
Asia Ex. Japan (171)	110.43	-0.2	94.96	93.16	93.38	93.71	-0.5	1.33	110.66	95.94	93.70	95.82	94.22	145.92	104.43	142.48	110.43	94.96	93.16	93.38	93.71	110.														